

Executive Summary



Overview

Coca-Cola Beverages Florida (CCBF) is pleased to provide a proposal to the City of Miami Beach that supports an aligned *mission* to grow our business profitably, a joint-ventured *vision* of partnership, and *values* that support the integrity of our respective businesses and community interests.

Program Overview (To include but not limited to:)

- Term: 10 Year Exclusive Agreement
- Exclusive Non-Alcoholic Beverage provider to The City of Miami Beach: To include but not limited to all packaged & dispensed Carbonated Soft Drinks, Water, Isotonic, Enhanced Water, Premium Water, Sparkling Water, Juices, RTD Packaged Coffee and RTD Packages Tea, Energy, Value Added Dairy, CO2, TM Branded Cups, etc.
- Comprehensive Marketing, Promotional and Pass-Thru Rights to include In-Venue, Retail, On-Premise, etc.

Agreement Construct

- A combination of Upfront funding, Annual Sponsorship Dollars, Competitive Pricing, Rebates, Vending Commissions, Brand Activation Investment, Sustainability Investment and "beverage product provided as currency."
- Structured to maximize "whole dollar" contributions to the program by reducing operating expenses.
- Value-added marketing that enhances the City's retail presence, drives consumer affinity, and attracts more patrons/purchases.
- Capital investment in beverage equipment in support of incremental and enhanced point of inspirations as well as on-going business needs.



Executive Summary (Cont.)



Our Commitment

Coca-Cola Beverages Florida is Committed to Deliver: 1) Strong, Collaborative Partnership Value & Resources 2) Marketing Expertise to Amplify Consumer Reach & Engage Residents and Visitors and 3) Sustained Pressure on Integration with Community Constituents that can create Impactful Relationships.

This will be accomplished by:

- Leveraging the resources of CCBF and The Coca-Cola System to drive the strategic business plan initiatives of The City of Miami Beach.
- Utilizing the strength of our superior brands and marketing leadership to develop higher customer, consumer and fan engagement.
- Providing access and linkage of CCBF's breadth of customer relationships and marketing assets to create value-added benefits to all involved parties.
- To ensure The City of Miami Beach organization is proud to be in partnership with Coca-Cola Beverages Florida; <u>your</u> locally owned, operated and managed bottler of Coca-Cola products for the Miami Beach community and the majority of the state.



10 Year Program Value over \$3.8 Million!

Coke Florida



Coke Florida At a Glance...





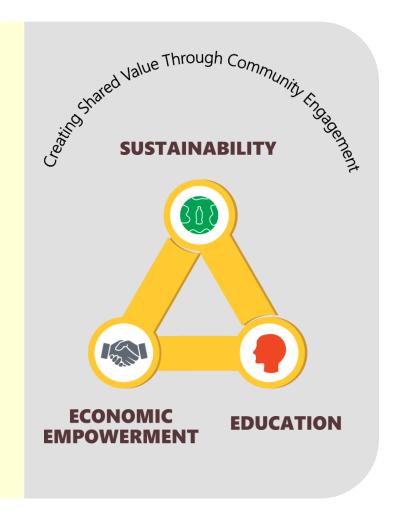
LOCALLY Owned, Managed & Focused







SPARKLING | HYDRATION | ENERGY | TEA COFFEE | JUICE, DAIRY & PLANT











COKE FLORIDA Senior Leadership Team



Chairman Chief Executive Officer



President and Chief Operating Officer



Senior Vice President Human Resources and Administration



Senior Vice President Enterprise Transformation and Chief Information Officer



Senior Vice President General Counsel



Senior Vice President Chief Financial Officer



Senior Vice President Product Supply Network



Vice President Sustainability, Risk Management, and Facilities



Vice President Customer Relationship, Retail



Vice President Enterprise Planning



Vice President Marketing



Vice President (FSOP) - Intermediaries



Vice President Food Service and On Premise Customer Relationship, Food Service and On Premise (FSOP)



Vice President Communications



Vice President Franchise Field Operations



Controller



Group Vice President Food Service On Premise (FSOP)



Vice President Security



Group Vice President Government Relations. Public Affairs, and Communications



Vice President Distribution Operations



MBE Certificate



THIS CERTIFIES THAT

Coca Cola Beverages Florida, LLC



* Nationally certified by the: FLORIDA STATE MINORITY SUPPLIER DEVELOPMENT COUNCIL

*NAICS Code(s): 312111

* Description of their product/services as defined by the North American Industry Classification System (NAICS)

07/01/2021

Issued Date

07/01/2022

Expiration Date

Jose Timbienics

NMSDC Board Chair

Beatrice Louissaint, President & CEO

Blesny

FL05523

Certificate Number

By using your password (NMSDC issued only), authorized users may log into NMSDC Central to view the entire profile: http://nmsdc.org

Certify, Develop, Connect, Advocate.

* MBEs certified by an Affiliate of the National Minority Supplier Development Council, Inc.®







Commitment to Our Community



COMMITMENT TO COMMUNITY

As the local Coca-Cola bottler, we *live*, work and play in the communities we serve. We are committed to creating shared value through community engagement across three core pillars:







EDUCATION

ECONOMIC EMPOWERMENT







COKE FLORIDA Sustainability Key Areas

LOCAL IMPACT, GLOBAL REACH. We believe these key areas will make the greatest impact in our local communities and allow Coke Florida to be a sustainable, 21st century bottler:











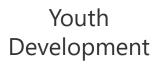




COMMITMENT TO EDUCATION

Coke Florida is committed to unlocking the potential of those who live in the communities we serve.

We are focused on providing the tools and resources they need to achieve personal success through:



Access to Technology

Endowment and Scholarships

Mentoring/ Internships











COMMITMENT TO ECONOMIC EMPOWERMENT

Coke Florida is dedicated to empowering underserved communities by providing the foundation to build a viable future through:



Job Readiness Stability and Self-Reliance

Professional and Scholastic Partnerships

Workforce Development









Consumers Prefer Our Brands



Stronger Brands



Fiji

Propel

Aquafina

FAVORITE BRAND VS. PRIMARY COMPETITOR



Source: BevMap 12mmt YTD month end Dec 2020 Coke Florida Favorite Brand Across Category - Aided (Total Population) Minute Maid OJ Brand Group & Simply OJ vs Competitor Total OJ Brand Group

Pepsi Zero

7 Up

Sunkist



Pepsi

Primary

Competitor



Diet Pepsi



Gatorade

Tropicana

Pure Leaf

Starbucks

Coca-Cola Brands are Preferred by South Florida Residents and Visitors

South Florida Preference vs. Closest Competition

- Coca-Cola Classic is preferred vs Pepsi 3.1x
- Diet Coke is preferred vs Diet Pepsi 3.8x
- Coke Zero Sugar is preferred vs Pepsi Zero Sugar
 9.9x
- Sprite is preferred vs 7Up 7.6x
- Fanta is preferred vs Sunkist 2.2x

Source: Nielsen Connect, Ad Hoc Analysis for CCBF South BSA Region AMC; Dollar Volume 52W ending 6.25.21

Coca-Cola is uniquely and optimally positioned vs competition to capture more share of residents and annual visitors to South Beach:

• Total Visitors = 16.5 million overnight visitors and 6.8 million Day-trippers during 2018

Hispanic Consumers Preference vs. Closest Competition

- 38% of Hispanic Households purchase Coca-Cola, up +15% from Hispanic Households who purchase Pepsi
- 16% of Hispanic Households purchase Diet Coke, up +5% from Hispanic Households who purchase Diet Pepsi
- 13% of Hispanic Households purchase Coca-Cola Zero Sugar, up +7% from Hispanic Households who purchase Pepsi Zero Sugar
- 25% of Hispanic Households purchase Sprite, up
 +14% from Hispanic Households who purchase 7Up
- 11% of Hispanic Households purchase Fanta, up +1% from Hispanic Households who purchase Sunkist







City Partnership Programs: Consumer Facing Activation







Promotional Activity: Smartwater Brand Activation

 Year 1 Smartwater Brand Activation Investment ('Oasis on the Beach' provided by The Coca-Cola Company):

Value = \$75,000*

Why Smartwater?

 #1 brand of Premium Water; sells 4x more than competitors and accounts for 40% of premium water category

#1 incidence brand among Millienials

• Shift to Smartwater (from Dasani) delivers Incremental Revenue for the City of Miami Beach:

Premium Water

Current Package: 20oz Dasani; Retail \$4/bottle

• 2017-2021: 20,939 units sold = Revenue \$83,876

 Proposed Package: 20oz Smartwater; Retail \$5/bottle

> 2021-2025: 20,939 units sold = Revenue \$104,695 (+\$20,819)



*To be applied towards cost associated with purchase of incremental physical Container and merchandising/wrapping.

Incremental Point of Inspiration delivers Incremental \$ Value.

- Annual Coca-Cola Volume for Boucher Brothers Outlets = 24,124 cases
- # of Boucher Brothers Outlets = 4
- VPO = 6,031 standard physical cases
- Value of Incremental Container Placement = +\$160,000 Revenue
- Capturing increased share of annual visitors to South Beach:
 - Total Visitors = 16.5 million overnight visitors and 6.8 million Day-trippers in 2018.



Smartwater 'Oasis on the Beach' Activation



Consumer Facing Activation: Boucher Brothers Programming













Promotional Activity: Frio 5Q Beverage Bucket

• Size: 5QT

 Features USA Beverage Ice Bucket holds 5 Quarts, 6-12 oz bottle capacity. Double ribbed for extra strength. Easy to chill down six standard beverage bottles with ice. Due to the variance in the bucket manufacturing process, slight variations in design application may apply. Edges will vary in width along the top lip and bottom line of the bucket.







LOGO FOR POSITION ONLY

City Partnership Programs: Experiential Engagement Examples







Continue to Support Experiential Engagement

Continue to support around key holiday timeframes and events to include:

- 4th of July
- Veteran's Day
- World Kindness Day
- Christmas (Holiday Caravan)







Nov 11, 2019 | 9am to 2pm







Coke Brand Ambassador's walked in the parade next to the branded **VINTAGE TRUCK** and handed out the Patriotic Garden Grow Stake American flags















Picnic

Coke FL sampling trailer – 1,488 samples

• Coke Cinnamon and Sprite Winter Spiced Cranberry

GIF machine for photo opportunities

Outdoor lawn games

• Giveaways: Reusable straws distributed

















Premiums

- Reusable straws from Promotional Breezes
 - Stainless Steel Straw, Silicone Tip and Non-Woven Travel Pouch, Reusable, Includes Wire Cleaning Brush with logos of Coca-Cola script and City of Miami in the red pouch
 - 2,000 qty
 - 1,500 distributed at Veterans Day
 - 500 distributed at Kindness Day

- Patriotic Garden Grow Stake Flags from Bagley
 - Handheld Cardstock Flag with plantable Growstakes are perfect for patriotic holidays and events. The seed embedded paper can be planted to grow beautiful wildflowers. All of our products are made in the USA from 100% recycled paper and embedded with native, non-GMO seeds
 - 2,000 qty
 - 2,000 distributed at Veterans Day











GIF Machine Inspires Smiles





168 GIF captured and shared









Coca Cola







Kindness Day

Nov 13, 2019

11am to 2pm









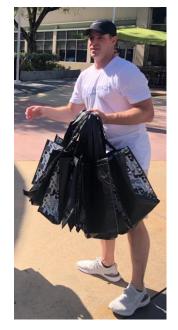
Kindness Day

Surprise & Delight

- Event Activity: give residents/ visitors free mini-cans and a reusable shopping bag to implement the "sustainability" aspect and educate locals on how to be Kind to the Earth
- Giveaways: 2,000 reusable shopping bags and 500 straws
- Sampling: 1,176 cold and ready to drink mini-cans distributed
- GIF machine for pictures
- Location: Lincoln Road









Coke Cinnamon and Sprite Winter Spiced Cranberry are the biggest flavors for the Holidays









GIF Machine Inspires Smiles





112 GIF captured and shared

I Pledge to **Be Kind to Others**









I'm kind to the Earth



Introducing Unattended Retail







Innovation – Introducing Unattended Retail (Micro Markets)





What is Unattended Retail (Micro-Markets)?

Unattended Retail includes convenience store-like retail environments where consumers/employees can purchase products via sophisticated self-checkout kiosks and cashless methods. These concepts offer a broader beverage & food assortment vs. vending, enabling consumers/employees to stay on-site.



Unattended Retail is creating solutions consumers want, where they want it— with explosive growth potential



- Sales grew 12.5% vs PY
 Vending grew nominally at 2.7%
- Average 1.2 sales per day per visit as compared with 0.7 sales in a vending area



Unattended Retail concepts attract

18% more visits

per day than vending





Healthy Snacks & Beverages are Increasing in demand

Unattended retail includes multiple offerings that match several definitions of healthy



Unattended Retail is evolving to fill the space between vending machines and cafeterias



*Information pulled from CCNA Channel Insights

Innovation – Unattended Retail / Micro Markets How Does It Work

- The system identifies the product by barcode, allowing any item in the store to be paid for through the self checkout.
- Transactions take just seconds to complete. Employees pay using credit, debit, or cash (if they have an account).
- At the end of the transaction, you have the option for various receipt forms: e-mail, text, or no receipt.
- All markets must have electricity and internet access.
- Ask: A minimum of one (1) Micro-Market be placed within the City of Miami Beach. A possible fit may be for the employees of the Convention Center or City Hall.











cokeflorida.com

Sustainability Investment



Coca Cola Sustainability Investment

- (1) Co-branded Trailer will be *aifted* to the City of Miami Beach to be used at events to highlight the shared commitment to the environment.
 - Trailer will feature City of Miami Beach graphics as well as Coca-Cola Sustainability graphics.
 - Trailer will contain (100) Clearstream recycling bins.
 - Trailer to be managed by City of Miami Beach and deployed at Special Events.
 - Value: \$30,000















Coca Cola WORLD WITHOUT WASTE Initiative



A global vision of a WORLD WITHOUT WASTE starts with LOCAL ACTION

















Example of Potential Rain Barrel Program 🔎



Coke Florida to work with the City of Miami Beach to create on-site interactive work-shops, such as Rain Barrel programs.



Provide Rain Barrel programs to conserve water and reduce stormwater runoff at home

OUR RAIN BARREL PARTNERS INCLUDE



















Financial Considerations



The Program Summary



	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	Total
Up-Front Sponsorship											
Investment	\$100,000										\$100,000
Annual Sponsorship*	\$180,000	\$180,000	\$180,000	\$180,000	\$180,000	\$180,000	\$180,000	\$180,000	\$180,000	\$180,000	\$1,800,000
Projected Bottle/Can Rebates*	\$36,097	\$36,097	\$36,097	\$36,097	\$36,097	\$36,097	\$36,097	\$36,097	\$36,097	\$36,097	\$360,970
Projected FSV Commissions**	\$39,133	\$39,133	\$39,133	\$39,133	\$39,133	\$39,133	\$39,133	\$39,133	\$39,133	\$39,133	\$391,330
Marketing Fund Value	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$1,000,000
Brand Activation Support Value	\$75,000										\$75,000
Sustainability Investment Value	\$30,000										\$30,000
Complimentary Product	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$50,000
Total	\$565,230	\$360,230	\$360,230	\$360,230	\$360,230	\$360,230	\$360,230	\$360,230	\$360,230	\$360,230	\$3,807,300

^{*}Projections based on estimated volume; actual payments will be based on actual volume purchased.

^{**}Projected FSV Commissions based on a 30% rate contingent on the placement of Unattended Retail/Micro-market.









The Program Details

- Term: Ten (10) years or until the City of Miami Beach has purchased the Volume Commitment, whichever occurs last.
- Volume Commitment: 1,050,000 standard physical cases* (SPC) of bottle/can beverages and 10,545 gallons of postmix syrup** purchased from Coke Florida over the Term.
- Annual Sponsorship: Total Term: \$1,800,000; \$180,000/annually; paid in arrears
- The Coca-Cola Company Support: \$100,000 one-time payment; contingent on a commitment to activate the Smartwater brand.
- Brand Activation Investment: \$75,000 Value; Year (1) investment
- Sustainability Investment: \$30,000 Value; Year (1) investment
- Full-Service Vending Commission Rate: 30% contingent on activation of Unattended Retail/Micro Market.
 - Without an Unattended Retail/Micro Market placement, the commission will be 25%.
- Marketing Support: \$100,000 Value/annually
- Exclusive Water Availability: Smartwater in the Beach retail locations (Boucher Brothers locations)

*standard physical cases means 24 count, except for 1 liter cases, which are 12 count and 2 liter cases, which are 8 count, and as otherwise specified by Coke Florida. Standard physical case configurations and case counts may change from time to time in Coke Florida's sole discretion.

**"Beverages" means all non-alcoholic beverages (i.e., anything consumed by drinking), whether or not such beverages (i) contain nutritive, food or dairy ingredients, or (ii) are in a frozen form. This definition applies without regard to the beverage's labeling or marketing. Powders, syrups, grounds (such as for coffee), herbs (such as for tea), concentrates, K-Cups® pods, and all other beverage bases from which Beverages can be made, and brands and products of water purification and beverage making systems (e.g., Brita®, Soda Stream®, Keurig®) are deemed to be included in this definition. "Beverage" or "Beverages" do not include fresh-brewed unbranded coffee and fresh-brewed unbranded tea products, dispensed unflavored dairy products, water drawn from the public water supply or unbranded juice squeezed fresh at the Facilities. For the avoidance of doubt, "flavor enhancers," "liquid water enhancers," non-alcoholic beverages sold as "shots" or "supplements," flavored milks, dairy drinks and children's juice drinks are considered Beverages.





The Pricing and Rebate Schedule

Package / Product	Price per SPC*
12 oz Can - SSD and Still	\$12.20
20 oz PET - SSD	\$25.93
2 Liter PET - SSD	\$15.60
12 oz PET - Dasani	\$12.64
500 ml - Dasani	\$6.94
20 oz PET - Dasani	\$12.75
1 Liter PET - smartwater incl Alk and AO	\$39.64
20 oz PET - smartwater	\$27.10
12 oz PET - Powerade	\$30.04
20 oz PET - Powerade	\$21.71
20 oz PET - vitaminwater	\$33.38
18.5 oz PET - Gold Peak	\$35.62
20 oz PET - Fuze	\$27.43
16.9 oz PET - Honest Tea	\$34.68
23 oz Can - Peace Tea	\$26.12
12 oz PET - MMJTG	\$29.50
16 oz PET - Bodyarmor	\$35.36

Package	Rebate per SPC
20 oz PET - SSD	\$3.00
2 Liter PET - SSD	\$2.00
20 oz PET - Dasani	\$2.00
20 oz PET - smartwater	\$3.00
1 Liter PET - smartwater	\$2.00
20 oz PET - Powerade	\$2.00
20 oz PET - vitaminwater	\$2.00
18.5 oz PET - Gold Peak	\$2.00
20 oz PET - Fuze	\$2.00



^{*} Subject to an annual price increase



Thank you for your time and consideration!

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Confidential 44

Appendix



Vending Payment Options



- All vending machines will accept cash/coins and dispense change.
- Enabled machines can accept most major credit cards through our debit/credit card readers.
- Ability to integrate with customer on campus payments.







Adoption of Cashless Vending is driven by the wide variety of payment platforms with which it interfaces

All major credit cards and mobile payments are accepted.

💫 Source: 1. TCC 📵 Performance Data Full Year 2015, 2. Coca-Cola Customer Business Solutions, 2. www.statista.com

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Equipment Service Process & Response Time



- Service requests are called in by a customer or Coke Florida representative to the Customer Care Center's toll-free number.
- Customer agrees to response timeframe or requests an escalation for the service request.
- Service request is transferred to dispatch system.
- Service request is delivered to technicians for response by dispatcher.
- Local technicians are responsible for routing themselves based on efficiency and customer urgency.
- Coke Florida Field Service has technicians available 7 days a
 week from 9:00AM to 10:00PM with the exceptions of holidays
 (New Years Date, Martin Luther King Jr. Day, Memorial Day,
 July 4th, Labor Day, Thanksgiving, and Christmas). Coke Florida
 has implemented service handhelds that have improved
 response and information integrity.
- Coke Florida strives to perform all equipment repairs within 24-48 hours of receiving the call on a service request. For escalated calls, Coke Florida will strive to respond to the call within 4 hours.







Service Plan



- The City of Miami Beach vending will continue to be serviced by Coke Florida's Full-Service Route Drivers out of the Broward Distribution Center who are responsible for the filling and repair maintenance of the full-service vending machines through the City.
- The Coke Florida District Sales Managers will continue to walk the locations on a regular basis to confirm Coke Florida is providing exemplary customer service, brand standards and optimization of sales and will audit the vending machines and take surveys to ensure quality standards on every machine.
- The Coke Florida Customer Account Manager will continue to maintain and manage the contract elements, cultivate senior level strategic partnership and develop programs to maximize the system's beverage experience.
- Coke Florida's Return Policy and Procedures: We do not any accept product returns with less than 30 days from expirations. All other terms and conditions will be mutually agreed upon during contract drafting.

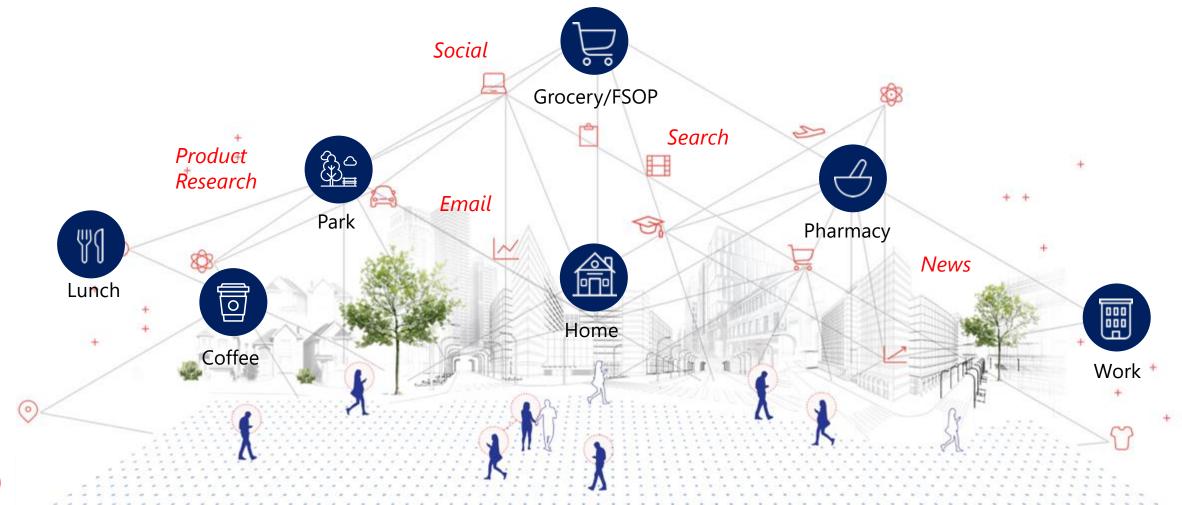






Results Start With A Holistic, Online + Offline View

Every path-to-purchase is unique. High-impact engagement requires understanding the whole consumer through their **digital and real-world signals** to predict behavior and determine who to target



/ A L A S S I S D I G I T A L . C

ERNOLO I LORIDA

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okerioriaa.com



Reach Consumers 1:1 with Scale



Individual



Store/FSOP



Household



Neighborhood



Devices

Location Signals



Valassis Consumer Graph™

Device ID | Cookies | IP Address | Lat/Long | Physical Address

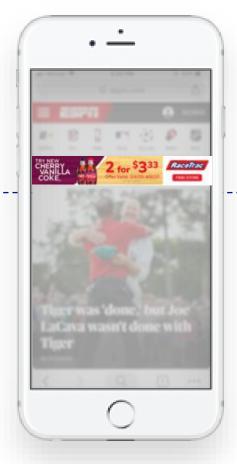
5MM+ POIs | 1MM+ Retailers | 120MM+ HHs | 100K+ Neighborhoods

In-Market | Interest | Demo | Store Visits | Purchases | Redemptions

Valassis Digital.

Mobile Display Ads







Break through the clutter — find and engage receptive consumers



Integrated into every major exchange to effectively engage the right consumer with the right message



Tightly integrated DMP + DSP technology built in-house to drive greater reach of ideal consumers and faster response to their needs



Proprietary machine learning predicts and optimizes the best audience, location, bid, and placement for peak performance

+ UNIQUE RESULTS: 70% viewability standard on every campaign*









Spark Growth and Continuously Improve

Understand the real impact of your marketing

Sales Impact

Measure the increase in sales at the market, store, or category level

Foot Traffic Impact

Determine how well your media increased real-world visits

Audience Insights

Gain insights into profiles of high and low responders to your campaign







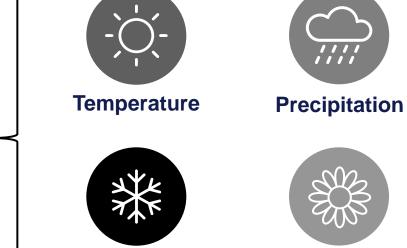
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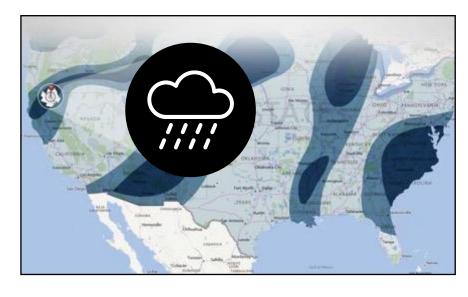
Weather Targeting

- Dynamic message delivery based on current, local weather conditions.
- Valassis Digital's responsive platform and neighborhood-level intelligence enables you to:
 - Activate local markets with real-time weather triggers
 - > Increase efficiency by delivering your ads to local areas



Allergy Levels

Severe Weather



Precipitation

- Heavy
- Light
- None





Tailor your

creative

based on:





What Types of Conditions?

- Temperature (high, low, min, max)
- Humidity (%, average, high, low)
- Reflectivity
- Reflectivity is a predictor of storms (precipitation rate) commonly displayed as the color intensity on a storm tracker.
- Wind speed (high, low, min, max)
- Probability of rain, snow, thunderstorms
- Allergen levels
- Flu levels









Why Conditional Weather Targeting Campaigns?



Providing "in the moment" perspective on targeting

- Intent versus Interest
- Seeking versus Qualified



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DELIVER

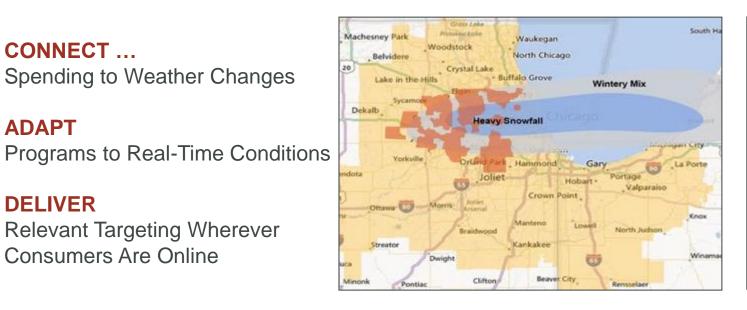
ADAPT

CONNECT ...

Relevant Targeting Wherever Consumers Are Online

Spending to Weather Changes

How Conditional Weather Targeting Works



Weather- and locationspecific creative

Valassis Digital.

Automatic on/off triggers

Adjustable impression distributions

