

1

Capital Improvement Program

Official statement of public policy regarding long-range physical development in Miami Beach

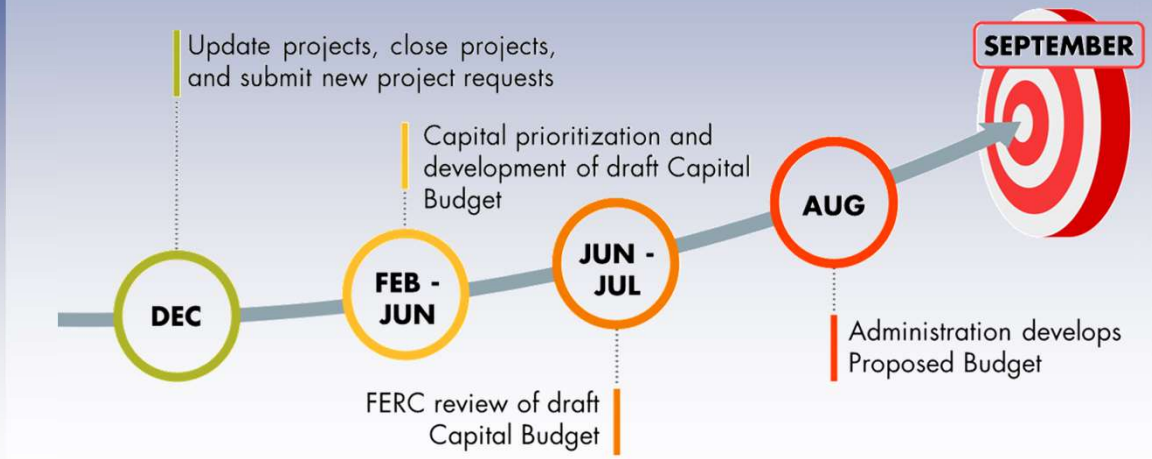
Proposed funding plan for next 5 years

First year of the plan is appropriated in FY 2025

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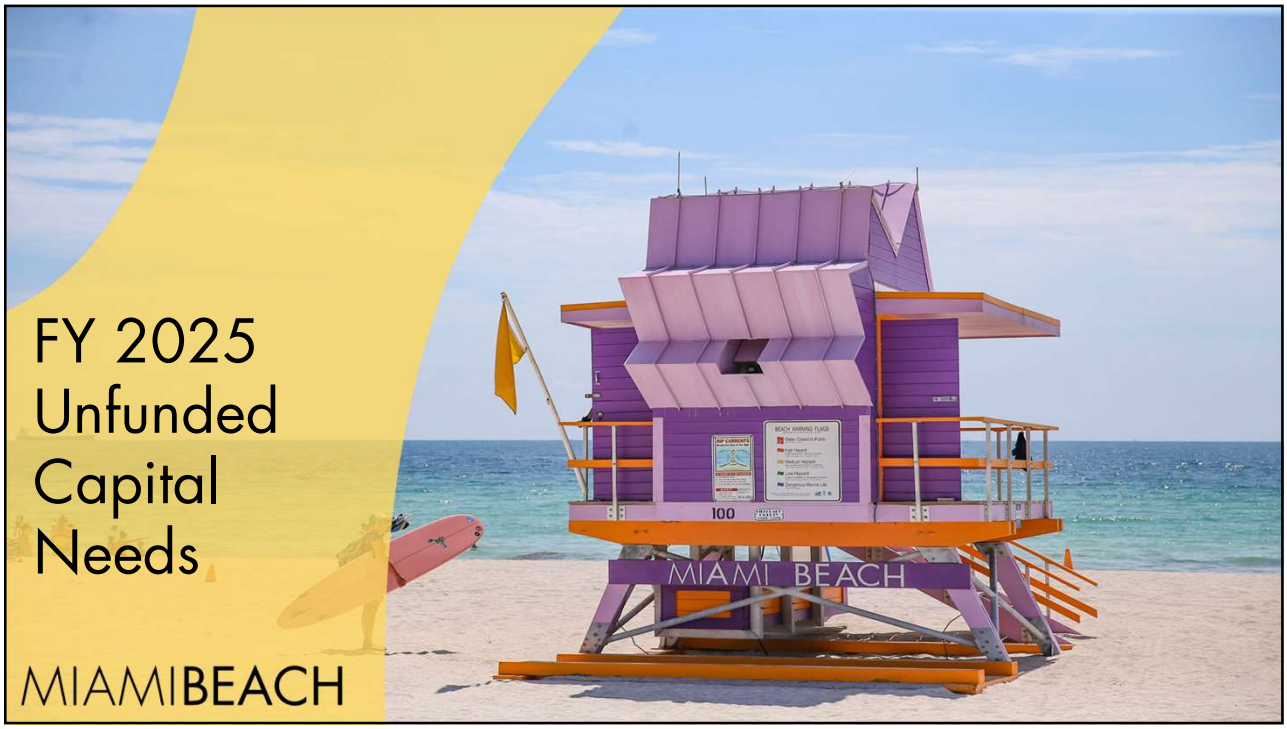
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Budget Adoption Timeline



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Unfunded Needs - FY 2025

Fund	Requested	Recommended	Unfunded
Renewal & Replacement	$7,949,204	$3,901,054	$4,048,150
Quality of Life	8,903,700	5,843,454	3,060,246
Pay As You Go (PAYGO)	36,509,173	16,383,800	20,125,373
Transportation	8,875,215	6,156,120	2,719,095
Other	43,016,637	40,913,637	2,103,000
Total	**$105,253,929**	**$73,198,065**	**$32,055,864**

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Allocation Strategy

- Fund high priority projects in CRR and PAYGO
- Fund key existing projects with budget gaps
- Allocate matching funds for projects eligible for grants
- Allocate other funds normally such as Parking, Transportation, Water & Sewer, and Stormwater

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Capital Funding Strategy

- Based on the FY 2024 and FY 2025 operating budgets, the following is recommended:

Source	Amount
#1 – Transfer projected FY 2024 General Fund Golf Course Surplus (as of Q2) to Capital for Miami Beach Golf Course Project	$2,343,000
#2 – Allocate 25% of Projected FY 2025 General Fund Interest Income for one-time capital projects	2,043,000
#3 – Adjust Dedicated CRR Millage based on realignment of estimated decrease of 0.0268 mills in voted debt service millage for FY 2025*	1,265,000
Total	**$5,651,000**

*Will be updated on July 1, 2024 on Certified Values received

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Commission Capital Project Requests

Item	$ Requested		Resolution #/Meeting
Pedestrian-Only Compacted Sand Path (east of dunes)	$3,677,634		Commission Meeting – 4/3/24
Waterway Markers & Signs	2,018,400	√	FERC – 5/24/24
Parkview Island Water Quality Improvements	2,000,000	√	Commission Meeting – 3/13/24
Fleet Management Solar Panels Installation	800,000		PSNQLC – 2/14/24
Lummus Park Splash Pad Installation	718,000		PSNQLC – 3/20/24
Miami Beach Drive Improvements	500,000	√	PSNQLC – 2/14/24
Belle Isle Dog Parks Artificial Turf	278,850	√	Commission Meeting – 4/3/24
Lincoln Road Street Ends Railings at 10th and 14th	150,000	√	Resolution 2024-32993
Venetian Causeway Entrance Sign	100,000	√	FERC – 10/16/23
Total	**$10,242,884**		

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Note: Items with check (√) marks are fully or partially recommended for funding in FY 2025

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FY 2025-2029 CIP by Funding Source

ATTACHMENT A

1. Organized by funding source
   - Capital Renewal & Replacement Fund (CRR)
   - Pay-As-You-Go Fund (PAYGO)
   - Quality of Life Funds (QoL)
   - Other Funds
2. Includes Administration's recommended FY 2025 funding (column highlighted in green in Attachment A)

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Capital Renewal & Replacement Fund

CRR

- Established in FY 2005
- Used exclusively to provide dedicated funding for renewal and replacement of City facilities and infrastructure for General Fund assets
- Funded by dedicated millage rate
  - Preliminary property values increased by 8.8%
  - Includes recommended realignment of reduction in voted debt service millage to CRR Millage from 0.0499 mills to 0.0767 mills for FY 2025
  - To be updated once certified property values received July 1, 2024

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CRR Projects

CRR

1. Projects are listed on **pages 1-4** of Attachment A
   - Requests prioritized by the requesting departments with consideration given for:
     - Life safety
     - Criticality to continued operations
     - Budget gaps
     - Time lapse beyond useful life
     - Public-facing assets
2. Projects recommended for funding **total $3.9M**
   - FY 2025 CRR millage rate generates $3.6M*
   - Unfunded project requests total $4.0M

**Estimated revenue will be updated on July 1, 2024*

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Recommended Projects

CRR

Item	Project Name	$
1	Flamingo Park Hurricane Windows	98,000
2	Historic City Hall - 90 Year Recertification	1,000,000
3	Fire Station #2 Entire Compound - 40 Year Certification (split-funded)	294,014
4	Scott Rakow Youth Center - 40 Year Certification	300,000
5	Normandy Isle Pool - 40 Year Certification	200,000
6	Smith and Wollensky - 40 Year Certification	150,000
7	MBPD - 40 Year Certification	300,000
8	One Ocean Drive - 40 Year Certification (split-funded)	17,664
9	Greenspace Facility Security System	40,000
	Subtotal	**$2,399,678**

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Recommended Projects

CRR

Item	Project Name	$
	Subtotal (from Previous Slide)	**$2,399,678**
10	Flamingo Park Pool Roof Renewals - Renewals – Concession Stand & Locker Room	80,000
11	Historic City Hall HVAC Renewal	500,000
12	Police Garage Roll Up Doors Replacement	400,000
13	Scott Rakow Ice Rink Refrigeration Replacement (split-funded)	521,376
	Total (Unallocated = $0)	**$3,901,054**

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Capital PayGo Fund

PAYGO

- In FY 2019, dedicated millage rate adopted to allow for the growth of this fund over time
- Can be used for any general government purpose and is the most flexible funding source for capital projects
- Funded by dedicated millage rate
  - Preliminary property values increased by 8.8%
  - Millage of 0.1020 mills (same as FY 2024)
  - To be updated once certified property values received July 1, 2024

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PayGo Projects

PAYGO

1. Projects are listed on **pages 4-8** of Attachment A
2. Projects recommended for funding **total $16.4M**
   - FY 2025 PayGo millage rate generates $4.8M*
   - Other FY 2025 PayGo revenues include:
     - ✓ Recommended $2.3 million transfer from General Fund based on projected FY 2024 Golf Courses surplus
     - ✓ Recommended transfer of 25% of projected FY 2025 General Fund Interest Income
   - Unfunded project requests total $20.1M

**Estimated revenue will be updated on July 1, 2024*

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Recommended Projects

PAYGO

Item	Project Name	$
106	MBPD Internal Affairs - 225 Washington Ave - 40 Year Certification	150,000
107	PAL Building - 40 Year Certification	200,000
108	MBPD North End Substation (NESS) - 40 Year Certification	200,000
109	Colony Theater - 40 Year Certification	250,000
110	Fire Department Alerting System Upgrade	200,000
111	Fire Station #1 Fire Alarm System Replacement	200,000
112	Electric Vehicle Charging Stations – Various Locations	643,518
113	Fire Station #2 Electric Vehicle Charging Stations	100,000
114	Fleet Outpost Awning for Fire Department Boat	100,000
	Subtotal	**$2,043,518**

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Recommended Projects

PAYGO

Item	Project Name	$
	Subtotal (from Previous Slide)	**$2,043,518**
115	Smart Card Access System - Phase II	195,000
116	City Hall Restroom Renovations (split-funded)	365,689
117	City Hall Main Entrance Pavers	550,000
118	North Shore Youth Center Roof Parapets	170,000
119	777 Fountain/ Courtyard Renovations	131,000
120	Historic City Hall VFD Replacement	800,000
121	Venetian Causeway Entrance Sign	100,000
122	Palm & Hibiscus Light Poles Replacement	585,672
123	Miami Beach Drive Improvements – Masterplan Development	500,000
	Subtotal	**$5,440,879**

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Recommended Projects

PAYGO

Item	Project Name	$
	Subtotal (from Previous Slide)	**$5,440,879**
124	Lincoln Road Street Ends Railings at 10th and 14th Street	150,000
125	Scott Rakow Ice Rink Refrigeration Replacement (split-funded)	648,624
126	Scott Rakow Ice Rink Perimeter Board Replacement	333,500
127	Flamingo Park Playground Replacement	944,520
128	Normandy Isle Pool Locker Room & Pumps Renovation (split-funded)	294,540
129	Citywide Parks Court Repairs	105,000
130	Citywide Fitness Course Replacement	100,000
131	Belle Isle Dog Parks Artificial Turf	278,850
132	Miami Beach Golf Course Renovation	2,343,000
	Subtotal	**$10,638,913**

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Recommended Projects

PAYGO

Item	Project Name	$
	Subtotal (from Previous Slide)	**$10,638,913**
133	Scott Rakow Youth Center/North Shore Park Gym Dividers Replacement	70,000
134	Scott Rakow Youth Center Gym Bleachers Replacement	60,000
135	Citywide Bridges	808,701
136	Citywide Bonded Aggregate	250,000
137	Irrigation System on Causeways	275,000
138	Citywide Pickleball and Padel Courts	256,020
139	Underground Infrastructure for Trees	220,000
140	North Shore Park Youth Center Baseball Scoreboard	200,000
141	Canopy Park Dog Park Artificial Turf	105,600
	Subtotal	**$12,884,234**

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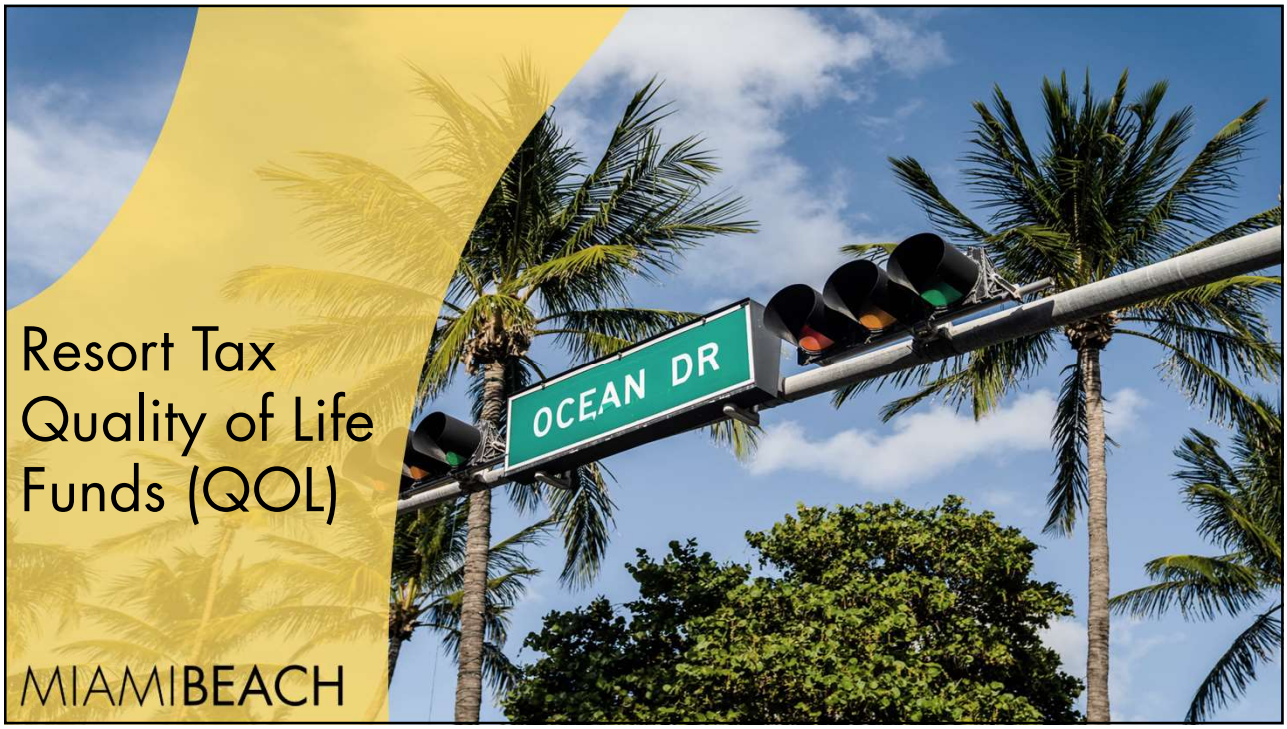
Recommended Projects

PAYGO

Item	Project Name	$
	Subtotal (from Previous Slide)	**$12,884,234**
142	North Shore Park Youth Center Playtime & Art Room Cabinetry	100,000
143	Over-water Indian Creek Pedestrian Pathway	500,000
144	Waterway Markers & Signs	2,018,400
145	Middle Beach ROW Landscape (split-funded)	250,000
146	35th Street Dog Park	170,000
147	Security Enhancements Citywide	461,166
	Total (Unallocated = $0)	**$16,383,800**

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Recommended Projects

South Beach QOL

Item	Project Name	$
212	Beachwalk Bollards Citywide (split-funded)	453,600
213	4th St New Lifeguard Tower	200,000
214	10th St Auditorium Led Upgrade	104,000
215	10th St Auditorium Security Enhancement (split-funded)	29,726
216	14th St Restroom Roof Replacement	70,000
217	Ocean Rescue HQ /10th St Restroom Roof Replacement	70,000
218	South Pointe Park Boardwalk Pylon Fixtures	200,000
219	South Pointe Park Community Center Restrooms & Concession Upgrades	140,000
220	Citywide Park Landscaping Improvements	200,000
	Subtotal	**$1,467,326**

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Recommended Projects

South Beach QOL

Item	Project Name	$
	Subtotal (from Previous Slide)	**$1,467,326**
221	South Pointe Park Lighting	80,111
222	Citywide Alleyway Restoration (split-funded)	50,000
223	Botanical Gardens Restrooms	100,000
224	Bass Museum Window Replacement (grant-funded)	250,000
225	South Beach ROW Landscape Restoration	98,198
	South Beach QOL Total (Unallocated = $0)	**$2,045,635**

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Recommended Projects

Mid Beach QOL

Item	Project Name	$
237	Beachwalk Bollards Citywide (split-funded)	520,200
238	Smart Lighting Master Plan (split-funded)	600,000
239	Citywide Alleyway Restoration (split-funded)	60,000
240	Middle Beach Row Landscape (split-funded)	50,000
241	55th Street Lifeguard Tower Replacement	200,000
242	Miami Beach Golf Course Driving Range	115,500
243	Alleyway Restoration Phase III (transfer to Citywide project)	(60,000)
	Mid Beach QOL Total (Unallocated = $865,682)	**$1,485,700**

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Recommended Projects

North Beach QOL

Item	Project Name	$
249	Beachwalk Bollards Citywide (split-funded)	520,200
250	Bandshell - 40 Year Certification	200,000
251	69th Street Lifeguard Tower Replacement	200,000
252	North Shore Park Tennis Center Roof Replacement	150,000
253	71st Street Welcome Sign Renovation	40,000
254	North Shore Bandshell Electrical Improvements	50,000
255	North Shore Bandshell Roof Repairs and Gutter Replacement	100,000
256	North Shore Bandshell Signage Replacement	97,000
257	Shane Rowing Center Deck and Ramp Replacement	250,000
	Subtotal	**$1,607,200**

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Recommended Projects

North Beach QOL

Item	Project Name	$
	Subtotal (from Previous Slide)	**$1,607,200**
258	Shane Rowing Center Surface Lot	120,000
259	Normandy Shores Golf Club Pump Replacement (split-funded)	184,919
260	North Beach Row Landscaping	200,000
261	Smart Lighting Master Plan (split-funded)	200,000
262	Citywide Alleyway Restoration (split-funded)	100,000
263	Collins/Harding Alley Restoration (transfer to Citywide project)	(100,000)
	North Beach QOL Total (Unallocated = $1,968,700)	**$2,312,119**

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Recommended Projects

Parking

Item	Project Name	Fund	$
308	7th St Garage Elevator Retrofit Upgrades	7th Street Garage	100,000
309	7th St Garage Elevator Renewal	7th Street Garage	400,000
310	7th St Garage Permeable Deck Coating	7th Street Garage	75,000
313	16th St Garage Elevator Retrofit Upgrades	RDA Anchor Garage	100,000
314	16th St Garage Generator	RDA Anchor Garage	250,000
315	16th St Garage LED Retrofit	RDA Anchor Garage	350,000
316	16th St Garage Sand Interceptor Improvements	RDA Anchor Garage	100,000
317	16th St Garage Hollow Metal Doors Replacement	RDA Anchor Garage	79,300
319	Penn Garage - Generator Renewal	Penn Garage	300,000
		Subtotal	**$1,754,300**

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Recommended Projects

Parking

Item	Project Name	Fund	$
		Subtotal (from Previous Slide)	**$1,754,300**
320	Penn Garage LED Retrofit	Penn Garage	250,000
323	1755 Meridian Garage Fire Sprinkler	2010 Parking Bonds	366,000
324	1755 Meridian Garage Fire Pump Replacement	2010 Parking Bonds	152,500
325	17th St Garage Bollards	2010 Parking Bonds	53,680
326	13th St Garage Coiling Replacement (split-funded)	2010 Parking Bonds	17,383
327	MBPD NESS Parking Lot	Parking Capital	1,000,000
328	1755 Garage Generator	Parking Capital	300,000
329	1755 Meridian EV Charging Stations	Parking Capital	150,000
330	Citywide Parking Lots Improvements	Parking Capital	150,000
		Subtotal	**$4,193,863**

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Recommended Projects

Parking

Item	Project Name	Fund	$
		Subtotal (from Previous Slide)	**$4,193,863**
331	17th St Garage Main Electrical Panels Replacement	Parking Capital	200,000
332	42nd St Garage LED Retrofit	Parking Capital	250,000
333	12th St Garage Domestic Water Distribution	Parking Capital	195,606
334	13th St Garage Coiling Replacement (split-funded)	Parking Capital	47,771
335	13th St Garage Domestic Water Distribution Replacement	Parking Capital	420,263
336	17th St Garage Domestic Water Distribution Renewal	Parking Capital	417,240
337	42nd St Garage Domestic Water Distribution Renewal	Parking Capital	67,100
338	42nd St Garage Traffic Coating	Parking Capital	1,824,000
339	Sunset Harbour Garage Interior Floor	Parking Capital	34,000
		Subtotal	**$7,649,843**

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Recommended Projects

Parking

Item	Project Name	Fund	$
		Subtotal (from Previous Slide)	**$7,649,843**
340	Sunset Harbour Garage Rooftop Renewal	Parking Capital	300,000
341	17th St Garage Fire Alarm Replacement	Parking Capital	317,200
342	5th & Alton Elevator/Escalator Repairs	Parking Capital	207,000
343	Citywide Parking Lots Improvements - Phase II - Multi-year	Parking Capital	2,040,000
		Parking Total	**$10,514,043**

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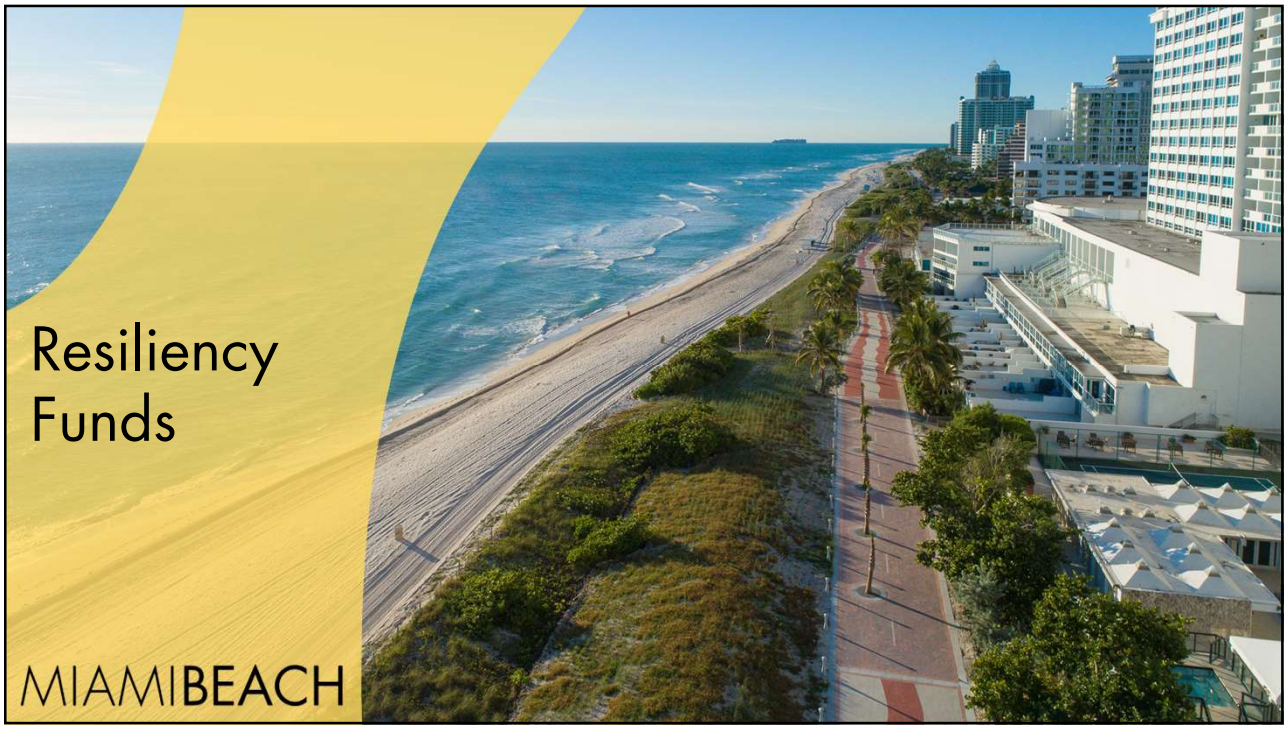
Recommended Projects

Transportation

Item	Project Name	Fund	$
380	Bayshore Neighborhood Traffic Calming 1a	Transportation Operating	885,564
381	La Gorce / Pine Tree Dr Bike Lanes (split-funded)	Transportation Operating	(445,043)
382	South of Fifth Neighborhood Traffic Calming (split-funded)	Transportation Operating	613,933
383	South Beach Pedestrian Zones (grant-funded)	Transportation Operating	1,865,804
384	Parkview Island Park Shared Path	Transportation Operating	238,461
399	La Gorce / Pine Tree Dr Bike Lanes (split-funded)	Concurrency	445,043
400	Bicycle Lanes/Shared Use Path Improvements	LOGT	2,552,358
		Transportation Total	**$6,156,120**

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Recommended Projects

Resiliency

Item	Project Name	Fund	$
402	Wastewater Manhole Rehabilitation	2017 W&S Bonds	8,234
422	Stormwater Outfalls Water Quality Improvements (split-funded)	2017 SW Bonds	1,770,243
423	Stormwater Critical Needs (split-funded)	2017 SW Bonds	720,034
424	Parkview Island Water Quality Improvements (split-funded)	2017 SW Bonds	1,950,000
425	Nuisance Flooding Mitigation	2017 SW Bonds	200,000
426	SCADA And PLC Systems	2017 SW Bonds	(1,766,667)
430	Stormwater Critical Needs (split-funded)	2011 SW Bonds	7,525
431	Parkview Island Water Quality Improvements (split-funded)	2015 SW Bonds	50,000
433	Collins Park Ancillary Improvements	SW MDC ILA	8,441
		Subtotal	**$2,947,810**

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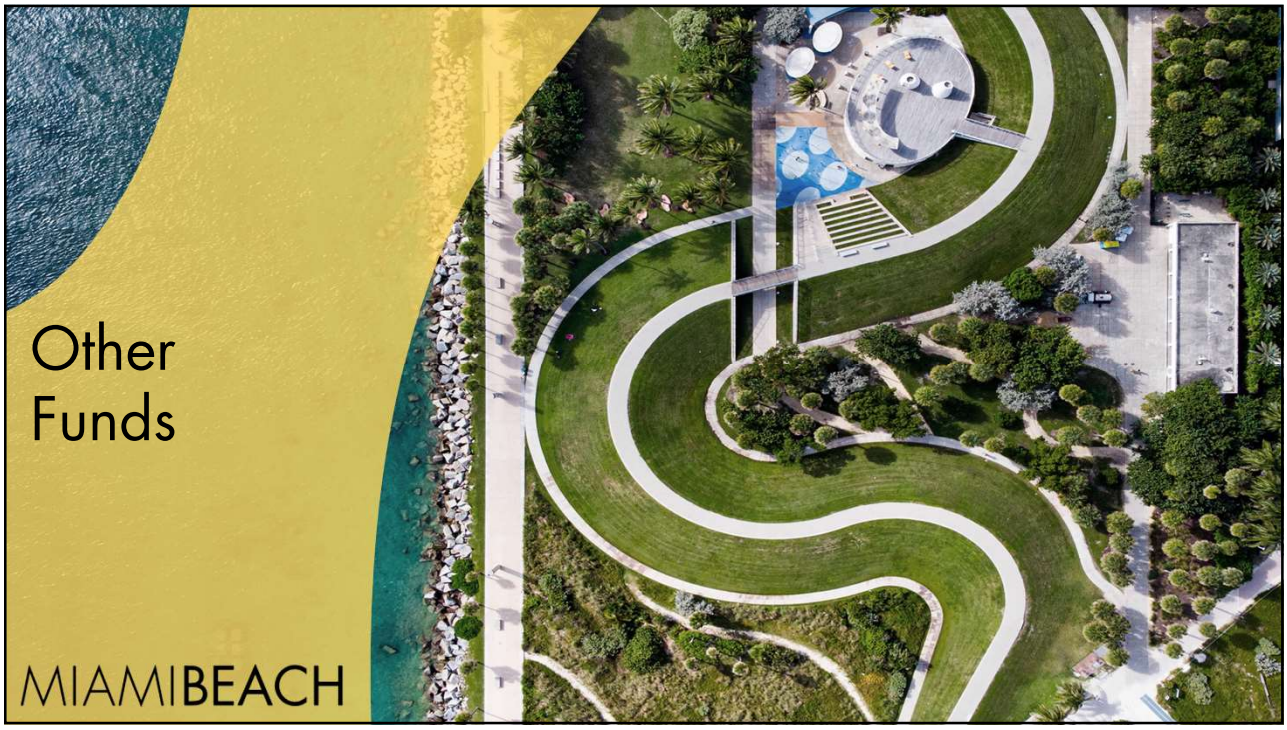
Recommended Projects

Resiliency

Item	Project Name	Fund	$
		Subtotal (from Previous Slide)	**$2,947,810**
434	Public Works Operations Facility (formerly Public Works Facility Pump Station)	SW Capital	230,000
435	Stormwater Critical Needs (split-funded)	SW Capital	(2,613,268)
436	Stormwater Outfalls Water Quality Improvements (split-funded)	SW Capital	(1,545,243)
		Resiliency Total	**($980,701)**

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Recommended Projects

Other Funds

Item	Project Name	Fund	$
209	Marine Patrol Facility Replacement	Capital Reserve	2,700,056
210	Fairway Park Improvements	Capital Reserve	664,224
211	UNIDAD Building Elevator Modernization	Capital Reserve	100,000
269	One Ocean Drive – 40 Year Certification (split-funded)	South Pointe R&R	120,848
270	Normandy Isle Pool Locker Room & Pumps Renovation (split-funded)	NB Public Benefits	341,810
271	AiPP Annual Restoration	Art In Public Places	75,000
273	City Hall Glass Elevators Modernization	RDA City Ctr R&R	300,000
274	City Hall Elevator #3 Repairs	RDA City Ctr R&R	150,000
275	City Hall Restroom Renovations (split-funded)	RDA City Ctr R&R	1,311
276	777 Building Roof Replacement	RDA City Ctr R&R	400,000
		Subtotal	**$4,853,249**

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Recommended Projects

Other Funds

Item	Project Name	Fund	$
		Subtotal (from Previous Slide)	**$4,853,249**
279	Convention Center/Lincoln Rd Connector	Non-TIF RDA	7,800,467
280	Pride Park Veteran's Memorial Removable Bollards	2015 RTX Bonds	60,000
281	MBCC Roof Replacement (formerly Convention Center Roof Replacement Over Exhibit Hall H)(split-funded)	2015A RDA Bonds	6,627,016
282	Convention Center Renovation Punch List	2015A RDA Bonds	500,000
283	Citywide Wireless Radio Communication	Reallocated-Other	25,000
284	Flamingo Pool Electrical Improvements (split-funded)	Reallocated-Other	3,194
285	Beachwalk Bollards Citywide (split-funded)	Reallocated-Other	240,000
286	Collins Canal Enhancement Project	City Ctr. RDA Capital	985,485
287	City Center Commercial District BPB	City Ctr. RDA Capital	(543,304)
288	Seawall-Botanical Garden	City Ctr. RDA Capital	(442,180)
		Subtotal	**$20,108,927**

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Recommended Projects

Other Funds

Item	Project Name	Fund	$
		Subtotal (from Previous Slide)	**$20,108,927**
289	Business Parking Access Steps - Baptist Facilities on Alton Road and 7th St (split-funded)	Gulf Breeze Bond	26,280
290	Flamingo Park Pool Electrical Improvements (split-funded)	1999 GO Bonds	9,002
291	Fire Station #2 Entire Compound–40 Year Certification (split-funded)	1999 GO Bonds	4,696
292	Business Parking Access Steps - Baptist Facilities on Alton Road and 7th St (split-funded)	South Pointe RDA	23,720
293	Flamingo Park Pool Electrical Improvements (split-funded)	South Pointe RDA	22,666
294	Normandy Shores Golf Club Pump Replacement (split-funded)	2001 Gulf Breeze	65,081
295	Fire Station #2 Entire Compound–40 Year Certification (split-funded)	2003 GO Bonds	1,290
296	Flamingo Park Pool Electrical Improvements (split-funded)	2003 GO Bonds	15,591
297	South of Fifth Neighborhood Traffic Calming (split-funded)	2003 GO Bonds	215,749
		Subtotal	**$20,493,002**

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Recommended Projects

Other Funds

Item	Project Name	Fund	$
		Subtotal (from Previous Slide)	**$20,493,002**
298	Bass Museum Skylight Replacement	MCD ILA-CDT/RTX	100,000
299	10th Street Auditorium Security Enhancement (split-funded)	MCD ILA-CDT/RTX	4,274
300	One Ocean Drive – 40 Year Certification (split-funded)	South Pointe Capital	11,488
301	Flamingo Park Pool Electrical Improvements (split-funded)	South Pointe Capital	9,547
464	MBCC Roof Replacement (formerly Convention Center Roof Replacement Over Exhibit H) (split-funded)	Convention Development Tax	86,000
465	MBCC Roof Replacement (formerly Convention Center Roof Replacement Over Exhibit H) (split-funded)	Convention Ctr R&R	1,286,984
466	Convention Center Walk In Cooler/Freezer	Convention Ctr R&R	250,000
467	MBCC LED Screen Wraps	Convention Ctr R&R	250,000
468	MBCC Security Cameras	Convention Ctr R&R	250,000
		Subtotal	**$22,741,295**

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Recommended Projects

Other Funds

Item	Project Name	Fund	$
		Subtotal (from Previous Slide)	**$22,741,295**
487	7605 Collins Avenue Build-Out/Renovation	Building	1,000,000
488	Fleet Electrowave – 40 Year Certification (split-funded)	Sanitation	100,000
490	Fleet Electrowave – 40 Year Certification (split-funded)	Fleet Mgmt.	100,000
491	Fleet Management Exterior Painting & Waterproofing	Fleet Mgmt.	112,000
492	FY 2025 Vehicle/Equipment Replacement	Fleet Mgmt.	7,102,000
511	Facilities Management – Roof	Facilities Mgmt.	150,000
512	Facilities Management – Electrostatic Painting of Rolling Gate	Facilities Mgmt.	75,000
		Other Funds Total	**$31,380,295**

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Next Steps in FY 2025 Budget Process

JULY 12th	JULY 19th	JULY 24th
2nd FERC Budget Briefing (Operating Budget)	3rd FERC Budget Briefing (Finalize Capital & Operating)	Set Maximum Millage Rates per Truth-In-Millage (TRIM)

AUGUST	SEPTEMBER 16th	SEPTEMBER 25th	OCTOBER 1st
City Manager & OMB Finalize Proposed Budget	First Public Hearing Adopt Tentative Millage Rates & Budgets (Operating & Capital)	Second Public Hearing to Adopt Final Millage Rates & Budgets (Operating & Capital)	Commencement of Fiscal Year 2025

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