MIAMIBEACH

Finance and Economic Resiliency Committee Meeting Link: https://us02web.zoom.us/j/87216813089, Call in:312-626-6799 or 877-853-5257(Toll Free), Webinar ID:87216813089 May 8, 2020 - 10:00 AM

Commissioner Ricky Arriola, Chair Commissioner David Richardson, Vice-Chair Commissioner Mark Samuelian, Member Commissioner Steven Meiner, Alternate

John Woodruff, Liaison Morgan Goldberg, Support Staff

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A meeting of the Finance and Economic Resiliency Committee was held on Friday, May 8, 2020 at 10:00 a.m. via Zoom. Attendance: Mayor Dan Gelber, Commissioners Ricky Arriola, David Richardson, Mark Samuelian, Steven Meiner, and Micky Steinberg. Members from the Administration and the public were also attendance.

Meeting began at 1:34 p.m.

NEW BUSINESS

1. POTENTIAL DEBT REFINANCINGS

March 18, 2020 – C4 R Sponsored by Commissioner Meiner Finance

ACTION

John Woodruff, Chief Financial Officer, presented the item. He explained that as an emergency response to COVID-19, the Federal Reserve has reduced interest rates to historic lows. Given this favorable interest rate environment, the City's financing team has identified several opportunities to refinance some debt without extending the term of the debt. These opportunities are primarily through bank loans instead of traditional bond issues due to current market volatility. Based on current market conditions, the estimated savings from the proposed refinancings will total \$16.7 million and importantly be structured to frontload some savings to mitigate the impact from COVID-19. The first opportunity to refinance is \$31.5 million of 2010 Parking bonds. That refinancing is estimated to generate net present value savings of \$7.9 million. Importantly, we would try to structure it so that in September 2020 we would be able to save \$2.3 million and \$2.5 million next year. These savings would help provide relief to the parking fund, which is the fund most affected by the economic impact of COVID-19. We would also combine parking refinancing with the small refunding of the \$7.3 million Ameresco lease to generate an additional \$368,000 of savings. We also have an opportunity to refinance \$40 million of 2010 water and sewer bonds, which is estimated to generate a net present value savings of \$8.4 million. To offset the decline of water and sewer revenue due to COVID-19, the refunding can be structured to provide up front savings of \$3.4 million next year. These are the refinancings we are recommending at this time, when we get to 2022, we will have an opportunity to refinance 2017 stormwater bonds as well, so we will be monitoring that opportunity over the next couple

of years. The next step in the process is for the City's financing team to negotiate with lenders and bring final refinancing recommendations to the City Commission in late June or early July.

Commissioner Richardson asked about the \$16.7 million in savings. He asked what the savings would be beginning in October for next fiscal year and the year after that. He asked if that savings would be only in Enterprise Funds like Parking or if there will be any savings to the General Fund.

John Woodruff explained the table in the memorandum and if you pick which year you want to know about, it will tell you the savings. In terms of the savings to the General Fund, none of the savings would be in the General Fund except a portion of the Ameresco lease. The Parking bonds would provide savings to the Parking Fund and the Water and Sewer Bonds would be for the Water and Sewer Fund. If you look at the table, you can see we frontloaded a lot of the savings in the first couple of years, given that we are wrestling now with COVID-19, but for Parking \$8.6 million over the remaining life of the bonds. For example, for Parking there was \$2.3 million in savings in 2020, \$2.5 million savings in 2021, and \$200,000 thereafter. For 2020, that is over and above the budget balancing plan that has been presented to date, which is a huge deal. If and when we are able to consummate this deal, that would provide additional relief.

Commissioner Richardson confirmed that the \$295,000 would be relief to the General Fund for this fiscal year, which gets us close to his aspirational \$5 million in reserves.

John Woodruff mentioned there is a lot of miscellaneous savings, especially when we get the second quarter projections, maybe in time for next week's meeting, where we are going to get a lot closer and maybe even go below the \$5 million use of General Fund reserves in the budget balancing plan.

Commissioner Samuelian said this is wonderful news and he thanked Commissioner Meiner for sponsoring this goodness and thanked John Woodruff and his team for making this happen. This is important savings. He moved the item.

Commissioner Richardson seconded the item and asked if this could be added to the Commission agenda for next Wednesday, because he thinks they want to move on this as quickly as possible so the Commission can give the City's financing team the authority to start negotiating.

Commissioner Arriola said it would be up to the Mayor to put it on the agenda as a supplemental item, but this is what you call a no brainer and he will support this as well.

Mayor Gelber said it will be put on.

John Woodruff provided a clarification, that this doesn't need to go to Commission until they want to have a vote on the terms of the refinancing, this was more of an informational item to get the green light to move forward. We sort of got a green light last Friday, so we already started the process. He just wanted to make sure everyone had the opportunity to understand what we are trying to move forward with.

MOTION: Commissioner Samuelian moved the item as presented. Commissioner Richardson seconded. All in favor.

2. FOOD DISTRIBUTION TO RESIDENTS IMPACTED BY COVID-19

Sponsored by Commissioner Góngora Office of Housing and Community Services

ACTION

Alina Hudak, Assistant City Manager, spoke. She said this this item fronts cash to the Administration in the amount of \$700,000 to be able to continue with the food distribution. We have seen an overwhelming need and Maria Ruiz continues to aggressively serve all of those in need. As of last night, there were about 929 households in the queue for food. The \$700,000 would hopefully be FEMA reimbursable.

Maria Ruiz, Director of Housing and Community Services, spoke. She explained that each household is getting a well-balanced package of produce, grains, legumes, protein, etc. The average package is \$70 and feeds a family of 4 for a week and is adjusted accordingly based on the size of the family.

Commissioner Steinberg said this is wonderful work. She asked with all of the food distributions we are doing if we have a master list and how much of the efforts we are duplicating and how much we are feeding families because we want to make sure everyone especially right now is provided for. She wants to make sure we work together during this time.

Maria Ruiz said they are vetting everyone that applies and looking at their food stamp allocations and whether or not they are already accessing food from the County. If they are accessing the other resources, they adjust accordingly. For those receiving food stamps, they cannot access our benefits for 2 weeks from the date of their EBT load. They are also looking at the members of the household because one of the things they were finding early on were that multiple people in the household were applying for food at the same time. They are vetting through it all and serving each household accordingly. In addition, as part of the vetting process, those people who do not receive food stamps, but are eligible, we are offering assistance to help them apply, so that going forward their reliance will be less on the City resources.

Commissioner Steinberg said that Miami-Dade Public Schools are providing breakfast and lunch to any child for 7 days. She asked if we are doing any follow up with the public-school system for those families.

Maria Ruiz said we are asking the families if their children are picking up the food from the school, the issue is they don't always have the ability to pick up food. That is what is influencing those. If they are already accessing other food sources, the team notes that and take that into account the strategic allocations that are being given out to the families. She added that we are not just servicing families, we are getting single adults who don't have food and also have started to prepare kosher packages for families who need kosher food.

Commissioner Samuelian said Commissioner Steinberg made some great points. He also said this is clearly a critical need and anything we can do to help our community is great. He said based on the memorandum, this is just us fronting the cash flow and he is absolutely supportive of the item.

Commissioner Richardson said he supports this as well. He appreciates all that Maria Ruiz's team is doing. He explained they are feeding 1,000 families a week between Feeding South Florida and Farm Share partnered with Seniors in Action 8 weeks ago, then it went to 1,700, and now are at 2,200 families a week. Clearly there is still more demand. He has estimated through those programs we have gotten almost \$500,000 of food donated to our city. They have fed over 10,000 people and will have another distribution tomorrow. He is very happy Maria Ruiz and her team are doing this and note she has created another program because his food distributions haven't been able to do walkups due to safety reasons. The way Maria Ruiz's team is doing it is asking people to come during a specified timeframe is the way to do it. He continued to say their Tuesday and Thursday program includes delivering to buildings and the Wednesday and Saturday programs are drive through. He thinks this is all money well spent. He moved the item.

Commissioner Samuelian seconded it.

Commissioner Meiner said he strongly supports what everyone has said.

Commissioner Richardson asked if this can be put on the agenda for next Wednesday's Commission meeting.

Rafael Paz, Deputy City Attorney, said legal can draft the resolution to accept the Committee's recommendation. It needs to be moved to the full Commission.

Commissioner Richardson asked for the Mayor to put it on the Commission agenda for next week.

Mayor Gelber agreed.

MOTION: Commissioner Richardson moved to approve the item. Commissioner Samuelian seconded. All in favor.

DEFERRED ITEMS

3. DISCUSS A PROPOSED MARINA REDEVELOPMENT PROJECT TO UPGRADE AND IMPROVE THE CITY'S MIAMI BEACH MARINA AND RELATED FACILITIES, VIA A PROPOSED AMENDMENT TO, AND EXTENSION OF, THE CITY'S MIAMI BEACH MARINA LEASE WITH MIAMI BEACH MARINA ASSOCIATES, LTD., AS WELL AS A PROPOSED SALE OF THE AIR RIGHTS ABOVE THE UPLAND PORTION OF THE MARINA LEASED PREMISES AT 300 ALTON ROAD, FOR THE DEVELOPMENT OF A MIXED USE PROJECT, WITH RESIDENTIAL, RETAIL AND COMMERCIAL USES, AND WITH THE FOREGOING SUBJECT TO AN INDEPENDENT THIRD-PARTY APPRAISAL OF THE VARIOUS COMPONENTS OF THE TRANSACTION, AND NEGOTIATION OF ADDITIONAL REVENUES AND OTHER PUBLIC BENEFITS TO BE PROVIDED TO THE CITY AS PART OF THE TRANSACTION

March 18, 2020 - C4 Q

Sponsored by Commissioner Arriola

Office of the City Attorney/Office of the City Manager

ACTION

DIRECTION: Defer to the May 22, 2020 FERC meeting.

4. DISCUSSION REGARDING THE CITY OF MIAMI BEACH EFFORTS TO COMMUNICATE THE DANGERS OF E-CIGARETTES AND VAPING AMONG YOUTH IN MIAMI BEACH

December 11, 2019 – R9 H Sponsored by Mayor Gelber Organizational Development

ACTION

DIRECTION: Update to be provided at the May 22, 2020 FERC meeting.

5. DISCUSSION REGARDING THE BEST USES FOR THE COLLINS PARK GARAGE RETAIL SPACE

January 15, 2020 - C4 B

Sponsored by Commissioner Arriola

Economic Development

ACTION

DIRECTION: Defer to the May 22, 2020 FERC meeting.

6. DISCUSSION REGARDING THE REVIEW OF THE JULIA TUTTLE BUS RAPID TRANSIT DEMONSTRATION PROJECT-QUARTERLY UPDATE

May 16, 2018 – C4 R

Sponsored by Commissioner Samuelian

Transportation

ACTION

DIRECTION: Update to be provided at the May 22, 2020 FERC meeting.

7. DISCUSSION REGARDING A FINANCIAL PLAN FOR THE WATER AND SEWER SYSTEM MASTER PLAN

January 15, 2020 - C4 A

Public Works

ACTION

DIRECTION: Update to be provided at the May 22, 2020 FERC meeting.

8. UPDATE FROM THE ECONOMIC DEVELOPMENT DEPARTMENT REGARDING STEPS TAKEN TO STREAMLINE THE BUSINESS PERMITTING PROCESS, IMPROVE BUSINESS RETENTION, AND ATTRACT NEW BUSINESSES

December 12, 2018 - C4 E

Sponsored by Commissioner Arriola

Economic Development

ACTION

DIRECTION: Update to be provided at the May 22, 2020 FERC meeting.

9. DISCUSSION REGARDING MIAMI BEACH COMMUNITY DEVELOPMENT CORPORATION AND ITS FINANCIAL CONDITION

April 10, 2019 - C4 D

Sponsored by Commissioner Richardson

Office of Housing and Community Services

ACTION

DIRECTION: Update to be provided at the May 22, 2020 FERC meeting.

10. REVIEW THE ECONOMIC IMPACT OF SUPER BOWL 2020 AND THE MIAMI HERALD ARTICLE REGARDING TALKS OF A FREE CONCERT

February 12, 2020 - R9 R

Sponsored by Commissioner Meiner and Co-sponsored by Commissioner Góngora

Tourism and Culture/Finance

ACTION

DIRECTION: Defer to the May 22, 2020 FERC meeting.

11. DISCUSSION REGARDING STORMWATER CONNECTION FEES FOR COMMERCIAL PROPERTIES

July 17, 2019 – C4 E

Sponsored by Commissioner Arriola and Commissioner Samuelian

Public Works

<u>ACTION</u>

DIRECTION: Defer to the May 22, 2020 FERC meeting.

12. DISCUSSION REGARDING THE JUNE 18, 2019 ANIMAL WELFARE COMMITTEE MOTIONS ON EXTENDING THE CAT FEEDER AND WATER PROGRAM AS WELL AS INCREASING THE FUNDING FOR THE TRAP, NEUTER, AND RELEASE (TNR) PROGRAMS

September 11, 2019 - C4 C

Sponsored by Commissioner Samuelian

Public Works

ACTION

DIRECTION: Defer to the May 22, 2020 FERC meeting.

13. DISCUSSION REGARDING THE ANIMAL WELFARE COMMITTEE'S RECOMMENDATION TO FUND A PET ADOPTION FACILITY

July 17, 2019 - C4 N

Sponsored by Commissioner Arriola and Co-Sponsored by Commissioner Samuelian Public Works

ACTION

DIRECTION: Defer to the May 22, 2020 FERC meeting.

14. DISCUSSION TO EXPLORE IMPROVING CAPITAL ASSET CONDITIONS (E.G., STREETS, SIDEWALKS, BUILDINGS) BY INCREASING ANNUAL FUNDING FOR PAY-AS-YOU-GO (PAYGO) FUND

July 31, 2019 – C4 B Sponsored by Commissioner Samuelian Office of Management and Budget

ACTION

DIRECTION: Defer to the May 22, 2020 FERC meeting.

15. DISCUSSION REGARDING THE ANNEXATION OF NORTH BAY VILLAGE, AND TO REVIEW PROPERTY TAXES, ECONOMIC IMPACT, AND VALUE

September 12, 2018 – R9 E Sponsored by Commissioner Arriola Office of the City Attorney

ACTION

DIRECTION: Defer to the May 22, 2020 FERC meeting, pending discussions with North Bay Village.

16. DISCUSSION REGARDING THE ANNEXATION OF THE WESTERNMOST ISLANDS OF THE VENETIAN ISLANDS AND MAKING THEM A PART OF MIAMI BEACH, AND TO REVIEW PROPERTY TAXES, ECONOMIC IMPACT, AND VALUE

September 12, 2018 – R9 F Sponsored by Commissioner Góngora Office of the City Attorney

ACTION

DIRECTION: Defer to the May 22, 2020 FERC meeting, pending discussions with City of Miami.

17. UPDATE ON THE CITY'S BLUEWAYS MASTER PLAN

July 17, 2019 – C4 K Sponsored by Commissioner Arriola Parks and Recreation

ACTION

DIRECTION: Defer to the May 22, 2020 FERC meeting, pending staff briefing.

18. DISCUSSION REGARDING THE BIGBELLY PROGRAM

October 16, 2019 – R7 H Public Works

ACTION

DIRECTION: Defer to the May 22, 2020 FERC meeting.

19. DISCUSS THE LIVING WAGE RATES FOR FISCAL YEAR 2020/2021 IN ACCORDANCE WITH CHAPTER 2, ARTICLE IV, DIVISION 6, SECTION 2-4, OF THE CITY CODE

February 12, 2020 - C4 B

Procurement

ACTION

DIRECTION: Withdrawn.

20. DISCUSSION REGARDING EARLY CHILDHOOD FUNDING

January 15, 2020- C4 C Sponsored by Commissioner Arriola Organizational Development

ACTION

DIRECTION: Defer to the May 22, 2020 FERC meeting.

21. DISCUSSION REGARDING ESTABLISHING A HISTORIC PRESERVATION FUND

April 11, 2018 – C4 O

Sponsored by Commissioner Arriola

Planning

ACTION

DIRECTION: Defer to the May 22, 2020 FERC meeting.

22. DISCUSSION REGARDING SPONSORSHIP OF THE AMERICAN BLACK FILM FESTIVAL

September 11, 2019 – C4 E

Sponsored by Commissioner Arriola

Tourism and Culture

ACTION

DIRECTION: Defer to the May 22, 2020 FERC meeting.

23. DISCUSSION REGARDING CITY'S HOMELESS WALK-IN CENTER

September 11, 2019 - R9 O

Sponsored by Commissioner Samuelian Office of Housing and Community Services

ACTION

DIRECTION: Defer to the May 22, 2020 FERC meeting.

24. DISCUSSION ONE-TIME FUNDING IN THE AMOUNT OF \$200,000 FOR A MIAMI BEACH SENIOR HIGH SCHOOL BEAUTIFICATION PROJECT, AT THE REQUEST OF THE MIAMI BEACH SENIOR HIGH SCHOOL PARENT TEACHER STUDENT ASSOCIATION (PTSA)

February 12, 2020 – C4 G Sponsored by Mayor Gelber Organizational Development

ACTION

DIRECTION: Withdrawn.

25. UPDATE ON NEGOTIATIONS PURSUANT TO RFP 2019-100-KB FOR THE DEVELOPMENT OF A MIXED-USE PROJECT WITH CULTURAL COMPONENT (BYRON CARLYLE THEATER), WITH PACIFIC STAR CAPITAL, LLC, THE TOP RANKED PROPOSER, AND MENIN HOSPITALITY AND KGTC, LLC, THE SECOND RANKED PROPOSER

October 16, 2019 - R7 D

Economic Development/Procurement

ACTION

DIRECTION: Defer to the May 22, 2020 FERC meeting.

26. REVIEW OF ALL CITY DEPARTMENTS FOR JUSTIFICATION AND EFFICIENCY

October 16, 2019 – C4 U Sponsored by Commissioner Góngora Office of Management and Budget

ACTION

DIRECTION: Defer to the June 19, 2020 FERC budget briefing meeting.

27. DISCUSS FUNDING THE DESIGN WORK FOR THE NORTH BEACH SKATEPARK EXPANSION

February 12, 2020 – C4 D Sponsored by Commissioner Arriola Parks and Recreation

ACTION

DIRECTION: Defer to the May 22, 2020 FERC meeting.

28. AN ORDINANCE OF THE MAYOR AND CITY COMMISSION OF THE CITY OF MIAMI BEACH, FLORIDA, AMENDING CHAPTER 6 OF THE CODE OF THE CITY OF MIAMI BEACH, FLORIDA, ENTITLED "ALCOHOLIC BEVERAGES," BY AMENDING ARTICLE I, ENTITLED "IN GENERAL," BY AMENDING SECTION 6-3 THEREOF, ENTITLED "HOURS OF SALE/VIOLATIONS," BY REQUIRING THOSE ALCOHOLIC BEVERAGE ESTABLISHMENTS LOCATED ON OCEAN DRIVE, BETWEEN 5TH STREET AND 15TH STREET, POSSESSING A 5 A.M. ALCOHOL LICENSE AND SELLING OR SERVING ALCOHOLIC BEVERAGE(S) LATER THAN 12 A.M., TO RETAIN THE SERVICES OF AN OFF-DUTY POLICE OFFICER, FROM 12 A.M. UNTIL THIRTY (30) MINUTES PAST THE CLOSING TIME OF THE ALCOHOLIC BEVERAGE ESTABLISHMENT, FOR ALL SATURDAYS AND SUNDAYS (AND ALL SATURDAYS, SUNDAYS AND MONDAYS FOR THOSE HOLIDAY WEEKENDS OR CITY-SPONSORED EVENTS) DURING WHICH ALCOHOLIC BEVERAGES ARE SOLD OR SERVED BEYOND 12 A.M.; ESTABLISHING EXCEPTIONS; AND PROVIDING FOR REPEALER, SEVERABILITY, CODIFICATION, AND AN EFFECTIVE DATE

December 11, 2019 – R5 J Sponsored by Mayor Gelber Office of the City Attorney

ACTION

DIRECTION: Update to be provided at the May 22, 2020 FERC meeting.

29. DISCUSS INVESTING IN PLAYGROUNDS IN LUMMUS PARK

February 12, 2020 - C4 E

Sponsored by Commissioner Arriola

ACTION

DIRECTION: Defer to the May 22, 2020 FERC meeting.

30. DISCUSSION REGARDING EXPANSION OF EQUIPMENT AND LIGHTING AT MUSCLE BEACH

February 12, 2020 - C4 AA

Sponsored by Commissioner Góngora

Parks and Recreation

ACTION

DIRECTION: Defer to the May 22, 2020 FERC meeting.

31. DISCUSS INCREASING THE BUDGET OF THE CULTURAL ARTS COUNCIL

February 12, 2020 – C4 AB

Sponsored by Mayor Gelber and Co-sponsored by Commissioner Góngora

Tourism and Culture

ACTION

DIRECTION: Defer to the May 22, 2020 FERC meeting.

32. DISCUSS IMPLEMENTING THE PRODUCTION INDUSTRY COUNCIL'S DECEMBER 12, 2019 MOTION

February 12, 2020 - C4 C

Sponsored by Commissioner Samuelian

Tourism and Culture

ACTION

DIRECTION: Defer to the May 22, 2020 FERC meeting.

33. DISCUSSION REGARDING NEGOTIATIONS PURSUANT TO ITN 2019-099-KB COLLINS PARK ARTIST WORKFORCE HOUSING PROJECT

March 18, 2020 – C4 B Economic Development

ACTION

DIRECTION: Defer to the May 22, 2020 FERC meeting

34. DISCUSS THE RENEWAL OF THE \$60 MILLION LINE OF CREDIT

March 18. 2020 - C4 M

Finance

ACTION

DIRECTION: Withdrawn.

35. DISCUSS FUNDING ARTISTIC PATINING OF THE MID BEACH WATER TANKS

March 18, 2020 - C4 N

Sponsored by Commissioner Arriola

Tourism and Culture

ACTION

DIRECTION: Defer to the May 22, 2020 FERC meeting.

36. REVIEW OF A PROPOSED TRANSACTION WITH THE GREATER MIAMI JEWISH FEDERATION, INC., A FLORIDA NOT-FOR-PROFIT CORPORATION (THE "FEDERATION"), THE CITY'S LONG-TERM LESSEE AND OPERATOR OF THE HOLOCAUST MEMORIAL SITE LOCATED AT 1933-1945 MERIDIAN AVENUE (THE "MEMORIAL"), FOR THE CONVEYANCE OF THE MEMORIAL AND ADJACENT MUNICIPAL PARKING LOT AT 775 19TH STREET TO THE FEDERATION, TO PERMIT THE FEDERATION, AT ITS SOLE COST AND EXPENSE, TO DEVELOP, CONSTRUCT, OPERATE AND MAINTAIN A STATE-OF-THE-ART HOLOCAUST MEMORIAL COMMUNITY LEARNING CENTER, FOR THE PRESENTATION OF EXHIBITS, LECTURES AND OTHER INTERACTIVE PROGRAMMING THAT CONNECTS THE HOLOCAUST EXPERIENCE TO CONTEMPORARY CIVIC LIFE AND PROMOTES TOLERANCE, REMEMBERANCE AND GLOBAL HUMAN RIGHTS

March 18, 2020 – C4 O Sponsored by Mayor Gelber Office of the City Manager/Office of the City Attorney

ACTION

DIRECTION: Withdrawn.

37. DISCUSS A PILOT PROGRAM W ITH CURBFLOW, INC. FOR REALTIME CURB ACCESS MANAGEMENT OF COMMERCIAL AND ON-DEMAND OPERATORS AT NO COST TO THE CITY OF MIAMI BEACH

March 18, 2020 C4 P Sponsored by Mayor Gelber Parking

ACTION

DIRECTION: Defer to the May 22, 2020 FERC meeting.

38. DISCUSSION REGARDING THE LGBTQ ADVISORY COMMITTEE MOTION REGARDING FUNDING FOR LGBTQ COMMUNITY INITIATIVES

April 22, 2020 -C4 A Sponsored by Commissioner Góngora Office of Management and Budget

ACTION

DIRECTION: Defer to the May 22, 2020 FERC meeting.

39. DISCUSS CONDUCTING A MOPED SHARING SERVICE PILOT WITH REVEL

April 22, 2020 – C4 B Sponsored by Commissioner Arriola Transportation/Parking

ACTION

DIRECTION: Defer to the May 22, 2020 FERC meeting.

40. DISCUSS MODIFYING COMPONENTS OF THE COLLABORATION, FUNDING, AND MANAGEMENT AGREEMENT BETWEEN THE CITY AND THE SABRINA COHEN FOUNDATION, INC. FOR AN ADAPTIVE RECREATION CENTER

October 16, 2019 – C4 I Sponsored by Commissioner Arriola Parks and Recreation

ACTION

DIRECTION: Defer to the September 18, 2020 FERC meeting.

41. DISCUSSION ON A HOTEL ROOM BLOCK ATTRITION POLICY TO SECURE INCREASED MIAMI BEACH CONVENTION CENTER BOOKINGS

September 11, 2019 – R9 M Tourism and Culture

ACTION

DIRECTION: Withdrawn.