



FY 2024 Commission Budget Retreat Follow-up Requests & Responses

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COMMISSION REQUESTS AND RESPONSES

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FY 2024 Commission Budget Retreat

Follow-up Information Requests

1

Request: What have we done in the last 5 years with year-end surplus (related to transferring dollars to capital) – Commissioner Richardson

Response: The attached Exhibit A reflects the amounts that have been budgeted annually for the last 5 years in the General Fund for capital projects, as well as the actual amounts that have been allocated for capital at year-end based on the year-end surplus in the General Fund.

Attachment(s):

Exhibit A – Last Five Years General Fund Capital Funding

2

Request: What was the City's debt capacity? – Mayor Gelber

Response: Based on the City's Annual Comprehensive Financial Report (ACFR) for the fiscal year ending September 30, 2022 (Pages 159 and 160), the state limit is 15% of assessed property value. The City of Miami Beach is at 0.37%, which is based on the City's outstanding General Obligation (G.O.) Bonds.

3

Request: Provide list of enhancement requests to the City Commission to be ranked – Commissioner Rosen Gonzalez

Response: The City Administration will be providing the Mayor and City Commission with a comprehensive list of all enhancements requested for consideration in the FY 2024 budget, which will be discussed in further detail at the upcoming Finance and Economic Resiliency Committee (FERC) Budget Briefings in July.

FY 2024 Commission Budget Retreat

Follow-up Information Requests

4

Request: Share with the City Commission the most recent Police staffing study that was completed – Mayor Gelber

Response: On February 4, 2022, the Matrix Consulting Group completed a study for the field operations of the Miami Beach Police Department (MBPD) that focused particularly on policing strategies within the Art Deco Cultural District (ADCD), which was distributed via Letter to Commission (LTC 194-2022) on May 17, 2022.

In response to the study that was completed, the City added three full-time field operations positions during FY 2022 (1 Detention Officer and 2 Crime Analysts) as recommended by the Matrix Consulting Group. In addition, based on the expanding and growing needs of the MBPD, two full-time positions and the conversion of a third position (1 Assistant Chief, 1 Sergeant, and the conversion of 1 Police Officer to an Executive Officer to the Chief) were also added during FY 2022.

Attachment(s):

Exhibit B – LTC 194-2022 – Police Staffing Study

5

Request: Provide Police budget and positions for the last 5 years – Commissioner Rosen Gonzalez

Response: The attached Exhibit C reflects the total annual operating budget, as well as approved positions, for the Miami Beach Police Department (MBPD).

Attachment(s):

Exhibit C – Police Last Five Years Budget and Positions

FY 2024 Commission Budget Retreat

Follow-up Information Requests

6

Request: Can the full-time Cat Trapper position enhancement requested by the Public Works Department be contracted instead of a full-time position? Also, please provide a breakdown of the costs for the request that was submitted for FY 2024 – Commissioner Richardson

Response: The estimated cost for contracting this service is \$200,000 annually for trapping of an estimated 1,000 cats at a cost of \$200 per trap compared to the annual cost of the full-time Cat Trapper position requested by the Public Works Department. The attached Exhibit D reflects a breakdown of the costs for the full-time Cat Trapper position requested for FY 2024, which includes a motor vehicle/equipment in year 1.

Attachment(s):

Exhibit D – Breakdown of Cat Trapper Enhancement Request

7

Request: Provide a list of current community grants including when they were first approved and a summary of what the funds are used for – Commissioner Richardson

Response: The attached Exhibit E reflects the list of current community grants, as well as background history on when they were approved and what the funds are used for.

Attachment(s):

Exhibit E – Community Grants

FY 2024 Commission Budget Retreat

Follow-up Information Requests

8

Request: Are we receiving Federal funds to fund the meals program at UNIDAD – Commissioner Richardson

Response: Per the Office of Housing and Community Services, in 2023, the City awarded UNIDAD \$12,000 in Community Development Block Grant (CDBG) public service funds for Project Link, which is a referral services program. This funding does not cover any costs for their congregate meal site. They receive funds from Alliance for Aging, Inc., for congregate and frozen meals. The funds for the 2023 calendar year are \$146,648.70.

9

Request: Copy of Miami Beach Botanical Garden’s most recent financials – Commissioner Richardson

Response: A copy of the Miami Beach Botanical Garden’s most recent audit completed for 2022 has been attached in Exhibit F.

Attachment(s):

Exhibit F – Miami Beach Botanical Garden Financials (2022 Audit)

10

Request: How much did Commission approve in cultural grants so far in FY 2023 – Commissioner Fernandez

Response: For FY 2023, a total of \$821,642 in Cultural Arts Council (CAC) grants was approved by the City Commission on September 28, 2022, through Resolution No. 2022-32334.

Attachment(s):

Exhibit G – FY 2023 Cultural Arts Council Grants Funding

FY 2024 Commission Budget Retreat

Follow-up Information Requests

11

Request: A list of organizations receiving sponsorship funds and recommendations on how the City Commission can be included more in the approval process – Commissioner Rosen Gonzalez

Response: The attached Exhibit H reflects the organizations which received sponsorship funds between FY 2021 to FY 2023, as well as the organizations that have gone through the application process for FY 2024. The sponsorship approval process is currently under review by the Tourism and Culture Department (TCD) and will be part of a June Commission item.

Attachment(s):

Exhibit H – List of Organizations Receiving Sponsorship Funds

12

Request: Current funding available in the Community Benefits Fund – Commissioner Richardson

Response: As of 5/17/2023, \$724,383.58 is available in the Community Benefits Fund.

Attachment(s):

Exhibit I – Community Benefit Fund Balance

13

Request: Suggestion for the City to apply for State grants to fund Parks projects – Commissioner Richardson

Response: The City applies for local and state grants to fund different projects when funding becomes available for eligible projects.

Attachment(s):

Exhibit J – List of Grants Related to Existing Parks Projects

FY 2024 Commission Budget Retreat

Follow-up Information Requests

14

Request: Provide the increases for Water and Sewer rates and the impact for residents for FY 2024 and FY 2025 – Commissioner Rosen Gonzalez

Response: Based on the rates currently approved for Water and Sewer, the estimated rate increase for a Miami Beach resident with a 3/4" meter consuming an average of 7,000 gallons per month would be \$5.30 monthly, or 4.42%, for FY 2024 and \$5.59 monthly, or 4.46%, for FY 2025.

Attachment(s):

Exhibit K – Projected Water & Sewer Rate Increases

APPENDIX

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Exhibit A

Last Five Years - General Fund Capital Funding for Acquisition, Maintenance, and Replacement

	FY 2019 Adopted	FY 2020 Adopted	FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Preliminary
General Fund	\$ 345,145,000	\$ 350,043,000	\$ 328,079,000	\$ 354,106,000	\$ 382,618,000	\$ 407,374,000
5% Goal per Policy	17,258,000	17,503,000	16,404,000	17,706,000	19,131,000	20,369,000
Capital Funding						
Pay-As-You-Go Capital (PayGo)	2,400,000	2,939,000	252,000	3,741,000	3,974,000	4,377,000
Capital Renewal and Replacement (CRR)	748,000	769,000	43,000	815,000	1,944,000	2,141,000
Information Technology (IT) Tech	300,000	300,000	300,000	300,000	300,000	300,000
CRR Under \$25,000	247,000	341,000	341,000	332,000	326,000	1,393,000
Total	\$ 3,695,000	\$ 4,349,000	\$ 936,000	\$ 5,188,000	\$ 6,544,000	\$ 8,211,000
% of General Fund	1.1%	1.2%	0.3%	1.5%	1.7%	2.0%
Additional Funding Needed to Meet 5% Goal	\$ 13,563,000	\$ 13,154,000	\$ 15,468,000	\$ 12,518,000	\$ 12,587,000	\$ 12,158,000

Millage Rate						
Pay-As-You-Go Capital (PayGo)	0.0755 mills	0.0755 mills	0.0755 mills	0.0755 mills	0.1020 mills	0.1020 mills
Capital Renewal and Replacement (CRR)	0.0235 mills	0.0235 mills	0.0235 mills	0.0235 mills	0.0499 mills	0.0499 mills

	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Actuals	FY 2022 Actuals	FY 2023 Adopted	FY 2024 Preliminary
General Fund						
Pay-As-You-Go Capital (PayGo)	3,129,000	2,939,000	4,252,000	34,141,000	3,974,000	4,377,000
Capital Renewal and Replacement (CRR)	748,000	769,000	43,000	815,000	1,944,000	2,141,000
Information Technology (IT) Tech	300,000	0	300,000	300,000	300,000	300,000
CRR Under \$25,000	260,670	119,409	268,316	337,761	326,000	1,393,000
Capital Reserves	0	0	0	5,197,000	0	0
Total	\$ 4,437,670	\$ 3,827,409	\$ 4,863,316	\$ 40,790,761	\$ 6,544,000	\$ 8,211,000

Over/(Under) 5% Goal	\$ (12,820,330)	\$ (13,675,591)	\$ (11,540,684)	\$ 23,084,761	\$ (12,587,000)	\$ (12,158,000)
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Note: As a result of COVID-19, reduced amounts transferred to capital funds in FY 2021, as part of the City's budget balancing plan

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Exhibit B



OFFICE OF THE CITY MANAGER

NO. LTC # 194-2022

LETTER TO COMMISSION

TO: Honorable Mayor Dan Gelber and Members of the City Commission

FROM: Alina T. Hudak, City Manager 

DATE: May 17, 2022

SUBJECT: **Police Staffing Study**

The purpose of this Letter to Commission is to transmit the Police Staffing Study recently completed by the Matrix Consulting Group. This study was initiated last year to study the field operations of the Miami Beach Police Department (MBPD), particularly focusing on policing strategies within the Art Deco Cultural District (ADCD). The scope of the study included the following:

- Interviews with Miami Beach City leadership, including elected officials.
- Meeting with MBPD leadership, commanders, and managers to understanding the service environment and the issues facing operations.
- Ride-alongs with MBPD officers, including within the ADCD.
- Comprehensive analysis of patrol workload, examining service needs both within the ADCD and throughout the city.
- Assessment of patrol proactive (discretionary) time, as well as how it is used to promote visibility and police presence, suppress crime, and engage with the community.
- The capacity of patrol units to handle incoming workloads and be proactive in the field.
- Identification of new and alternative strategies for policing within the ADCD, including the adoption and use of emerging technologies.
- Examining the equity of service levels across the city, identifying whether allocation of staff to certain areas has created any imbalances elsewhere.

The following summarize the major findings of this analysis, including identified issues to address:

- Patrol staffing is exceptionally well equipped to handle workload and remain exceptionally proactive.
 - This is true both overall citywide, and specifically within the ADCD.
 - This is also reflected in response times, which are very low in all areas across all priority level categories.
- Proactive time is available at such a high level that additional staffing, and consequently more proactive time, would have limited ability to be directed toward officer-initiated activities.
- The Special Enforcement Team (SET) is currently in a transition phase, and care will need to be taken to direct the unit's focus long-term on the most critical public safety issues facing the ADCD.
- The data clearly shows that 2021 was an exceptional year – even compared to pre-pandemic years – in terms of workload and crime within the ADCD and Area 1. However, recent months of data strongly indicate a return to normalcy.

Exhibit B

LTC – Police Staffing Study

- After surveying a number of other agencies with large entertainment districts, it is clear that the Miami Beach Police Department is at the leading edge in terms of the use of technology.
 - Ultimately, there are limited opportunities to implement new technologies.
 - A technology system such as ShotSpotter, for instance, is of limited use given the size of the area it would be principally focused relative to the on-duty deployment.
 - However, significant opportunities to better use technology that has already been implemented or is in the process of being implemented.
- We reviewed research on implementing zero tolerance approaches in entertainment districts, which conclusively demonstrated conclusively that there would be virtually no benefit in long-term behavior change or crime reduction.
 - However, such a policy would have significant harm on relationships with the business community, which are integral to building partnerships for public safety.
 - These secondary effects would ultimately override any benefits experienced.
- The jail transport and booking unit provides a highly effective service to patrol officers. However, its deployment schedule does not match where needs are greatest, such as on Saturday nights.
- At a basic level, the current shift schedule is effective for the needs of the ADCD and the city overall. However, tweaks are needed to better distribute officers on duty relative to needs within the ADCD.

From these findings, the consultant developed a series of recommendations to address what is perceived to be deficiencies in the Department's staffing allocation. Below are the 6 recommendations as well as the status of implementation for each.

- 1. Current overall staffing within the ADCD is sufficient to handle workloads and provide an exceptional level of service and should be maintained at present levels.**
 - *The Department adopts this recommendation and will continue to evaluate calls for service, special events and other police related activity to adapt to changes in the ADCD.*
- 2. Add one additional Detention Officer position that will be deployed on a staggered night shift from 2000–0400, working Thursday through Sunday.**
 - *This position was added as part of the FY 2022 Operating Budget Amendment approved by the City Commission on March 9, 2022 and the hiring process for this position is expected to be completed within 60 to 90 days.*
- 3. Adjust the shift configuration for Patrol teams assigned to the ADCD as indicated in the analysis to stagger officer schedules and balance capabilities across the workweek.**
 - *The Department adopts this recommendation and has already implemented a new shift configuration by collapsing 3 shifts into 2 shifts in order to maximize the number of personnel during the busiest times in the ADCD. The hours are: 11 am to 9 pm and 8 pm to 6 am.*
- 4. Seasonally adjust SET team hours later to better align with the hours where when violent crimes such as shooting, robberies, and assaults are most likely to occur within the ADCD, working from 7:30 PM to 5:30 AM.**
 - *The Department adopts this recommendation and has implemented a variation of same.*

Exhibit B

LTC – Police Staffing Study

5. Increase staffing of the crime analysts assigned to the upcoming real-time crime center operation by two positions, for a total of four FTEs authorized.

- *These positions were added as part of the FY 2022 Operating Budget Amendment approved by the City Commission on March 9, 2022 and we are in the process of reviewing applications for processing.*

6. Reallocate three officers to Area 1 and assign the officers to Midnight patrol shifts.

- *The Department adopts this recommendation and has implemented same with a minor variation.*

If you have any questions, please feel free to contact Rick Clements, Chief of Police or John Woodruff, Chief Financial Officer.

Attachment

Matrix Staffing Study

Exhibit B

Report on the Entertainment Area Deployment Analysis

MIAMI BEACH, FLORIDA

February 4, 2022

matrix 
consulting group

Exhibit B

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Patrol Proactive Time and Staffing Analysis	24
Additional Strategies to Boost Visibility	44
Technology Utilization Assessment	56

Exhibit B

1. Introduction and Executive Summary

(1) Process Used to Conduct the Study

Matrix Consulting Group was retained by the City of Miami Beach to study the field operations of the Miami Beach Police Department, particularly focusing on policing strategies within the Art Deco Cultural District (ADCD). The scope of the study includes the following:

- Interviews with Miami Beach city leadership, including elected officials.
- Meeting with Miami Beach Police Department (MDPD) leadership, commanders, and managers to understanding the service environment and the issues facing operations.
- Ridealongs with MBPD officers, including within the ADCD.
- Comprehensive analysis of patrol workload, examining service needs both within the ADCD and throughout the city.
- Assessment of patrol proactive (discretionary) time, as well as how it is used to promote visibility and police presence, suppress crime, and engage with the community.
- The capacity of patrol units to handle incoming workloads and be proactive in the field.
- Identification of new and alternative strategies for policing within the ADCD, including the adoption and use of emerging technologies.
- Examining the equity of service levels across the city, identifying whether allocation of staff to certain areas has created any imbalances elsewhere.

This final report represents the culmination of this process, and includes our findings and recommendations, as well as the methodology used to conduct the analysis.

(2) Findings

The following dot points summarize the major findings of this analysis, including identified issues to address:

Exhibit B

- **Patrol staffing is exceptionally well equipped to handle workload and remain exceptionally proactive.**
 - This is true both overall citywide, and specifically within the ADCD.
 - This is also reflected in response times, which are very low in all areas across all priority level categories.
- Proactive time is available at such a high level that additional staffing, and consequently more proactive time, would have limited ability to be directed toward officer-initiated activities.
- The Special Enforcement Team (SET) is currently in a transition phase, and care will need to be taken to direct the unit's focus long-term on the most critical public safety issues facing the ADCD.
- **The data clearly shows that 2021 was an exceptional year – even compared to pre-pandemic years – in terms of workload and crime within the ADCD and Area 1. However, recent months of data strongly indicate a return to normalcy.**
- After surveying a number of other agencies with large entertainment districts, it is clear that the Miami Beach Police Department is at the leading edge in terms of the use of technology.
 - Ultimately, there are limited opportunities to implement new technologies.
 - A technology system such as ShotSpotter, for instance, is of limited use given the size of the area it would be principally focused relative to the on-duty deployment.
 - However, significant opportunities to better use technology that has already been implemented or is in the process of being implemented.
- We reviewed research on implementing zero tolerance approaches in entertainment districts, which conclusively demonstrated conclusively that there would be virtually no benefit in long-term behavior change or crime reduction.
 - However, such a policy would have significant harm on relationships with the business community, which are integral to building partnerships for public safety.
 - These secondary effects would ultimately override any benefits experienced.

Exhibit B

- The jail transport and booking unit provides a highly effective service to patrol officers. However, its deployment schedule does not match where needs are greatest, such as on Saturday nights.
- At a basic level, the current shift schedule is effective for the needs of the ADCD and the city overall. **However, tweaks are needed to better distribute officers on duty relative to needs within the ADCD.**

(3) Recommendations

From these findings, the project team developed a series of recommendations to address any issues they present:

- Reallocate three officers from Area 3 to Area 1, and assign the officers to Midnight patrol shifts.
- Current overall staffing within the ADCD is sufficient to handle workloads and provide an exceptional level of service, and should be maintained at present levels.
- Add one additional Detention Officer position that will be deployed on a staggered night shift from 2000–0400, working Thursday through Sunday.
- Adjust the shift configuration for Patrol teams assigned to the ADCD as indicated in the analysis in order to stagger officer schedules and balance capabilities across the workweek.
- Seasonally adjust SET team hours later to better align with the hours where when violent crimes such as shooting, robberies, and assaults are most likely to occur within the ADCD, working from 7:30 PM to 5:30 AM.
- Increase staffing of the crime analysts assigned to the upcoming real-time crime center operation by two positions, for a total of four FTEs authorized.

Exhibit B

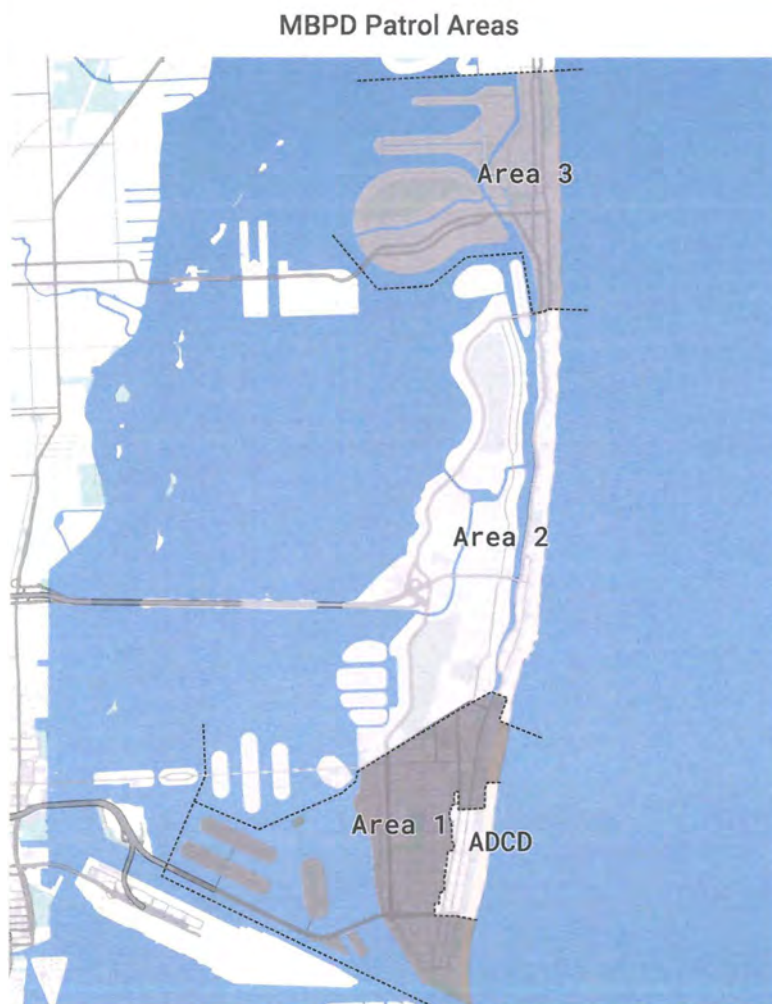
2. Overview of the Current Deployment Plan

Miami Beach Police Department officers assigned to patrol units, or units that function equivalently to patrol in their function, work 10-hour shifts on four days per week. For more active periods and special events, days off can be canceled and significant overtime will be required. Overtime is also generally available and abundant for the purposes of augmenting staffing. Nonetheless, it is important to note that this analysis focuses on the regular resources available to patrol, in order to determine whether budgeted staffing levels are sufficient to handle workload, be proactive, and remain able to provide a high level of service to the community.

(1) Overview of Patrol Area Field Staffing

Patrol is divided into four area commands, as shown in the following map:

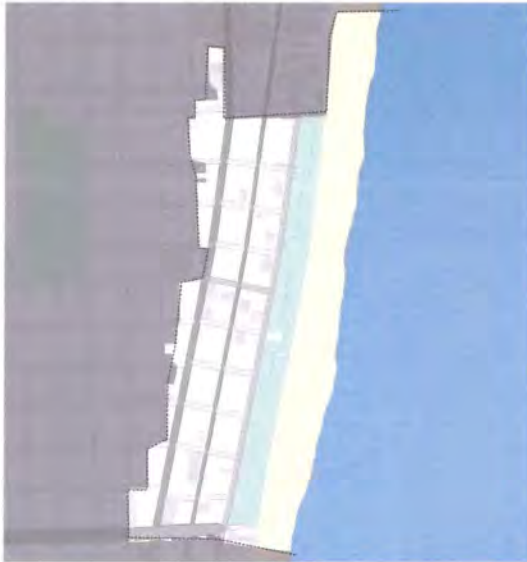
Exhibit B



The following pages provide a brief description and map of each area, as well as its shift schedule and staffing for patrol and patrol-equivalent units:

ADCD (Art Deco Cultural District)

Exhibit B



The relatively small ADCD is characterized by four parallel zones that each represent distinct service environments (from left to right on the map): Washington Ave, Collins Ave, Ocean Drive, and South Beach/Lummus Park. It is staffed as follows, excluding community policing units and other specialized resources (with the exception of SET):

Team	Start	End	Week 1							Week 2							# Officers
			S	M	T	W	Th	F	Sa	S	M	T	W	Th	F	Sa	
Days	0600	1600															4
Days	0600	1600															5
Afternoons	1500	0100															5
Afternoons	1500	0100															4
Nights	2000	0600															8
Nights	2000	0600															13
SET	1700	0300															8

The ADCD is an incredibly dense service environment in terms of activity, featuring large crowds – even on quieter days and nights. In many ways, the South Beach area is the focal point of Miami beach as a tourist destination, with Ocean Drive being the epicenter of activity. As a result, relative to its size and even its workload, the ADCD is extensively staffed.

Exhibit B

Area 1



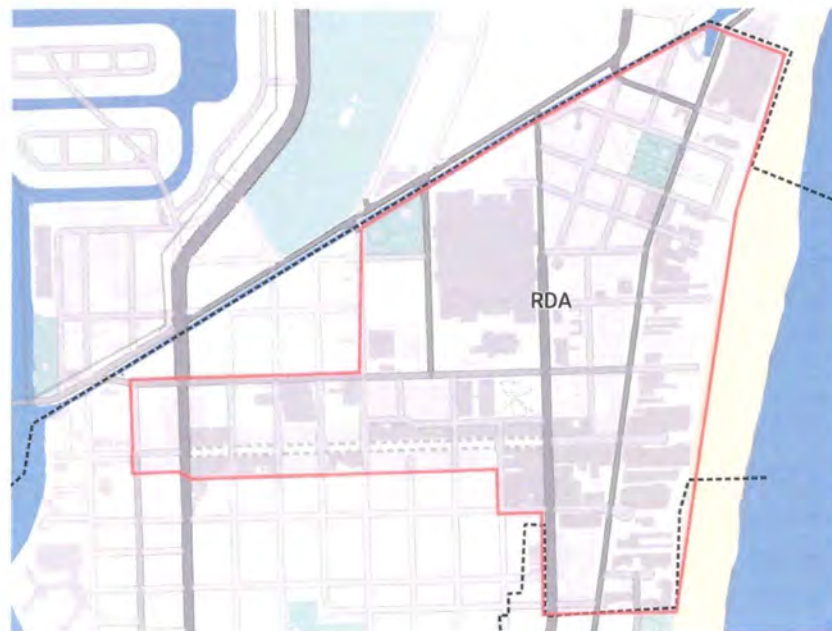
Area 1 comprises the city center of Miami Beach, including the RDA, a significant part of Collins Ave and Washington Ave, a large residential population, and numerous entertainment establishments outside of the ADCC.

Team	Start	End	Week 1							Week 2							# Officers
			S	M	T	W	Th	F	Sa	S	M	T	W	Th	F	Sa	
Days	0600	1600															4
Days	0600	1600															3
Days	0600	1600															4
Days	0600	1600															4
Afternoons	1500	0100															4
Afternoons	1500	0100															4
Afternoons	1500	0100															4
Afternoons	1500	0100															3
Midnights	2100	0700															4
Midnights	2100	0700															3
Midnights	2100	0700															3
Midnights	2100	0700															4
South of 5th	1100	2100															1
South of 5th	1100	2100															1
RDA	1100	2100															7
RDA	1100	2100															6

Exhibit B

It is important to note that, for the hours that it is active, the RDA (Redevelopment Agency) units function largely as a separate entity, and are funded through a special funding source. Officers must interview for the assignment, and have priority for overtime slots in the RDA area. Notably, the RDA area When they are not on duty, the area is absorbed into Area 1.

The focal point of the RDA is the Lincoln Road pedestrian mall, which includes numerous restaurants and retail spaces, as well as the convention center:



The RDA zone within Area 1.

Exhibit B

Area 2



Area 2 begins north of Dade Blvd, and although it is removed from the South Beach area, includes many hotels – some of which with large nightlife venues.

Notably, it has two assignment areas (i.e., functionally patrol beats) that are permanently staffed for response time considerations: The Venetian Islands (SW area of the map), and immediately to its northeast, the N Bay Rd and Sunset Islands.

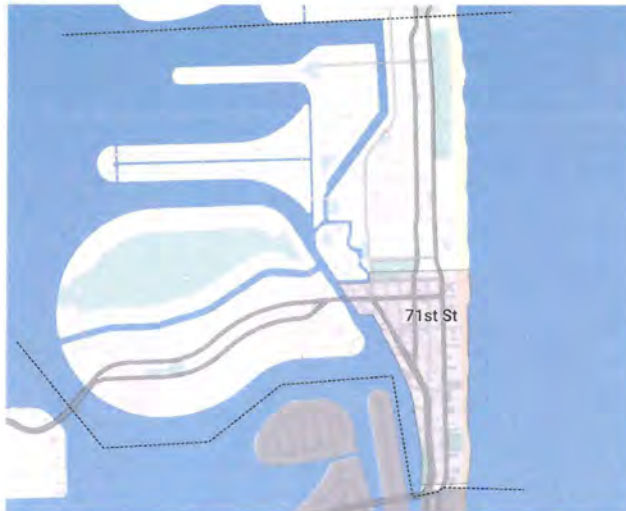
Dedicated community policing staff also patrol two zones: 41st Street Beat and Beachwalk, although they are omitted from the following table given that they are not primarily call responders.

Team	Start	End	Week 1							Week 2							# Officers
			S	M	T	W	Th	F	Sa	S	M	T	W	Th	F	Sa	
Days	0600	1600															5
Days	0600	1600															1
Days	0600	1600															5
Afternoons	1500	0100															5
Afternoons	1500	0100															1
Afternoons	1500	0100															4
Midnights	2100	0700															5
Midnights	2100	0700															1
Midnights	2100	0700															5

Staffing is equal between days, afternoons and night shifts, with the exception of one vacancy on afternoons dropping the total for the shift to 10 officers. Days and midnights each retain 11 officers across the three sets of workdays.

Exhibit B

Area 3



Area 3 is primarily residential, although it also includes beachfront hotels, a large commercial district between its southern border and 72nd Street, and the North Beach Oceanside Park.

The area also includes the proactive 71st St detail, which is not represented in the staffing table.

Team	Start	End	Week 1							Week 2							# Officers
			S	M	T	W	Th	F	Sa	S	M	T	W	Th	F	Sa	
Days	0600	1600															5
Days	0600	1600															1
Days	0600	1600															5
Afternoons	1500	0100															5
Afternoons	1500	0100															1
Afternoons	1500	0100															5
Midnights	2100	0700															5
Midnights	2100	0700															1
Midnights	2100	0700															5

(2) Community Policing Units

In addition to those working in patrol roles, a number of teams work as entirely proactive community policing specialist in specific areas or 'beats' within an area:

Exhibit B

Schedule for the Community Policing Units

Team	Start	End	Week 1							Week 2							# Officers
			S	M	T	W	Th	F	Sa	S	M	T	W	Th	F	Sa	
Beachwalk	1100	2100															2
Beachwalk	1100	2100															1
NRO ADCD	0800	1800															1
NRO Area 1	0700	1700															1
NRO Area 2	0600	1600															1
NRO Area 3	0800	1600															1
41st Street	1100	2100															1
41st Street	1100	2100															1
71st Street	1100	2100															1
71st Street	1100	2100															1
HRO (Days)	0600	1600															2
HRO (Days)	0600	1600															2

This also does not include certain specialized enforcement units, such as the traffic unit (motors).

3. Patrol Workload Analysis

(1) Methodology Used to Analyze Patrol Workload

Our project team has calculated the community-generated workload of the department by analyzing incident records in the computer aided dispatch (CAD) database, covering the entirety of calendar years 2018-2020. **For the primary focus of the workload and staffing analysis, 2021 data is used unless otherwise noted and presented within the context of a multi-year analysis.**

For incidents to be identified as community-generated calls for service and included in our analysis of patrol, each of the following conditions needed to be met:

- The incident must have been unique.
- The incident must have been first created in calendar year 2021 for the single-year analysis, or 2019-2020 for the multi-year analysis.
- The incident must have involved at least one officer assigned to patrol or proactive field unit, as identified by the individual unit codes of each response to the call.
 - Calls handled by the SET Team, walking beats (e.g., the 41st Street Beat), Beachwalk, and RDA personnel, among others, are included.
 - Specialized field units, such as traffic/motors, are not included, nor are detectives or field civilian personnel such as crime scene technicians.
- The incident type of the event must have sufficiently corresponded to a community-generated event. Call types that could be identified with a high level of certainty as being either self-initiated (e.g., traffic stops) are not counted as community-generated calls for service.
- The incident type of the event must have sufficiently corresponded to a community-generated event. Call types that could be identified with a high level of certainty as being either self-initiated (e.g., traffic stops) are not counted as community-generated calls for service.
 - Very few calls were filtered out this way, as the call origin/source information is used as the primary means of separating community-generated versus self-initiated activity.

Exhibit B

- There must have been no major irregularities or issues with the data recorded for the incident that would prevent sufficient analysis, such as having no unit code or lack of any time stamps.

After filtering through the data using the methodology outlined above, the remaining incidents represent the community-generated calls for service handled by MBPD patrol units.

There are some technical differences in how calls for service versus self-initiated activity have been classified relative to the previous study of MBPD conducted by the Matrix Consulting Group. **These differences only affect comparisons between the totals for that year of data versus the three years presented in this analysis, and does not affect the findings or conclusions drawn in this study.** To summarize the changes, a more clear line has been drawn in terms of calls for service that the department is responding to reactively versus workload that is initiated and managed by the police department. A full explanation is contained in the footnotes below¹.

¹ The 2018 study of the Miami Beach Police Department by the Matrix Consulting Group reclassified certain types of officer-initiated incidents as community-generated to present a broader definition of workload that is tied to the community. This study, by contrast, focuses specifically on the presence of patrol in the entertainment district – particularly how proactive time is utilized – as well as response to emergency incidents.

Consequently, the more traditionally narrow definition of community-generated calls is used, which defines calls as those that are generated by the community that the police department responds to. Any other actions that MBPD undertakes involves the use of that time proactively for purposes of problem oriented policing or establishing visibility – a key goal in the ADCD particularly. As such, while this study utilizes three years of data, the total call figures are not directly comparable to the 2018 study.

The previous study reclassified certain types of self-initiated activity as community-generated that were indirectly linked to a community request. In this study, the incidents are re-included as self-initiated, in order to provide a separate view of how proactive time is utilized, thus affecting the overall count.

- In particular, the previous study automatically re-classified all officer-initiated "INFO/DETAIL" (12,966 incidents in 2016) and "WATCH ORDER" (3,819 incidents) given that they are indirectly citizen-generated.
- Additionally, the decline of parking complaint workload (1,819 calls for service compared to only 5 in 2021) had a significant impact on the count.
- A limited number of other events with call source values of as "Officer-Initiated" were reclassified as calls for service based on the incident type.

The result of these changes is that the call for service total is lower, but the self-initiated total is much higher – in fact, about double the number of self-initiated incidents measured in the 2016 study. Given the focus of this study, this provides for a better perspective on incoming workload that is handled as it occurs versus officer-initiated activity that is completed only when time is available.

Exhibit B

(2) Calls for Service by Hour and Weekday

In 2021, MBPD patrol units responded 42,596 community-generated calls for service. 7,194 of these calls for service occurred within the ADCD (Art Deco Cultural District), representing 17% of the citywide total.

The following table displays calls for service totals by hour and weekday in calendar year 2021, shading cells on a scale from the **least active hours** to the **most active hours**:

Hour	Citywide							ADCD						
	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat
12a	344	363	282	258	271	275	321	74	79	53	45	48	45	66
1am	341	339	277	252	233	281	294	69	69	53	38	44	47	57
2am	370	328	266	237	220	308	286	82	60	51	42	41	55	62
3am	377	353	267	256	222	306	288	75	64	49	47	42	72	53
4am	383	318	302	273	269	299	340	75	65	55	50	59	54	53
5am	403	305	257	234	249	298	372	66	48	52	42	52	53	80
6am	345	278	212	200	225	268	322	68	53	46	42	44	66	70
7am	321	202	163	142	188	207	284	76	43	34	21	43	48	59
8am	259	188	140	136	151	195	250	51	43	27	31	27	39	48
9am	224	153	110	115	127	167	194	44	22	14	17	15	28	42
10am	168	122	120	86	120	134	169	18	16	12	12	12	25	28
11am	169	116	133	140	115	161	181	32	14	13	17	17	20	29
12pm	180	153	180	150	163	198	176	27	24	17	8	17	17	28
1pm	214	208	218	196	217	209	225	34	25	27	12	25	19	32
2pm	263	232	237	205	234	243	277	44	35	26	18	23	23	37
3pm	270	251	253	245	269	289	273	39	32	31	26	24	26	42
4pm	289	240	285	236	293	290	283	53	24	46	28	34	48	43
5pm	295	252	256	295	249	296	292	55	42	31	34	38	38	63
6pm	301	286	278	260	271	274	303	45	39	48	34	30	28	51
7pm	275	265	272	240	272	274	323	53	39	48	32	49	42	65
8pm	308	297	275	257	307	269	334	57	48	34	37	46	35	62
9pm	366	321	260	263	276	317	349	74	52	33	48	41	59	66
10pm	341	321	276	251	271	319	362	75	53	48	42	46	56	70
11pm	338	284	271	280	274	300	319	58	62	40	49	57	50	66

The ADCD displays similar call patterns to the citywide distribution. Given that the citywide figures are largely driven by Area 1 and the ADCD, which together account for

Exhibit B

about 60% of the call for service workload handled by the department, this is not surprising.

(3) Most Common Types of Calls for Service

The following table provides the ten most common incident categories of calls for service handled by patrol units over the last year, as well as the average call handling time (HT)² for each both citywide and within the ADCD:

Most Common Call for Service Categories (Citywide)

Incident Type	# CFS	HT	12a	4a	8a	12p	4p	8p
DISTURBANCE	9,223	35.3						
SUSPICIOUS PERSON	6,280	36.7						
INVESTIGATION	5,381	42.8						
AUDIBLE ALARM	2,500	27.1						
TRAFFIC CRASH	2,029	75.4						
BATTERY	1,797	55.9						
LARCENY	1,431	68.1						
DOMESTIC DISTURB.	1,322	56.9						
ASST. OTHER AGENCY	803	47.5						
HIT AND RUN	802	69.4						
All Other Types	11,028	76.5						
Total	42,596	52.0						

² Handling time is defined as the total time in which a patrol unit was assigned to an incident. It is calculated as the difference between the recorded time stamps the unit being dispatched and cleared from the incident.

Exhibit B

Most Common Call for Service Categories (ADCD)

Incident Type	# CFS	HT	12a	4a	8a	12p	4p	8p
DISTURBANCE	1,975	33.1						
SUSPICIOUS PERSON	1,174	34.1						
INVESTIGATION	667	33.2						
BATTERY	443	49.7						
LARCENY	315	60.8						
AUDIBLE ALARM	255	25.8						
TRAFFIC CRASH	239	72.2						
DOMESTIC DISTURB.	175	50.2						
ASST. OTHER AGENCY	168	44.8						
HIT AND RUN	148	57.1						
All Other Types	1,635	78.0						
Total	7,194	47.9						

The most common call types in the ADCD versus citywide are nearly identical. Again, this partly owes to the similarity of calls between ADCD and Area 1, which alone comprises nearly half of the calls handled by the department.

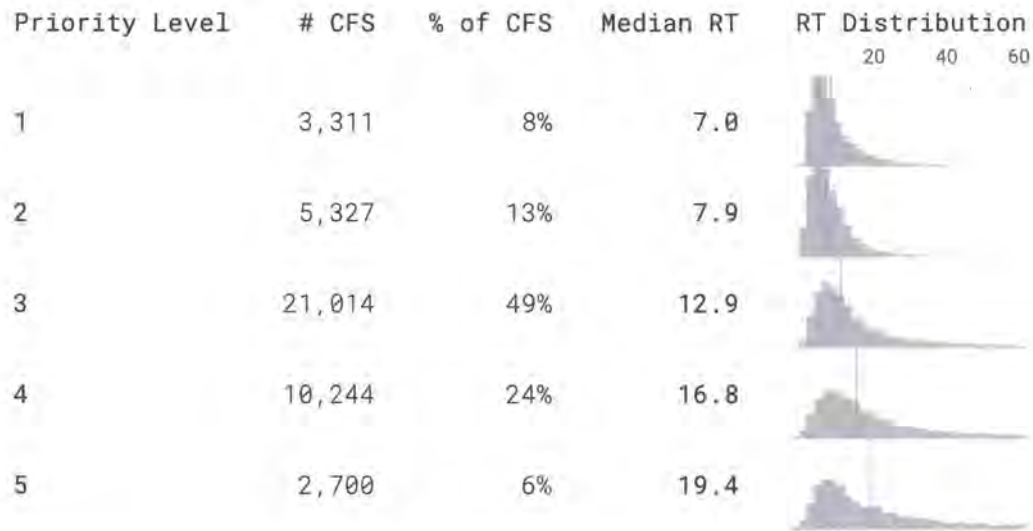
(4) Response Time by District

The following table displays call for service statistics priority level, showing the distribution of calls by response time for each category, with the median (middle value) response time³ indicated as a semitransparent blue line:

³ Response time is defined in this report as the duration between the call creation timestamp and the arrival time stamp for the first patrol officer on the scene.

Exhibit B

Call for Service Response Time by Priority Level (Citywide)



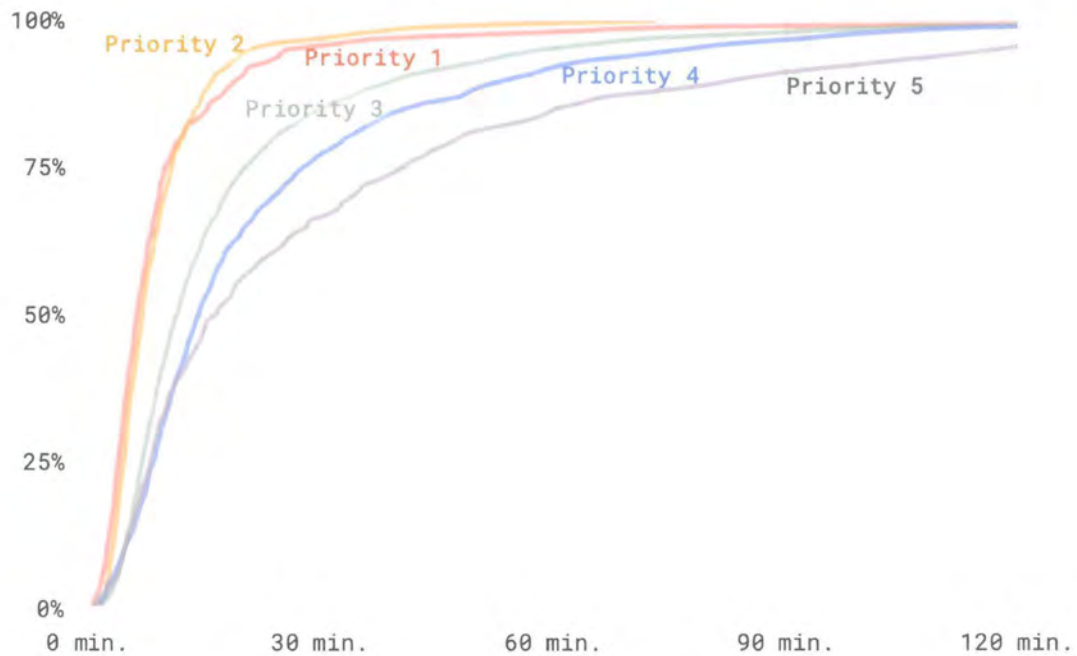
The statistics for priorities levels 1 and 2 can likely be viewed as a single category, as can 4 and 5, based on the comparability between each in terms of response time performance.

At each level, the median response times represent an exceptional level of performance. If patrol resources were severely under-capacity relative to their workload, response times – particularly for lower-priority calls for service – would often be extended due to situations where no officers are available to handle a call.

The following charts provide another way of visualizing response time performance, showing the probability that a call is responded to within a given timeframe, by priority level. The further the curve is pulled up to the left side of the chart, the more likely it is that calls will receive a quick response:

Exhibit B

ADCD: Probability of a Call Response Within a Given Timeframe



Area 1: Probability of a Call Response Within a Given Timeframe

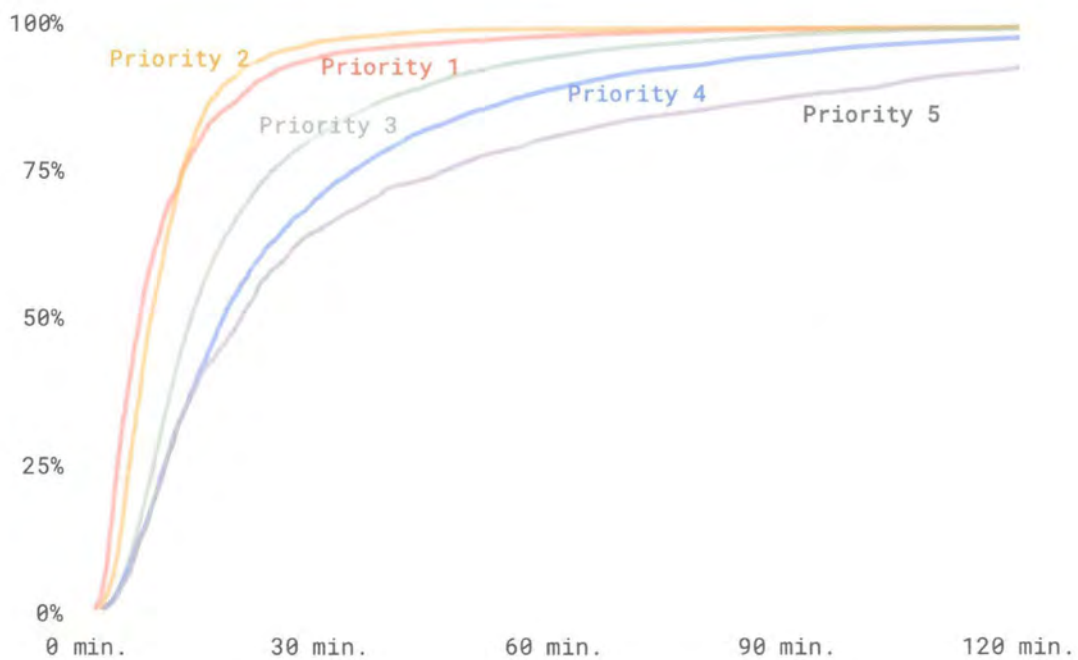
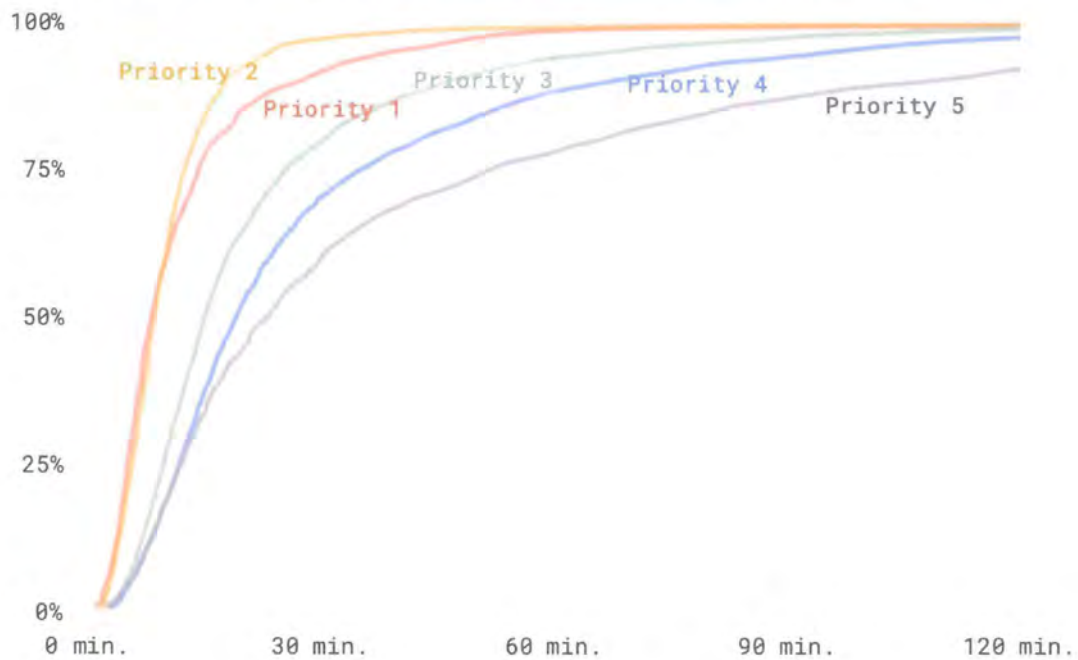


Exhibit B

Area 2: Probability of a Call Response Within a Given Timeframe



Area 3: Probability of a Call Response Within a Given Timeframe

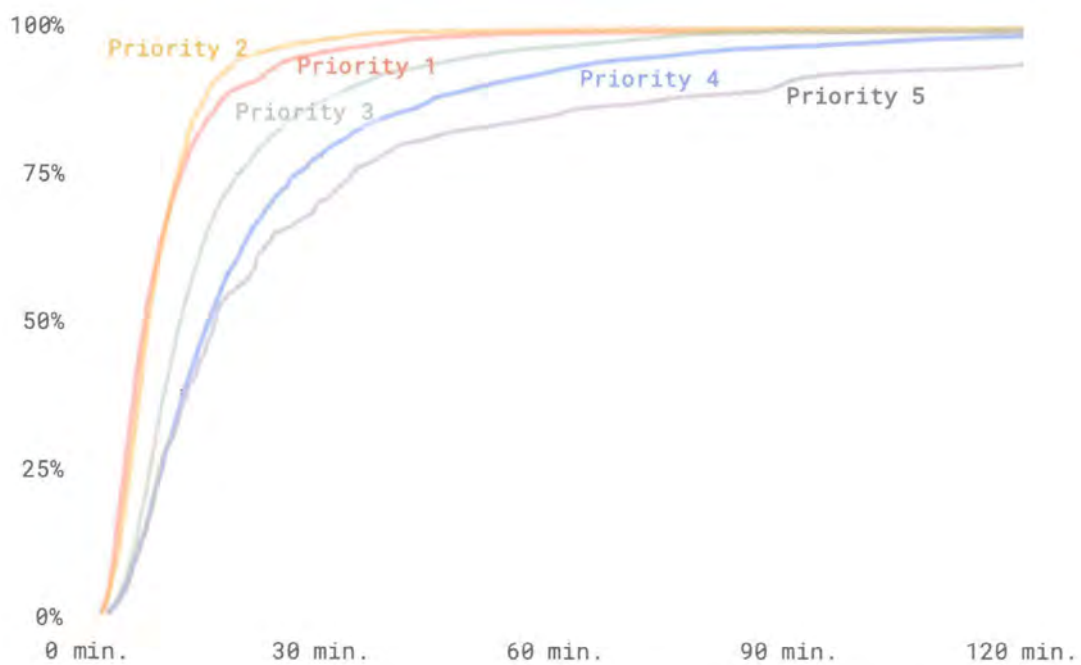


Exhibit B

The shape of each response time curve is largely the same in each district, indicating that response times are universally low across all area commands.

(5) Overview of Call for Service Workload Factors

The previous chapter of the report examined various trends in patrol workload, including variations by time of day and of week, common incident types, as well as a number of other methods. This section advances this analysis, detailing the full extent of the resource demands that these incidents create for responding patrol personnel.

Each call for service represents a certain amount of workload, much of which is not captured within the handling time of the primary unit. Some of these factors can be calculated directly from data provided by the department, while others must be estimated due to limitations in their measurability.

The following table outlines the factors that must be considered in order to capture the full scope of community-generated workload, and provides an explanation of the process used to calculate each factor:

Factors Used to Calculate Total Patrol Workload

Number of Community-Generated Calls for Service

Data obtained from an export of CAD data covering a period of an entire year that has been analyzed and filtered in order to determine the number and characteristics of all community-generated activity handled by patrol officers.

The calculation process used to develop this number has been summarized in previous sections.

Calculated from MBPD data : **0.85 backup units per call for service (Citywide)**
1.05 backup units per call for service (ADCD)

Exhibit B

Primary Unit Handling Time

The time used by the primary unit to handle a community-generated call for service, including time spent traveling to the scene of the incident and the duration of on-scene time. For each incident, this number is calculated as the difference between 'call cleared' time stamp and the 'unit dispatched' time stamp.

In the experience of the project team, the average handling time is typically between 30 and 42 minutes in agencies where time spent writing reports and transporting/booking prisoners is *not* included within the recorded CAD data time stamps.

At 52 minutes citywide and just under 48 minutes in the ADCD, Miami Beach is well above the normal range for most jurisdictions.

Calculated from MBPD data: **52.0 minutes of handling time per call for service (Citywide)**
47.9 minutes of handling time (ADCD)

Number of Backup Unit Responses

The total number of backup unit responses to community-generated calls for service. This number often varies based on the severity of the call, as well as the geographical density of the area being served.

This number can also be expressed as the *rate* of backup unit responses to calls for service, and is inclusive of any additional backup units beyond the first.

Calculated from MBPD data: **0.85 backup units per call for service (Citywide)**
1.05 backup units per call for service (ADCD)

Backup Unit Handling Time (multiplied by the rate)

The handling time for backup units responding to calls for service is calculated using the same process that was used for primary units, representing the time from the unit being dispatched to the unit clearing the call.

Calculated from MBPD data: **41.8 minutes of handling time per backup unit (Citywide)**
42.2 minutes (ADCD)

Exhibit B

Number of Reports Written

The total number of reports and other assignments relating to calls for service that have been completed by patrol units, estimated at one report written for every three calls for service. This includes any supporting work completed by backup units.

In this case, the number has been calculated from MBPD data using the disposition fields for both primary and backup units. Nonetheless, it is important to note that this likely overestimates report writing workloads, because disposition data is only captured for the call overall. If three units responded to a call for service that required a report to be written, regardless of whether one or all three of the units wrote a report, the CAD data will show a report being written in the disposition field for all three responses.

Calculated from MBPD data: 0.37 reports written per call for service

Report Writing Time (multiplied by the report writing rate)

The average amount of time it takes to complete a report or other assignment in relation to a call for service. Without any data detailing this specifically, report writing time must be estimated based on the experience of the project team. It is assumed that 45 minutes are spent per written report, including the time spent by backup units on supporting work assignments.

Estimated: 45 minutes per report

Total Workload Per Call for Service

The total time involved in handling a community-generated call for service, including the factors calculated for primary and backup unit handling time, reporting writing time, and jail transport/booking time.

The product of multiplying this value by the calls for service total at each hour and day of the week is the number of hours of community-generated workload handled by patrol units – equating to approximately 74,200 total hours in 2021.

Calculated from previously listed factors:

104.5 total minutes of workload per call for service (Citywide)

108.7 total minutes of workload per call for service (ADCD)

Exhibit B

Each of the factors summarized in this section contribute to the overall picture of patrol workload – the total number of hours required for patrol units to handle community-generated calls for service, including primary and backup unit handling times, report writing time, and jail transport time. These factors are summarized in the following table:

Summary of CFS Workload Factors

	Citywide	ADCD
Total Calls for Service	42,596	7,194
Avg. Primary Unit Handling Time	52.0 min.	47.9 min.
Backup Units Per CFS	0.85	1.05
Avg. Backup Unit Handling Time	42.2 min.	41.8 min.
Reports Written Per CFS	0.37	0.37
Time Per Report	45.0 min.	45.0 min.
Avg. Workload Per Call	104.5 min.	108.7 min.
Total Workload	74,200 hrs.	13,035 hrs.

The ADCD includes 16.9% of the city's calls for service, or 17.6% of the all workload handled by Miami Beach patrol units. Average workload per call is comparable, with ADCD being about 4 minutes higher than the citywide figure.

The workload generated in each district will be compared against staff's capacity to handle it in order to determine whether current staffing is adequate.

Exhibit B

4. Patrol Proactive Time and Staffing Analysis

The analysis of the patrol calls for service provides the basis of the staffing needs analysis by directly measuring the hours of workload that patrol must respond to in order to meet community needs. But to provide a high level of service, it is not enough for patrol units to function as call responders. Instead, officers must have sufficient time outside of community-driven call handling to proactively address public safety issues, conduct problem-oriented policing, and perform other self-directed engagement activities within the community.

As a result, patrol staffing needs are calculated not just in terms of the capacity to calls, but to be able to remain proactive in the field beyond these reactive workloads.

1. Resource Needs Analysis

With this focus in mind, the following sections examine process used by the project team to determine the patrol resource needs of the Miami Beach Police Department based on current workloads, staff availability, and service level objectives.

(1) Overview of the Resource Needs Analysis

An objective and accurate assessment of patrol staffing requires analysis of the following three factors:

- i. The number of community-generated workload hours handled by patrol.
- ii. The total number of hours that patrol is on-duty and able to handle those workloads, based on current staffing numbers and net availability factors (e.g., leave, administrative time, etc.).
- iii. The remaining amount of time that patrol has to be proactive, which can also be referred to as “uncommitted” time.

This study defines the result of this process as, **patrol proactivity**, or the percentage of patrol officers’ time in which they are *available and on-duty* that is *not* spent responding to community-generated calls for service. This calculation can also be expressed visually as an equation:

$$\frac{\text{Total Net Available Hours} - \text{Total CFS Workload Hours}}{\text{Total Net Available Hours}} = \% \text{ Proactivity}$$

Exhibit B

The result of this equation is the overall level of proactivity in patrol, which in turn provides a model for the ability of patrol units to be proactive given current resources and community-generated workloads. There are some qualifications to this, which include the following:

- Optimal proactivity levels are a generalized target, and a single percentage should be applied to every agency. The actual needs of an individual department vary based on a number of factors, including:
 - Other resources the department has to proactively engage with the community and address issues, such as a dedicated proactive unit.
 - Community expectations and ability to support a certain level of service.
 - Whether fluctuations in the workload levels throughout the day require additional or fewer resources to be staffed to provide adequate coverage.
- Sufficient proactivity at an overall level does not guarantee, based on workload patterns, and deployment schedules, that resources are sufficient throughout all times of the day and week.

In a unique service environment such as Miami Beach where community expectations are high and the economy is driven in part of significant influxes of visitors and entertainment activity, the proactive time level required is much higher – at least 50-60%.

Beyond these levels, there are diminishing returns in how proactive time can be used, as discussed later in this chapter. However, each additional officer inherently contributes to the overall perception of visibility, particularly in an area such as the ADCD.

(2) Patrol Officer Net Availability

Among the four patrol areas, 167 officers are serving in regular patrol or patrol-equivalent roles (e.g., RDA-assigned officers) roles. Out of the 2,080 hours per year that each officer is scheduled to work in a year (excluding overtime), a large percentage is not actually spent on-duty and available in the field.

As a result, it is critical to understand the amount of time that officers are on leave – including vacation, sick, injury, military, or any other type of leave – as well as any hours dedicated to on-duty court or training time, and all time spent on administrative tasks such as attending shift briefings. The impact of each of these factors is determined through a combination of calculations made from MBPD data and estimates based on the experience of the project team, which are then subtracted from the base number of annual work hours per position. The result of deducting each of these factors represents

Exhibit B

the total **net available hours** of patrol officers, or the time in which they are on-duty and available to complete workloads and other activities in the field.

In order to provide for a longer-term analysis of patrol staffing needs, pre-COVID MBPD personnel data is used to construct net availability figures. Thus, COVID leave and any leave usage related to COVID is not factored in, as well as any impact to training and court hours that the pandemic has had.

The following table presents these statistics, calculating the total net available hours on duty (excluding overtime) per officer:

Breakdown of Net Available Hours Per Officer

Base Annual Work Hours		2,080
Total Leave Hours	-	279
On-Duty Training Hours	-	72
On-Duty Court Time Hours	-	20
Administrative Hours	-	390 ⁴
.....		
Net Available Hours Per Officer	=	1,319
Number of Patrol Officers ⁵	×	169
Total Net Available Hours	=	222,885

In total, current staffing equates to 222,885 net available hours per year, representing the time in which patrol officers are on duty and able to respond to community-generated incidents and remain proactive.

(3) Proactive Time Analysis

Using the results of the analysis of both patrol workloads and staff availability, it is now possible to determine the remaining time in which patrol units can function proactively. The result can then function as a barometer from which to gauge the capacity of current

⁴ Administrative time is based on an estimate of 130 minutes per shift worked. This estimate is higher than the typical norm, and was constructed as a result of input that a significant amount of community engagement time and other responsibilities are not captured within department information management systems.

⁵ Patrol officer figure refers to filled positions only, and includes any officers serving in patrol or patrol-equivalent roles. Largely proactive units, such as the 71st Street Beat, are not included in the count, but should be considered as an additional proactive resource beyond this number.

Exhibit B

resources to handle call workload demands, given objectives for meeting a certain service level.

The following table shows the calculation process used by the project team to determine overall proactivity levels, representing the percentage of time that patrol officers have available outside of handling community-generated workloads:

Calculation of Overall Patrol Proactivity

Total Patrol Net Available Hours		222,885
Total Patrol Workload Hours	–	74,200
Resulting # of Uncommitted Hours	=	148,686
<hr/>		
Divided by Total Net Available Hours	÷	222,885
Overall Proactive Time Level	=	66.7%

At just under 67% overall proactive time, the results indicate that there is an extraordinary level of proactive time available to MBPD officers to engage with the community, provide visibility, and proactively address public safety issues.

The following chart shows this analysis at a more detailed level, providing proactivity levels in four-hour blocks throughout the week:

Exhibit B

Proactivity by Hour and Weekday

	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Overall
2am–6am	55%	51%	50%	58%	61%	56%	51%	55%
6am–10am	51%	61%	70%	72%	71%	68%	59%	65%
10am–2pm	67%	71%	70%	79%	76%	73%	70%	72%
2pm–6pm	61%	60%	59%	72%	68%	65%	66%	67%
6pm–10pm	62%	54%	63%	75%	71%	70%	68%	69%
10pm–2am	68%	59%	61%	69%	73%	74%	73%	70%
Overall	62%	61%	63%	72%	71%	69%	67%	67%

Proactive time is consistently available throughout the daytime and nighttime hours, with no hours dropping below 54% overall proactivity. **This is an exceptional finding, and demonstrates that, at an overall level, staffing is sufficient to handle workloads and be highly proactive.**

However, this does not necessarily guarantee that proactive time is widely available in each district, and so it is critical to examine needs at the district level specifically.

(4) Proactive Time by Area

Districts vary significantly in the workload they handle – particularly in Area 1, which represents 42% of all calls for service handled by the department:

Calls for Service by Area (2021)

	# Calls for Service	% of Calls	Workload Per Call
ADCD	7194	17%	108.7 min.
Area 1	18042	42%	101.7 min.
Area 2	9153	21%	107.5 min.
Area 3	8207	19%	103.7 min.
Total	42,596	100%	104.5 min.

Exhibit B

The following map illustrates the concentration of workload in the southern portion of the city by shading each census block by the total number of calls that occurred over the entire three-year period:

Calls for Service by Block (Low / Medium / High)



From a perspective of the workload involved in handling calls for service, the higher-activity areas do not end at the borders of the ADSD.

Exhibit B

Although workload is not evenly divided by area, this would not cause service level inequities if staffing resources are distributed in proportion to workload. In comparison to other area commands, the ADCD has an outsized complement of staffing resources. Excluding the 8-officer SET team, 24% of the department's officers in patrol roles are assigned to the ADCD, as shown in the table below:

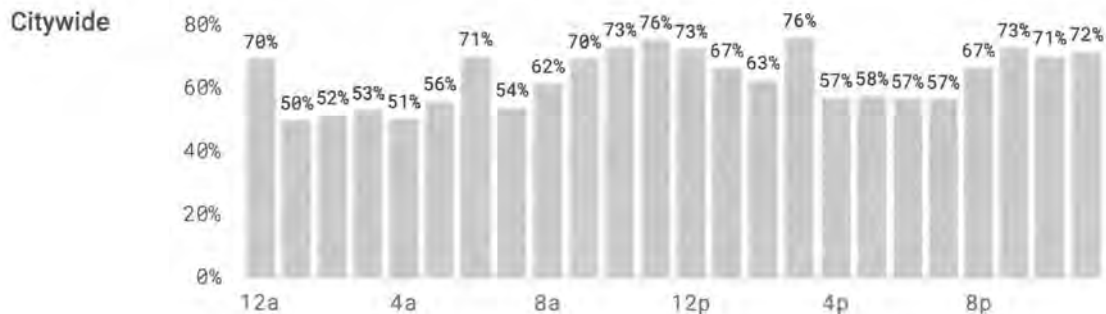
Workload vs. Patrol Officers by Area

	Workload Hours	# Patrol Officers	% of Workload	% of Patrol Officers
ADCD ⁶	13,035	39	18%	26%
Area 1 ⁷	30,584	44	41%	30%
Area 2	16,398	32	22%	22%
Area 3	14,185	33	19%	22%
Total	74,202	148	100%	100%

Moreover, all districts have a higher ratio of staff to workload than Area 1 – by a significant margin.

The relationship between workload and staffing translates directly to proactive time by area. The fewer officers per hour of patrol workload, the lower proactive time will be. This is demonstrated in the following charts, provide proactive time by hour citywide and within each area command in 2021:

Patrol Proactive Time by Hour



⁶ Excludes the SET team, which is largely a proactive unit.

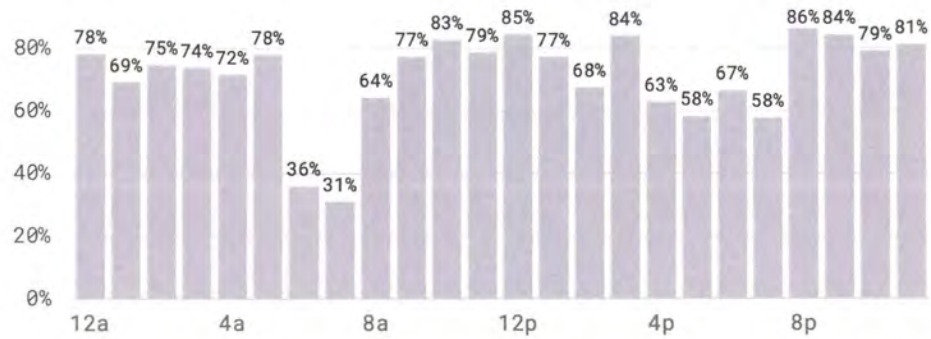
⁷ Includes RDA staffing, given that they function as the primary call responders for that area when they are on duty.

Exhibit B

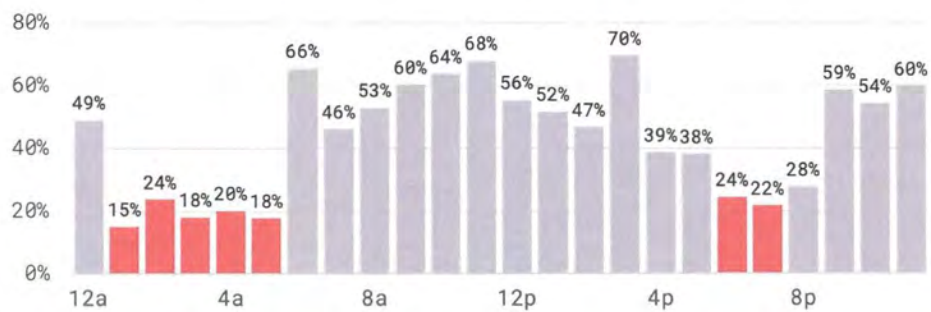
Final Report on the Entertainment Area Deployment Analysis

Miami Beach, FL

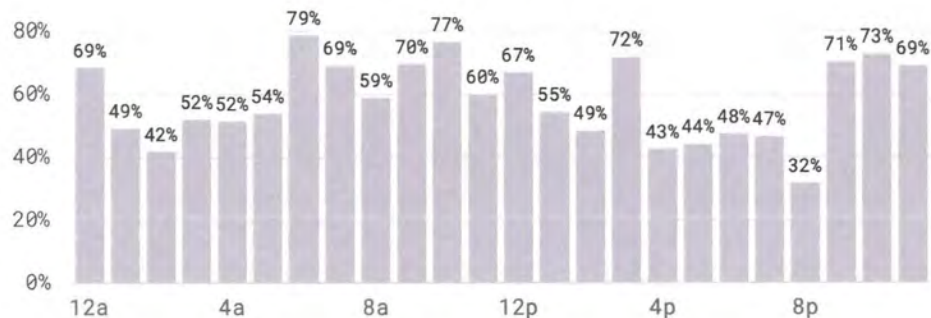
ADCD



Area 1



Area 2



Area 3

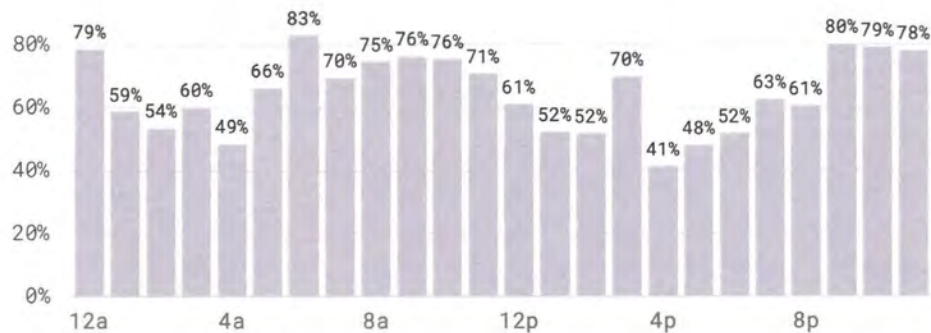


Exhibit B

Outside of minor imbalances in proactive capabilities exceeding 40+% by hour, only Area 2 reaches insufficient levels at any time of the day. This is exceptionally rare for agencies, and indicates that MBPD patrol services are staffed at a high level relative to workload, ensuring that proactive capabilities remain very high. The exception to this is in Area 1, which was significantly affected by the uptick in calls for service in 2021, as discussed later in the chapter.

(5) Reallocation of Resources to Balance Capabilities

In the case of Area 1, reallocation of resources is needed to address the deficiencies in staffing during certain periods of the day – particularly in the late nighttime and early morning hours, as well as the late evening. While this excludes the staffing provided by the South of Fifth Beat, that assignment reflects two officers assigned from 11:00AM to 9:00PM. If these officers are included as part of patrol staffing, proactive time rises above 30% during the late evening hours, sufficiently addressing that component of the staffing issues.

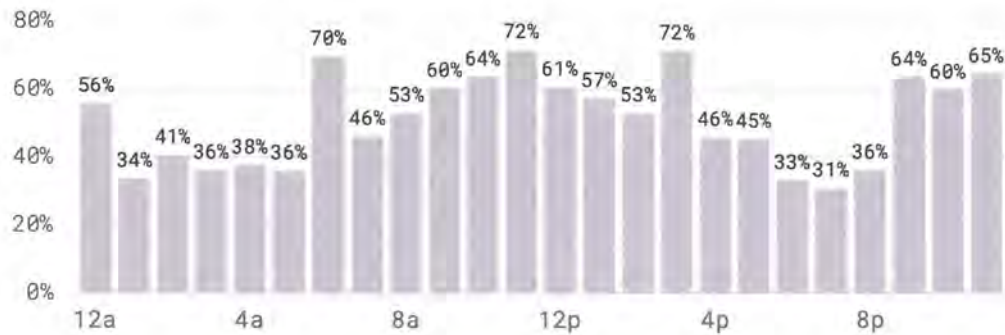
Revisiting the earlier table comparing staffing to workload, only the ADCD and Area 3 are allocated staffing levels proportionally higher than the percentage of workload they handle. Given the unique needs of the ADCD, Area 3 presents a better opportunity to rebalance staffing. Currently, 33 patrol officers are assigned to Area 3, resulting in an exceptionally high proactive time level of 67%. Reducing the number of officers assigned by four – one from each of the main day and midnight shifts, which are currently equally staffed despite lower workload – would lower proactive time to 63%. This is still an exceptionally high level of proactive time, and would represent no change to service levels, either in terms of ability to conduct self-initiated activity or to achieve low response times.

Reassigning the four officers to Area 1 instead – one to the Midnight shift that works Saturday to Tuesday, and three to the Midnight shift working Thursday through Sunday – would comprehensively address the staffing needs outlined earlier.

Including the effects of both the reallocation based on balancing workload, as well as considering the South of 5th Beat officers as patrol, the following chart provides the resulting proactive time levels:

Exhibit B

Area 1 Proactive Time Following Reallocation of Officers



It is evident that the changes are effective in achieving significant mitigation of the identified staffing issues, while presenting negligible impacts to the area from which the personnel were reallocated.

Recommendations:

Reallocate three officers from Area 3 to Area 1, and assign the officers to Midnight patrol shifts.

2. Use of Proactive Time

The analysis to this point has focused exclusively on the reactive portion of patrol workload, consisting of community-generated calls for service and related work. In the remaining available time, which is referred to in this report as proactive time, officers are able to proactively address public safety issues through targeted enforcement, saturation patrol, community engagement, problem-oriented policing projects, and other activity. Equally critical to the question of how much proactive time is available is how and whether it is used in this manner.

There are some limitations on how the use of proactive time is measured, however. Not all proactive policing efforts are tracked in CAD data, such as some informal area checks, saturation patrol, miscellaneous field contacts, and other types of activity. However, many categories of officer-initiated activity are nonetheless recorded, such as traffic stops, predictive policing efforts, and follow-up investigations.

Nonetheless, CAD data does provide for a significant portion of officer-initiated activity to be analyzed to examine how uncommitted time is for proactive policing.

Exhibit B

(1) Self-Initiated Incidents by Hour and Weekday

Self-initiated activity displays different hourly trends compared to community-generated calls for service, as illustrated in the following table:

Self-Initiated Incidents by Hour and Weekday (Citywide)

Hour	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Total
12am	216	185	168	148	140	138	188	1,183
1am	244	169	160	155	145	147	194	1,214
2am	279	200	161	152	162	209	324	1,487
3am	317	265	183	141	165	271	297	1,639
4am	261	203	164	111	143	203	238	1,323
5am	247	224	210	167	165	210	205	1,428
6am	231	256	219	218	144	191	176	1,435
7am	205	227	173	155	142	169	186	1,257
8am	217	214	168	162	85	161	129	1,136
9am	151	159	120	88	73	132	124	847
10am	97	98	103	63	63	85	72	581
11am	85	87	78	65	92	89	77	573
12pm	103	109	113	115	145	129	97	811
1pm	129	151	151	110	150	115	114	920
2pm	126	170	162	147	150	130	131	1,016
3pm	211	181	188	131	130	154	161	1,156
4pm	188	222	221	136	171	185	170	1,293
5pm	206	194	186	147	164	165	169	1,231
6pm	167	189	175	145	138	146	158	1,118
7pm	177	161	160	140	114	143	199	1,094
8pm	182	172	170	121	127	165	204	1,141
9pm	206	183	189	125	138	172	233	1,246
10pm	238	195	196	142	134	186	245	1,336
11pm	234	220	186	131	132	196	234	1,333
Total	4,717	4,434	4,004	3,215	3,212	3,891	4,325	27,798

Exhibit B

Officer-initiated activity is relatively sparse on Wednesday and Thursday compared to other days of the week. Interestingly, the variation from the average on these days is far greater than the same variation pattern for community-generated calls for service.

Self-initiated incident patterns for the ADCD specifically are provided in the following table:

Self-Initiated Incidents by Hour and Weekday (ADCD)

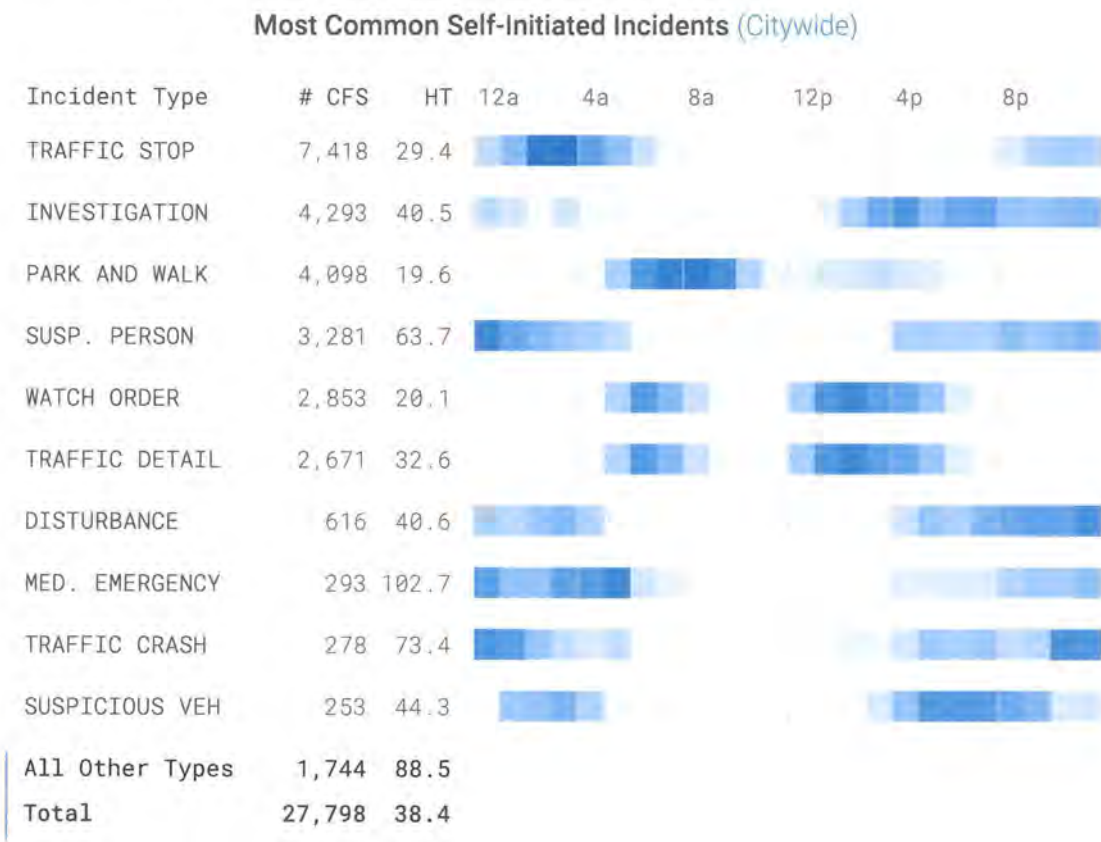
Hour	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Total
12am	113	70	53	54	60	65	93	508
1am	121	74	63	59	65	75	104	561
2am	136	100	68	68	68	109	149	698
3am	156	109	62	59	72	126	121	705
4am	114	74	54	38	61	66	79	486
5am	101	57	58	54	67	74	86	497
6am	64	42	36	45	32	46	39	304
7am	53	32	46	27	34	39	38	269
8am	35	33	35	25	12	29	15	184
9am	29	20	24	16	11	15	19	134
10am	18	23	17	11	5	11	12	97
11am	16	13	5	0	13	5	9	61
12pm	11	11	10	6	14	12	6	70
1pm	12	11	11	7	8	8	10	67
2pm	24	17	19	15	7	9	21	112
3pm	43	24	29	15	16	18	45	190
4pm	31	31	43	19	32	37	40	233
5pm	48	38	36	23	29	41	39	254
6pm	43	43	40	22	29	37	41	255
7pm	53	41	38	25	19	37	46	259
8pm	59	42	47	26	37	37	61	309
9pm	68	44	47	23	31	52	74	339
10pm	97	65	54	40	41	49	112	458
11pm	96	70	53	47	40	68	101	475
Total	1,541	1,084	948	724	803	1,065	1,360	7,525

Exhibit B

Hourly and daily variation in self-initiated activity within the ADCD largely mirrors that of the citywide pattern, although the drop in activity on Wednesday and Thursday is not quite as pronounced in the ADCD as it is citywide.

(2) Most Common Types of Self-Initiated Incidents

The following chart provides the most common types of self-initiated incidents conducted by the Miami Beach Police Department:



Traffic stop are most common in the late night and early morning hours, peaking around 2:00–4:00 AM. This is relatively unusual, with relatively sparse frequency of stops during the daytime hours throughout the city. These patterns hold true for the ADCD specifically as well:

Exhibit B

Most Common Self-Initiated Incidents (ADCD)

Incident Type	# CFS	HT	12a	4a	8a	12p	4p	8p
TRAFFIC STOP	2,365	33.7						
SUSP. PERSON	1,420	73.0						
INVESTIGATION	1,152	33.1						
TRAFFIC DETAIL	715	24.9						
PARK AND WALK	499	19.5						
DISTURBANCE	321	40.2						
WATCH ORDER	156	25.6						
MED. EMERGENCY	123	123.4						
SUSPICIOUS VEH	96	55.7						
LARCENY	75	67.3						
All Other Types	603	88.6						
Total	7,525	45.8						

It is somewhat surprising that the self-initiated activity patterns align so closely, given that the service environment of the ADCD is so fundamentally different from areas 2 and 3. However, this is also partly due to the percentage of personnel allocated to the ADCD and Area 1.

(3) Utilization of Net Available Time

Taking this perspective further, the total workload involved in handling community-generated calls for service and self-initiated incidents can be combined into a total utilization figure. Expressed as a percentage, total utilization shows how much of officers' net available time on duty is accounted for in CAD events – whether it is community-generated or self-initiated. The following chart presents this analysis on a basis of four-hour blocks by day:

Exhibit B

Total Utilization (CFS + SI Workload as a % of Net Available Hours (Citywide))

	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Overall
2am–6am	57%	62%	60%	51%	52%	58%	68%	58%
6am–10am	59%	49%	37%	35%	34%	39%	49%	42%
10am–2pm	39%	36%	37%	26%	31%	33%	34%	34%
2pm–6pm	48%	51%	53%	36%	41%	43%	41%	42%
6pm–10pm	48%	57%	50%	32%	37%	39%	39%	40%
10pm–2am	42%	39%	40%	30%	29%	33%	29%	38%
Overall	47%	49%	46%	35%	37%	40%	41%	42%

Total Utilization (CFS + SI Workload as a % of Net Available Hours (ADCD))

	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Overall
2am–6am	35%	37%	33%	29%	54%	68%	78%	43%
6am–10am	96%	68%	44%	49%	51%	69%	42%	58%
10am–2pm	36%	23%	18%	12%	19%	31%	23%	23%
2pm–6pm	60%	53%	57%	37%	36%	43%	30%	39%
6pm–10pm	58%	47%	46%	31%	35%	41%	28%	30%
10pm–2am	37%	25%	34%	28%	46%	44%	19%	36%
Overall	41%	38%	35%	28%	41%	48%	33%	38%

It is important to stress that not all officer-directed activity is recorded in CAD, and thus not included in the percentages shown above. Furthermore, a portion of the remaining time simply represents gaps between calls – some of which as short as five minutes and not useable in a meaningful capacity for proactive policing. Nonetheless, a significant

Exhibit B

percentage of officer time is available time outside of handling community-generated and self-initiated workloads.

It should not be inferred from this that the unutilized time is inherently unproductive. Instead, this is time during which officers are best able to be visible. The more officers there are on duty that are not tied up handling calls or self-initiated activity, the greater a presence MBPD is able to provide in the field.

3. Multi-Year Trends

The project team analyzed three years of data beginning in calendar year 2019. Each year presents its own nuances:

- **2019:** The last pre-pandemic year, which can be used as a base for comparisons.
- **2020:** Heavily affected by the COVID-19 pandemic, particularly in the spring as the country entered lockdown. Multi-directional changes in calls for service and crime.
- **2021:** Begins soon after final restrictions were lifted in Florida, bringing with it unique tourism and nightlife impacts to tourism, as many other states were not locked down.

(1) Overall Call for Service Trends

The following charts overlay each year against monthly community-generated calls for service totals, both citywide and within the ADCD (Art Deco Cultural District) specifically:

Monthly Call Activity in 2021 Compared to Previous Years

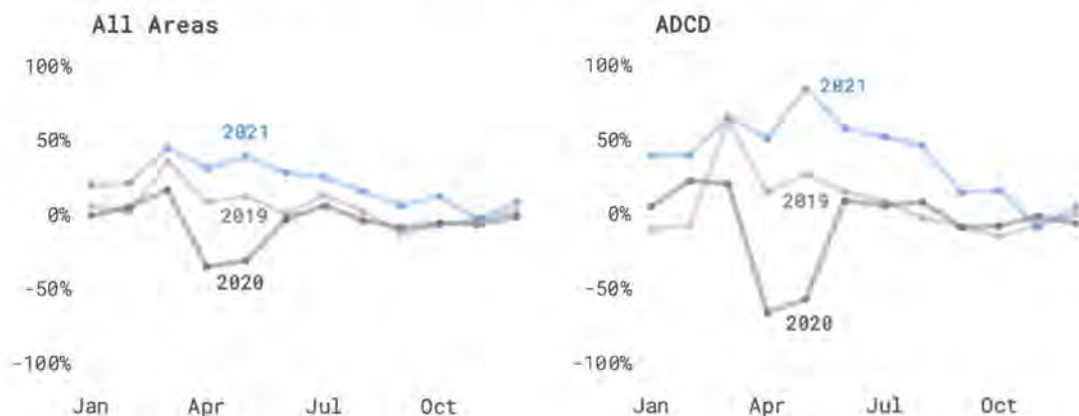


Exhibit B

Clearly, the entirety of MBPD faced moderately higher call volumes in 2021 compared to both 2019 and 2020.

In the ADCD specifically, this difference was far more pronounced, with May 2021 featuring call activity nearly double that of the average month for the previous few years. Although not as significant of an increase, the raised activity levels persisted until the winter, where activity returned to normal.

It is clear that, in absence of the dip in 2020 as the COVID-19 pandemic began, call activity falls regular patterns, with little variation from the mean in both 2019 and 2021. This is the case for most departments in the experience of the project team. What is less definitive, however, are the specific causes for the 2021 uptick, and whether these trends will persist into the future.

Florida, like many U.S. states, enacted widespread restrictions on business and social activity to mitigate the COVID-19 pandemic, with loosening of restrictions conducted in a three-phase plan. The second phase allowed restaurants and bars to operate at 50% capacity, and was reached sooner than many states provided for. This may have provided for an initial influx of tourists into the state – and particularly Miami Beach – as a vacation destination from more restrictive environments. On September 25, 2020, Phase 3 was enacted, which ended all restrictions on capacity and gatherings. From that point, tourist activity ramped up dramatically.

By January 2021, the influx becomes evident in call activity, particularly in the ADCD. As vaccinations became more widespread by the spring of 2021, call activity had reached nearly +100% of normal in the ADCD. However, by winter 2021, as most states had fully or mostly re-opened, call activity returned to average levels.

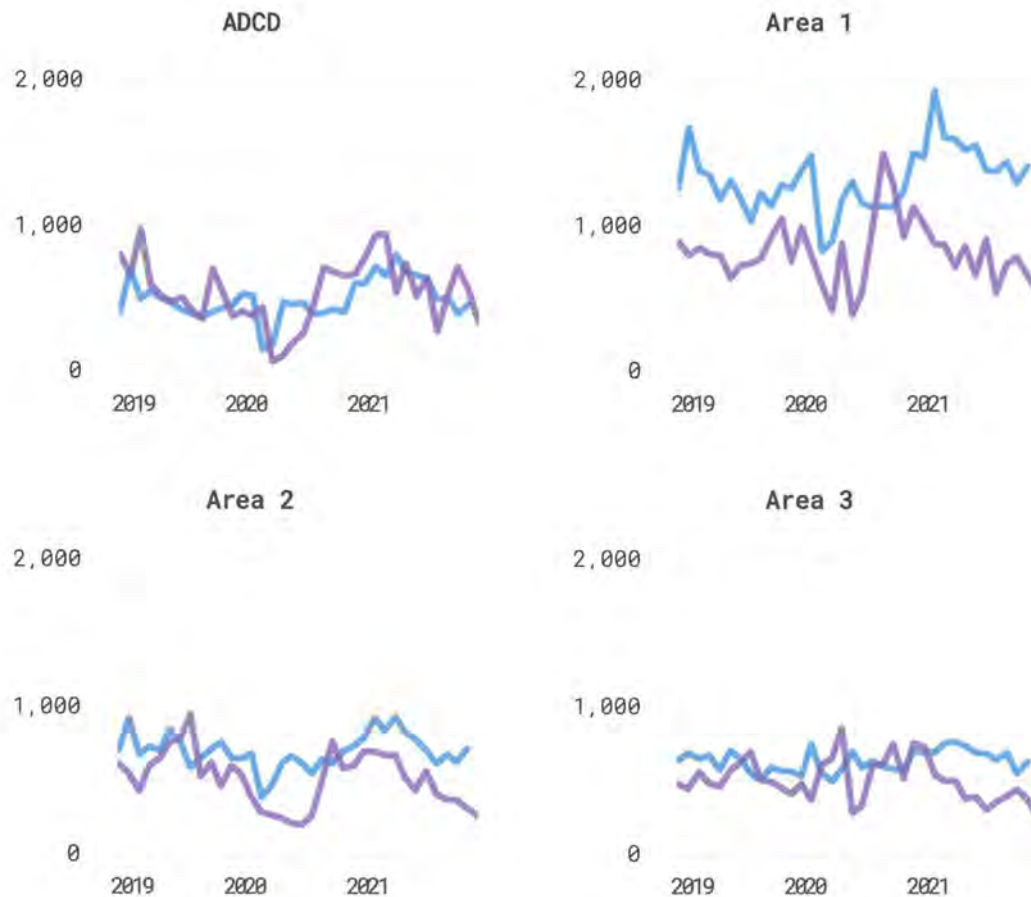
This explanation may suggest that 2021 call activity may return closer to that of 2019 and 2020. However, this conclusion is far from certainty. Trends should be monitored closely to see if early 2022 call activity in the ADCD correlates more with 2019 or 2021 call activity.

(2) Multi-Year Call for Service and Self-Initiated Activity Trends by Patrol Area

This same analysis can be completed on the area command level, comparing the changes in community-generated call activity versus self-initiated activity by month over the past three years:

Exhibit B

Calls for Service vs. Self-Initiated by Area (2019–2021)



As calls for service decreased to normal levels in the late fall and winter of 2022, self-initiated activity dropped in every area, including within the ADCD.

This analysis also adds perspective on the relationship between calls for service and self-initiated activity. Area 1, which has the lowest proactivity time of the four area commands, also retains the lowest ratio of self-initiated incidents per call for service. The ADCD, which has by far the highest proactive time, also has the highest ratio of self-initiated incidents, which have almost always over the past three years been more frequent than community-generated calls for service.

Exhibit B

4. Patrol Staffing Conclusions

The analysis presents several crucial findings to our understanding of workload and staffing in the ADCD and across the city:

- Multiyear analysis of calls for service demonstrates that 2021 was an exceptional year in terms of workload, even compared to before the pandemic.
- Recent months of data suggest a potential return to more 'normal' levels of workload, although this will need to be monitored.
- In the ADCD and overall, staffing has the capacity to handle workload and remain exceptionally proactive.
- Based on staffing capacity, officers are able to be exceptionally visible in the ADCD.
- Current deployment of personnel within the ADCD using a mixed array of approaches – foot, bike, ATV (Mule), and car – maximizes these capabilities and aligns to the needs of the different service environments within the area.
- Despite these findings, Area 1 is understaffed relative to the other districts at certain times of the day.

Based on the analysis of workload and staffing data, there is no evidence to support the idea that officers in the ADCD are understaffed or lacking in visibility. Nor is it evident that the staffing of the ADCD has detracted from the service level capabilities in Areas 2 or 3. The staffing deficiencies in Area 1, which comprise the southern part of the city (excluding the ADCD), are relatively limited in scope and can be addressed with a relatively minor reallocation of officers from other districts.

Given these considerations, the data does not justify adding staffing resources to the field, either overall or within the ADCD specifically. Instead, this analysis will examine other opportunities to boost visibility levels and ensure that a proactive focus is maintained within the ADCD.

Exhibit B

Recommendation:

Current overall staffing within the ADCD is sufficient to handle workloads and provide an exceptional level of service, and should be maintained at present levels.

5. Additional Strategies to Boost Visibility

(1) Establishing a Clear Strategy for Entertainment District Policing

Open container violations and individuals smoking marijuana are extremely widespread throughout South Beach, as indicated both by MBPD personnel and from the point of the view of the project team conducting ridealongs in the area on multiple evenings. On most nights, at least one infraction could likely be found walking from one end of Ocean Drive to the other. There is sufficient workload for a unit of officers to handle workload related strictly.

The current practice in the ADCD is typically for officers will verbally warn individuals and educate on local laws, in lieu of issuing a citation or arrest.

Zero tolerance is an alternative approach to mass disorder in entertainment districts, where officers are directed to cite and arrest individuals for low-level offenses where discretion would otherwise be the norm, such as for open containers of alcohol.

Demands for zero tolerance approaches often typically arise from a surge in public political support, in order to show that action is being taken against an identified priority. Taking a strict enforcement is seen as being responsive, and the implementation such a policy is visible as officers conduct far more arrests.

In terms of their effects on reducing crime and disorder, however, research studies have continually found that zero tolerance approaches do not generate significant crime reductions⁸. Strict approaches to enforcing on low-level offenses does not influence individual behavior in the long-run enough to reduce actual incidence of those low-level offenses, nor more serious types of crime, such as violent felonies. It is an example where increasing arrests does not inherently correlate to lower crime.

There are other effects of these policies that should be considered as well. Zero tolerance policies can severely affect public opinion in the community that is predominantly affected. Tourists, as well as Miami-area locals, that are cited may be less likely to visit Ocean Drive and spend money in the future. Bars and restaurants, which depend on these patrons, would see the department as an adversary to their business, and potentially less likely to collaborate on public safety issues. As noted by the study authored by Thayer and Berkley, "Given the multitude of violations in a large entertainment-district crowd, officers must carefully choose their battles...Overly-strict approaches also drive away

⁸ Braga AA, Welsh BC, Schnell C. Can Policing Disorder Reduce Crime? A Systematic Review and Meta-analysis. *Journal of Research in Crime and Delinquency*. 2015;52(4):567-588.

Exhibit B

patrons and jeopardize relationships with businesses the police department has spent years cultivating.”⁹

Furthermore, Miami Beach is a tourist destination, and a significant portion of those committing the open container and marijuana smoking offenses are likely part of the visitor population. It is important to consider that many of these individuals travel from states where marijuana has a different legal status (even if it cannot be smoked in public nonetheless) or enforcement approach from law enforcement. Additionally, they may have traveled to other tourist destinations, such as the Las Vegas Strip, where open containers are fully legal. As a result, in many instances of these violations, violations can occur not with disregard for the law, but out of a lack of awareness of the legal environment in Miami Beach and Florida. These cases are of course not representative of the entire offender population, but nonetheless, the array of different situations highlights the need for discretion to be employed – which is inherently incompatible with a zero tolerance approach.

Perhaps the most significant issue with implementing a zero tolerance approach in the ADCD is transitory nature of the tourist population. While every city with a large entertainment district has tourists, it is arguably far higher of a proportion in Miami Beach than in many other cities. Even if tourists are cited or arrested, it is not possible for their long-term behavior to be impacted by that action because they live somewhere else. Consequently, even if zero tolerance strategies were shown to be effective, the ADCD would not be an ideal match for such a policy given the significant percentage of the population that is visiting.

As a result of these considerations, adopting a zero tolerance approach in Miami Beach – particularly the ADCD – would *not* achieve desired effects in terms of public safety, and would likely be deleterious in damaging relationships with the business community that are critical to long-term collaboration on public safety issues.

(2) Jail Transport and Booking

The Miami Beach Police Department operates a holding facility with six detention officers assigned. They are responsible for the short-term holding of detainees prior to either their release or transport to the county jail (Miami-Dade Corrections and Rehabilitation). The detention officers also pick up arrestees in the field and transfers them to the department’s nearby detention facility. There, they book the prisoners and transport to county jail if necessary.

⁹ Berkley, Blair J., and John R. Thayer. *Policing: An International Journal of Police Strategies & Management*, vol. 23, no. 4, 2000.

Exhibit B

As a result, when there are transport units available, officers are not spending time booking or transporting prisoners. Thus, **the detention officers are a highly valuable resource that allows officers more time to be visible and proactive in the field, rather than taking an hour to two of their shift to book an arrestee.**

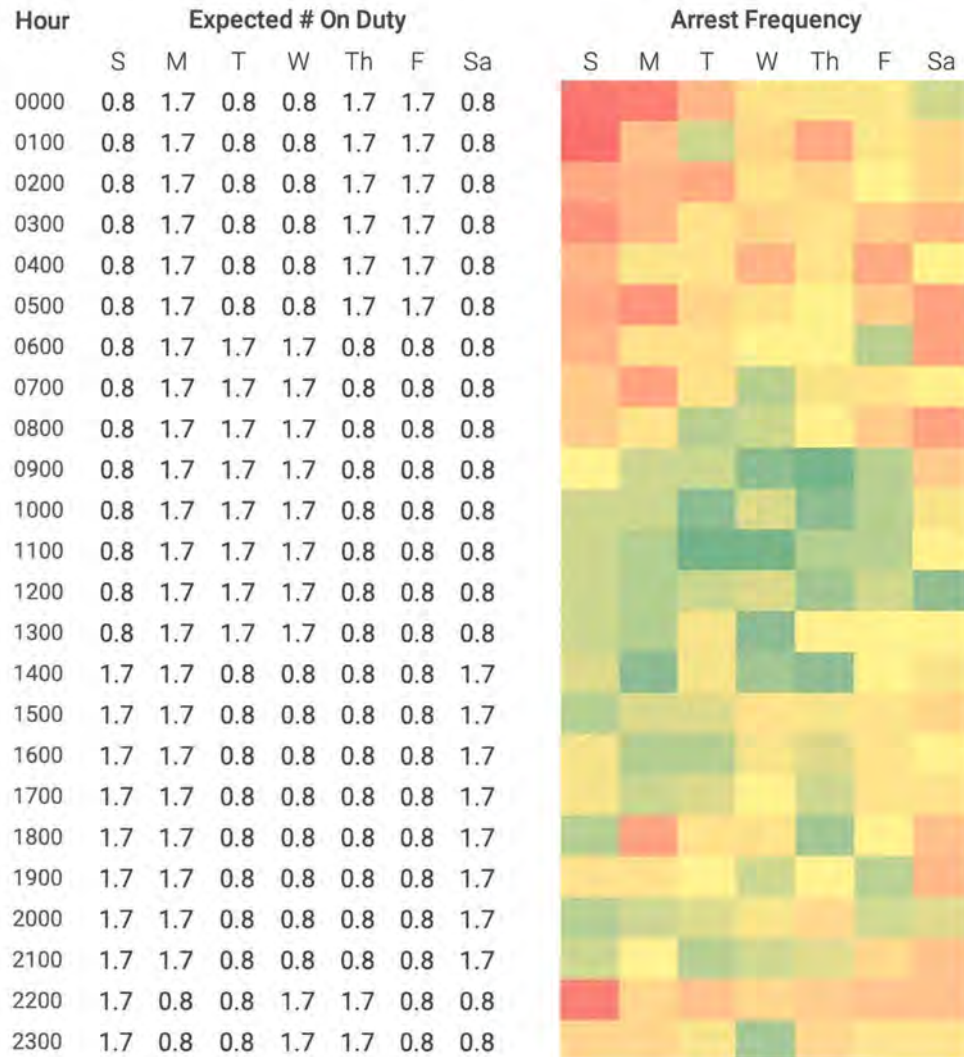
Within this context, the project team examined alternatives such as establishing a mobile booking unit. Examples of departments that operate such a unit are scarce – even focusing on those with large entertainment districts. Moreover, establishing a mobile booking unit would not provide additional benefit to MBPD officers in the field that the transport unit does not already provide. If transport units are available, then officers do not have to spend time transporting and booking the prisoner. The key factor, then, is whether there is a detention officer available when someone is arrested, as they are a finite resource as well.

Thus, another alternative would be to add additional detention officers to the transport unit at peak activity times in order to reduce the likelihood of there being no transport units available when an officer makes an arrest.

The project team evaluated this idea by mapping the frequency of calls that feature an arrest using the disposition field recorded in CAD data. From this, a heatmap is constructed showing when arrests are most likely to occur by hour and weekday. This can then be juxtaposed against staffing levels across the week to determine whether there is a mismatch in deployment versus expected workload:

Exhibit B

Detention Officer Staffing vs. Arrest Frequency (Citywide, 2021)



Please note that the figures shown in the chart take into account net availability factors, and represent the expected number of staff on duty without factoring in overtime.

The chart identifies a number of critical mismatches in when the detention officers are deployed versus when arrest frequency is highest. In particular, detention officer staffing drops from 2 to 1 in terms of scheduled staff (1.7 to 0.8 after factoring in net availability) on Saturday nights at 2200 hours (10:00PM). At this time, arrest frequency picks up dramatically, reaching the highest point across the entire point. At 1:00AM on a Saturday

Exhibit B

night/early Sunday morning, arrests are being made at *six times the frequency* compared to a Tuesday morning— despite half the staff being on duty.

Clearly, addressing this issue should be a top priority, as it would free officers up to be highly visible within the ADCD during the most critical times where they are needed. To accomplish this, an additional detention officer position should be added and deployed during the highest-activity periods of the week – from 2000 to 0400, Thursday through Sunday. This is slightly staggered from normal night shift hours; however, the hours better align with fluctuations in arrest workloads.

Recommendation:

Add one additional Detention Officer position that will be deployed on a staggered night shift from 2000–0400, working Thursday through Sunday.

(3) SET Team

The Special Enforcement Team (SET) is allocated 8 officers, 1 sergeant, and 1 detention officer, working from 1700 to 0300 on Wednesday through Saturday. Originally, the unit functioned as a proactive crime suppression team within the Art Deco Entertainment District (ADCD), deploying in unmarked vehicles, on foot, and other modes as needed. The unit has a dedicated transport van attached to it, ensuring that the core detention officers are able to assist regular patrol officers when arrests are made.

After a high-profile use of force incident resulted in the indictment of several MBPD officers assigned to the unit, the SET team was effectively paused for a short period. The unit was not disbanded, although its officers have been deployed in different capacities. This includes accompanying City of Miami Beach Code Enforcement teams on walkthroughs of Ocean Drive, as well as the Parking Unit along Washington Ave and Collins Ave (generally within the ADCD), in addition to more traditional focuses of the unit on proactive suppression of crime. Nonetheless, 2021 data does not adequately convey their activity.

It is evident that the new roles are not necessarily permanent solutions, and that the unit continues to remain in a transition period. Steps will need to be taken to direct the unit's long-term focus, as the unit represents a significant staffing commitment of 9 sworn personnel. To this point, a unit such as the SET team is equipped to provide a proactive element that targets the most critical public safety needs facing the ADCD.

Exhibit B

In determining long-term solutions for the unit's direction, how officers are deployed is a critical question. If staffing for the SET team was set relative to the population on Ocean Drive by hour, deployment would be relatively more dispersed, if not skewed toward the daytime hours. The data shows, however, that this does actually not reflect when the workload occurs – particularly more severe types of calls that the SET team is best specialized to suppress.

This issue is examined further in the next section as part of the analysis of deployment strategies in the ADCD.

(4) Optimizing the Deployment Plan

In the development of alternative shift schedules, the analysis is both quantitative and qualitative. Any new configurations must balance the objectives of optimizing resource deployment with the need to have the schedule be popular with officers and provide for their quality of life concerns to be addressed.

Miami Beach is a dynamic and unique environment. The largest and most impactful events, such as South Beach Wine & Food Festival, Art Basel, Spring Break, and Miami Music Week, create public safety needs that are far beyond what regular staffing is able to meet, requiring an overtime-centric approach to special events. Staffing plans and deployment schedules for typical weeks cannot be designed to accommodate the influx of calls and security needs that occur from these events. Nonetheless, in a department where overtime is so widely available and worked, the shift schedule should take into account the relief factor needs within this context.

From a quantitative perspective, the 10-hour system worked currently has a number of advantages. It allows for differential staffing levels at key times of the day when more officers are needed to handle higher workload levels. Fixed workdays also provide for resources to be maximized on certain days of the week. In a 10-hour schedule, regular workdays also allow for more staffing resources to be deployed on certain days. Furthermore, as opposed to a 12-hour system, the 10-hour schedule allows for more overtime hours to be worked at the end of a shift when needed. All of these factors are critical in a service environment such as Miami Beach, where needs vary extensively from day to day based on expected activity levels.

Nonetheless, the details in terms of how overlaps are structured and how staffing levels are set by shift are critical to be able to utilize the advantages of the 10-hour shift system.

Exhibit B

(4.1) Adjusting Shift Schedules by Workday

Officers assigned to the ADCD, including the SET team, currently work 10-hour shifts 4 days per week. All officers have a shared overlap workday on Saturday, as shown in the following chart:

Current ADCD Deployment Schedule

Team	Start	End	Week 1							Week 2							# Officers
			S	M	T	W	Th	F	Sa	S	M	T	W	Th	F	Sa	
Days	0600	1600															4
Days	0600	1600															5
Afternoons	1500	0100															5
Afternoons	1500	0100															4
Nights	2000	0600															8
Nights	2000	0600															13
SET	1700	0300															8

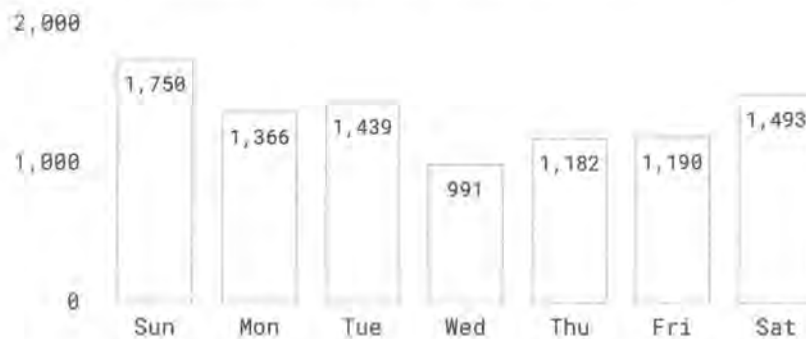
This configuration deploys critical additional resources on Saturdays, with double the number of officers that would otherwise be on duty. This is effective for increasing visibility on the day where there are more officers, but consequently presents issues for other days of the week. With a finite number of staff assigned, any day where there are above average numbers deployed consequently results in *below average* numbers deployed on other days. By having only one shared overlap day and just two sets of workdays, this tradeoff is taken to the extreme.

While Saturday has twice the number of officers deployed, it is not necessarily true that there is twice the workload.

Focusing on the hours of 1700 to 0700, the following chart shows the total hours of workload in the ADCD by day of week:

Exhibit B

Workload Hours by Day of Week (ADCD, 2021)



Note: As in the previous charts, any workload past 11:59 PM on a Saturday night is counted on Sunday.

It is evident that the overlap day, Saturday (and past midnight into Sunday), is extremely busy. However, Friday night (and into Saturday night) is also quite busy – as are Monday and Tuesday, days in which the SET team does not work.

Clearly, even if Saturday night had double the visitor population in the ADCD compared to other days, it does not have double the patrol workload or frequency of violent crimes to support it being the only day with higher staffing. **Given that the workload is more spread out over other days, staffing resources should be more spread out as well.**

To address this, assignment of officers to workdays should be staggered, as opposed to the current approach, which places officers on one of two workday sets – either Wednesday through Saturday or Saturday through Tuesday. Instead, officers could be staggered as follows:

Most officers would stay on the same shifts.

- For every shift team, an additional set of workdays would be created that is staggered back one day.
- For teams working Saturday through Tuesday, there would be an additional team working Friday through Monday.
- For teams working Saturday through Tuesday, there would be an additional team working Friday through Monday.
- On Day and Afternoon shifts, the staggered teams would each have 1 officer assigned.

Exhibit B

- On the Night shift, the staggered teams would have 2 officers assigned.

This would alter the schedule configuration to the following:

Recommended Staggered Schedule for ADCD Units

Team	Start	End	Week 1							Week 2							# Officers
			S	M	T	W	Th	F	Sa	S	M	T	W	Th	F	Sa	
Days	0600	1600															3
Days	0600	1600															1
Days	0600	1600															4
Days	0600	1600															1
Afternoons	1500	0100															4
Afternoons	1500	0100															1
Afternoons	1500	0100															3
Afternoons	1500	0100															1
Nights	2000	0600															6
Nights	2000	0600															2
Nights	2000	0600															11
Nights	2000	0600															2
SET	1700	0300															8

The newly created staggered teams are shown in [blue](#).

As a result of implementing this schedule, Saturday would retain exceptional capabilities to be visible and proactive, while staffing on Friday would be bolstered significantly. Additional staggering can be done to enhance staffing on other days as needed, such as Thursday or Sunday as a shared overlap for some officers. It is also important to note that this change is cost neutral – the same number of officers are used in the alternative schedule compared to the current configuration.

Recommendation:

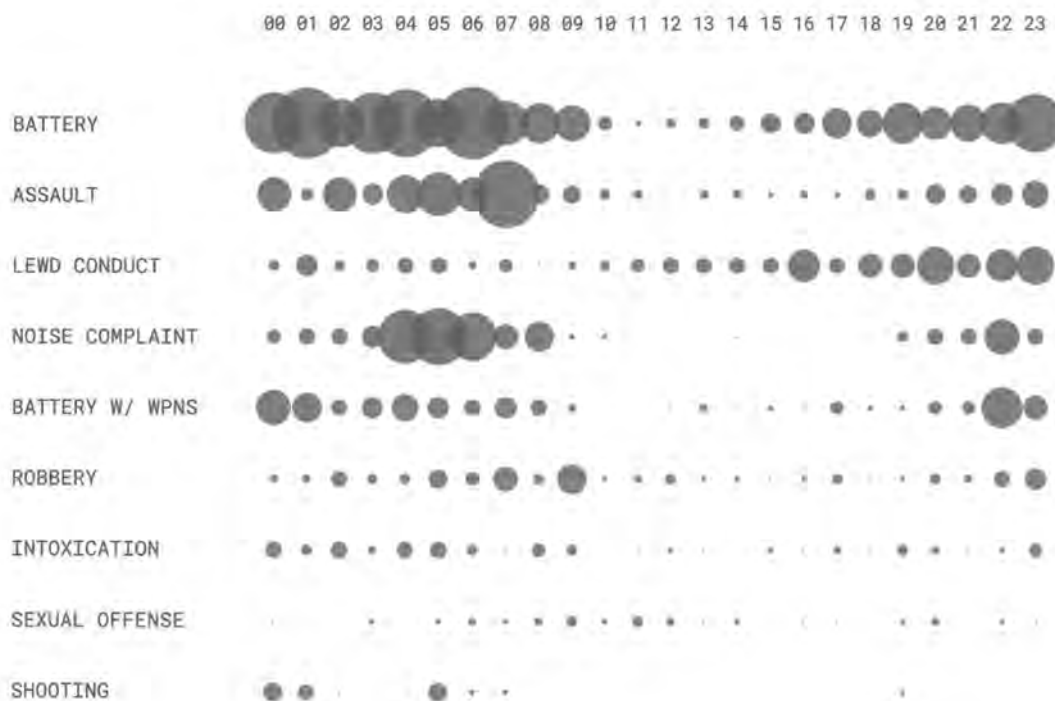
Adjust the shift configuration for Patrol teams assigned to the ADCD as indicated in the analysis in order to stagger officer schedules and balance capabilities across the workweek.

Exhibit B

(4.2) Adjusting Shift Schedules by Hour

The following chart provides an analysis of certain types of calls that occur more frequently in the ADCD relative to other districts, showing when they are most likely to occur:

Frequency of Selected Call Types Within the ADCD (2021)



Offenses such as shootings, assaults, robberies – the types of crimes that involve significant resources to handle and receive the bulk of public attention – are concentrated across a relatively defined range of hours. Beginning in the late afternoon, they gradually increase in frequency before reaching a maximum level that plateaus until the early morning hours, after which they taper off sharply.

Although the fluctuation in patrol call for service workloads by hour is similar to this, it is not exactly the same:

Exhibit B

ADCD Workload by Hour



The pattern for hourly variation in overall workload does not align precisely with the pattern for the selected call types that was outlined earlier. Nonetheless, the workload variation trends do indicate that the same period during the nighttime and early morning hours is when workload is maximized.

The SET team, a key proactive resource attached to the ADCD, works from 1700 (5:00PM) until 0300 (3:00AM). However, looking at the chart, the call workloads in the ADCD do not taper off until 7:00AM or so, and their start time is too early to capture the bulk of hours where there is higher workload.

Many bars and nightclubs in the area do not close until 5:00AM, despite recent attempts over the past year to push closing time earlier to 2:00AM. Nonetheless, with the SET team working until 3:00AM – two hours earlier than bar closing time, there is currently a clear mismatch in deployment versus their needs. In practice, overtime fills a significant portion of this gap, and it is not every night that South Beach is highly active from the 3:00AM to 5:00AM period. As a result, any changes

With these considerations in mind, the department should seasonally adjust SET team hours to cover the later period, and shift SET officer work hours later until bar closing time – reflecting the uptick in severe calls around that time on certain nights. This also highlights an important distinction between deploying in a capacity that boosts visibility from the perspective of the general public, versus boosting visibility in the entertainment district to suppress crime and disorder. Shifting hours later for the SET team presents a tradeoff between being more visible in the early evening (and thus more visible to a higher number of people) versus being more visible at a time when the events the unit is tasked with suppressing are more likely to occur.

Seasonally adjust SET team hours later to better align with the hours where when violent crimes such as shooting, robberies, and assaults are most likely to occur within the ADCD.

Exhibit B

Recommendation:

Seasonally adjust SET team hours later to better align with the hours where when violent crimes such as shooting, robberies, and assaults are most likely to occur within the ADCD, working from 7:30 PM to 5:30 AM.

Exhibit B

6. Technology Utilization Assessment

The use of technology to assist police departments has increased in the last several years. As part of the overall assessment of the entertainment area analysis an analysis of the use of technology used to assist the police department in helping to provide a safer entertainment area. To conduct the assessment the following analysis was conducted:

- **Analysis of gaps in technology:** Are there technologies that could be utilized that aren't currently used by MBPD?
- **Issues and limitations with information/data sharing and coordination:** Is technology used effectively or are there issues with current technology?
- **A review of available technology:** Are there technologies that could be deployed to improve efficiency or service?
- **Comparison of MBPD's use of technology against best and prevailing practice; deployment activities:** Does MBPD leverage the use of technology to meet best or prevailing practices?

To conduct this analysis the project team conducted interviews with police department staff, personnel from other departments and conducted a survey of widely used police technology.

1. Current Use of Police Technology

The following table outlines current technology used by police departments with brief explanation of the technology and if or how MBPD uses the technologies:

Technology	Typical Utilization	Does Miami Beach Have/Use?
Acoustic Shooting Detection System		No-Don't have.
Automatic License Plate Reader (ALPR)	Automatic License Plate Readers use high speed cameras that run the video feed through an optical character recognition software system. This allows the system to identify license plates and then run them automatically through multiple databases in real time. If a "hit" on database occurs dispatch and officers operating the ALPR or other receivers can be alerted that a	Yes- MBPD deploys both fixed and mobile ALPR.

Exhibit B

Technology	Typical Utilization	Does Miami Beach Have/Use?
	wanted vehicle has crossed a fixed location or in vehicle mounted units	
Body Worn Cameras (BWC)	Body Worn Cameras record audio and video of police encounters. BWCs provide both evidence for court cases and police accountability.	Yes -MBPD assigns all uniform officers who work patrol BWCs.
Crime Scene Scanners	Crime scene scanners use laser scanners and digital imaging to document crime scenes more efficiently and accurately.	Yes - They have FARO Laser forensic scanners for crime scene processing.
Drones	Drones provide users with the ability to record a scene or to live view an incident from above.	Yes - They have drones and FAA certified pilots deployable most hours.
Electronic Ticket Writers / Printers	Electronic Ticket Writers provide officers with an efficient method of writing citations that is typically faster than hand written tickets because they can upload relevant driver / suspect data into the machine once identification is entered.	Yes -Vehicles are equipped with Electronic Ticket Writers and printers.
Facial Recognition Software for video recovered from public cameras	Facial recognition software performs analysis of digital images to locate matches of known individuals that are stored in a database. The software can help identify potential suspects to crimes that are captured with a digital image.	Yes -They can run video through the Pinellas County FACES program that conducts facial recognition analysis post incident (not live feed use).
Mobile Command Post	Mobile command posts provide incident commanders access to technology from the field. Common features are Computer Aided Dispatch (CAD) access, live links to multiple video feeds, additional communications systems including satellite and radio, a conference room and restroom.	Yes - They have one which can be used for the entertainment area, special events or critical incidents.
Online Reporting	Allows community members to file low priority or minor crime reports online from home freeing officers to investigate ore serious crimes or	Yes – The department uses online reporting and they also take traffic complaints online.

Exhibit B

Technology	Typical Utilization	Does Miami Beach Have/Use?
	spend more time on community engagement.	
Mobile Finger Print Scanners	Mobile finger print scanners are used to take a digital image of an arrested subjects fingers which can then be checked against the fingerprints of known individuals. They are most commonly used when the identity of an individual is in question.	Yes- They have these fielded 24 hours a day.
Mobile Report Writing	Mobile Report Writing allows officers to write reports while in the field. This technology is typically used for shorter reports.	Yes- MBPD uses mobile report writing, though longer reports are typically completed at the station.
Mobile Booking Facility	Mobile booking facilities typically include finger print scanners, digital cameras for intake photos and report writing stations. They can also include temporary property storage and supplies needed for mass arrest situations.	No- Don't have.
Public Cameras	Public cameras allow police department to "live" view critical areas and to record video from key intersections or locations. Though they have some preventative applications	Yes- Over 800 currently installed. An additional 600 to 800 will be installed in public parking structures. Monitored by light duty officers and dispatch when needed. Will be incorporated into their Real Time Crime Center.
Red Light Cameras	Red light cameras use high speed cameras that are connected traffic lights that can photograph vehicles and automatically issue tickets for red light traffic violations.	Yes- They have 10 cameras now, going to 15 on key intersections / roads.
Text to 911	Text 911 allows community members to text the police department instead of calling. This allows users to make contact with a dispatcher while not drawing attention to themselves.	No- The department is moving to this technology but is not yet operational.

(1) Police technology Not Used

Exhibit B

Out of the 14 noted types of common police technology MBPD uses 11. Three types of technology not used are detailed in the following section.

(1.1) Mobile Booking Facility

Mobile booking facilities allow a police department to fully process an individual for committing a crime. In our survey of law enforcement organizations, we were unable to locate a department that currently uses this technology. Mobile processing facilities are a valuable tool for mass arrest situations where the intention is to do formalized booking and immediate release with a citation in lieu of custody, most notable large protests. Mobile booking facilities have some significant disadvantages when used for routine police activities or in entertainment zones which are noted below:

- They require a dedicated staff which could be under-utilized when there are few arrests.
-
- They allow an arrested individual and any associates to remain in the area possibly causing further disturbances.
-
- They do not eliminate the need for transport to a detention facility for serious crimes and may create duplication of effort. E.g., A person brought into a mobile booking facility must be searched prior to processing (likely the second search of the individual). If it is determined the person has to be transported to jail, a third search by policy should be conducted if it is not the arresting officer and upon entry at the detention center another search of the individual will be conducted. In a typical arrest only two searches are completed- upon arrest and during intake at the detention facility.

An additional disadvantage in Miami Beach is the entertainment zone has a high pedestrian count and which would require the establishment of a safe zone around the mobile booking facility so that intake officers can focus on the intake process. This would require additional personnel. The police station is only 3 blocks from the Entertainment zone and most processes that could be done at the mobile booking facility could be completed there while if a subject is going to be "booked" into the detention center they would still require transport.

(1.2) Acoustic Shooting Detection System

Acoustic Shooting Detection System known commonly by the leading brand name as "Shot Spotter" is a very effective tool at detecting shooting incidents and giving officers the ability to respond quicker because they receive immediate alerts instead of waiting for community members to call 911. Miami does not use this technology because they

Exhibit B

reported only 81 incidents during a one year time frame and in the entertainment zone officers are often on foot and can hear shots if they are fired. The addition of this technology may have limited benefit to address issues specific to the entertainment zone.

(1.3) Text to 911

A text to 911 system is in the process of being set up with a completion date expected in the next few months. Text to 911 will enhance the department's ability to receive calls for service and may prove to be especially useful in the entertainment zone where there may be reluctance to call the police before an incident occurs. Some individuals may feel more free to text an incident in than to call, especially if they may feel peer pressure to do nothing.

(1.4) Technology Gaps

In reviewing current technology used by MBPD there were no identified technology gaps at this time. The MBPD has a full time technology officer that is in constant contact with technology vendors to keep current on emerging technology.

(1.5) Potential Technology Efficiencies and or improved Service

The MBPD uses multiple systems that increase efficiency most notably online reporting that allows community members to make police reports for low level crimes from home. The system is integrated with the current records management system and all reports are still reviewed. This frees officers to investigate more serious crimes and also to have the ability to be more proactive. This also reduces the wait time for police response to other incidents since police officers are not involved in report taking for unsolvable crimes and where there is no public risk.

2. Diagnostic Assessment of Technology use Practices

The project team analyzed several technology practices of the Miami Beach Police Department against best practices or emerging practices for technology use. The team specifically examined use, operations and areas that are emerging practices of modern law enforcement. The assessment relies on both interviews and documents provided. There are three areas to the diagnostic assessment which are detailed below:

- **Best Practice / Operational Target** – This is the subject area under review and what is the best practice or operational target.

Exhibit B

- **Meets Target / Does not meet Target** – An area that meets target has been reviewed and with analysis the project team identifies that the MBPD generally meets best or emerging practice.
- **Comments / Improvement Opportunity** – This area identifies what MBPD is doing to meet the target or how it is not meeting the target.

Best Practice / Operational Target	Meets Target?	Comments / Improvement Opportunity
Automatic License Plate Reader (ALPR). The department uses the technology to locate stolen vehicles or vehicles of interest in reported crimes.	✓	The department uses ALPR in both fixed locations and mobile. The department utilizes this system on main transportation corridors and so functionally all vehicles entering or traveling through Miami Beach will pass an ALPR system at some point.
Body Worn Cameras. Officers that interact with the public are assigned cameras and policies for use meet best practice for capturing police- public contact.	✓	All officers working in public are equipped with BWCs and policies for use meet best practice.
Crime Scene Scanners. Crime scene Scanners are used on complex crime scenes or crime scenes of a serious person felony.	✓	Crime scene scanners are used on major crime incidents to digital document the scene.
Drones. Drones can be deployed to provide an overhead view and the drone operator(s) are FAA certified.	✓	The department has a drone program and currently an FAA certified operator.
Electronic Ticket Writers / Printers. Vehicles or officers are equipped with technology that helps to speed up ticket writing and citation accuracy.	✓	The department has this technology in all vehicles. (Currently upgrading system). Including golf carts and bikes.
Facial Recognition Software from cameras. Facial recognition software is used to assist in solving serious crimes.	✓	The department participates in the Pinellas County FACES program that conducts facial recognition analysis post incident (not live feed use).
Mobile Command Post. A command post is available for critical incidents or for use on large public events.	✓	The department uses the mobile command post when there is a benefit for the incident commander to be on scene.

Exhibit B

Best Practice / Operational Target	Meets Target?	Comments / Improvement Opportunity
Mobile Finger Print Scanners. Finger Print Scanners are available and utilized.	✓	The department uses finger print scanners and schedules the deployment of the devices so that there is at least one available at all times.
Mobile Report Writing. Officers have the ability to write minor reports from their vehicles or tablets so that they can stay deployed in the field.	✓	The department uses mobile report writing for shorter reports which allows officers to remain deployed in the field.
Public Cameras. The department uses cameras with both live feed and recorded.	✓	The department has an extensive network of public cameras that cover all thoroughfares in and out of the city and the entertainment area. The cameras provide both a live feed ability and they also record and store the video for later use should a crime be reported. Additional cameras are funded and will be installed at public parking garages. The department plans to install additional cameras on Collins and Washington Avenues but are waiting to see what changes may occur with a current architectural study being conducted. Additionally, once operational the real time crime center will have public camera feeds so that they can be monitored.
Red Light Cameras. Red light cameras are placed at key intersections where red light running or accidents have occurred.	✓	The department has red light cameras on key roadways / intersections.

Based upon the assessment presented in the prior table, the Miami Beach Police Department meets emerging or best practice relating to the use of technology.

3. Findings

The MBPD is well equipped with police technology and uses it to maximize resources. There were no identified gaps in technology that were identified through this review, though the department identified some gaps and has already instituted updates or plans to address them. The use of a full time technology officer is a benefit to this process. The MBPD deploys technology according best or emerging practice, and the technology is leveraged to provide more efficient service.

Exhibit B

The department has funded and is currently staffing a real time crime center which will enhance its ability to respond to critical incidents and coordinate post-incident investigations. Two crime analyst positions were recently authorized and are currently being hired; however, this is not sufficient to create a fully functional operation that is able to adequately support patrol. Staffing only two crime analysts means that, for a majority of the hours across the entire week, there are no capabilities from the real-time center. For expanded coverage, two additional crime analysts should be added, for a total of total. This allows for them to be staggered across two shifts, working a combination of a later day shift and afternoons shift that provides for coverage during hours of higher activity within the ADCD.

Recommendation:

Increase staffing of the crime analysts assigned to the upcoming real-time crime center operation by two positions, for a total of four FTEs authorized.

Exhibit C

Police Department - Budget and Positions History

Funding Source	FY 2019 Adopted	FY 2020 Adopted	FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Preliminary
General Fund	\$ 112,094,000	\$ 115,174,000	\$ 115,167,000	\$ 121,229,000	\$ 130,195,000	\$ 139,535,000
City Center Redevelopment Agency	4,531,000	4,866,000	5,030,000	4,969,000	4,880,000	4,999,000
Resort Tax	4,989,000	6,676,000	6,269,000	6,640,000	5,021,000	4,866,000
Red Light Camera	1,316,000	1,313,000	1,407,000	1,423,000	1,216,000	1,215,000
Other Miscellaneous Funds	328,000	465,000	373,000	387,000	454,000	373,000
Total	\$ 123,258,000	\$ 128,494,000	\$ 128,246,000	\$ 134,648,000	\$ 141,766,000	\$ 150,988,000
	\$ Variance	5,236,000	(248,000)	6,402,000	7,118,000	9,222,000
	% Variance	4.2%	-0.2%	5.0%	5.3%	6.5%

Positions	FY 2019 Adopted	FY 2020 Adopted	FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Preliminary
Full-Time	511.00	513.00	513.00	533.00	543.00	543.00
Part-Time	18.00	18.00	18.00	18.00	18.00	18.00
Total	529.00	531.00	531.00	551.00	561.00	561.00
	Variance	2.00	0.00	20.00	10.00	0.00
	% Variance	0.4%	0.0%	3.8%	1.8%	0.0%

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Exhibit D

Breakdown of Cat Trapper Enhancement Request

PAY GRADE U12
SALARY RANGE \$46,087.08 - \$76,893.70
NUMBER OF POSITIONS (FTE) 1

Description	Year 1 Cost	Year 2 Cost
Salary	\$ 47,000	\$ 50,000
Pension	Not Applicable	12,000
Health	13,000	15,000
Medicare	1,000	1,000
Motor Vehicle/Equipment	60,000	Not Applicable
Total	\$ 121,000	\$ 78,000

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Exhibit E - Community Grants

Grant Name - The Florida International University Board of Trustees fbo The Jewish Museum

Grant Amount - \$50,000

Summary - the Jewish Museum of Florida- FIU is currently planning to offer the following exhibits: "Will Eisner" an intimate and trailblazing exhibit of one of the 1° graphic artists whose works are still recognized today; "The Works of Arnold Newman" an engaging and enlightening collection of Miami Beach based photographer and "Miami Beach Architects" which will highlight the architectural genius and contributions of 4 significant architects- Henry Hohaus, Norman Giller, Kenneth Treister and Morris Lapidus. In addition, throughout the grant period, the museum will hold programs and events ranging from musical performances, lectures, discussions, film screenings and walking tours, both in-person and virtually.

Grant Name - UNIDAD of Miami Beach, Inc. (Funded by the Housing Department)

Grant Amount - \$230,000 (Plus Surplus Funds Rollover of \$22,117.80 Totals \$ 252,117.80)

Summary - The Center started offering congregate senior meals through the City of Miami Beach in April 2018 and received support from the Alliance for Aging in January 2019. The congregate meals program is one of the components of the Grantee's programs of the center. The Grantee has actively sought City and County financial support funding to commence such a program.

Grant Name - Jewish Community Services of South Florida, Inc.

Grant Amount - \$47,000

Summary - Senior clients (individuals 60 and over) who are homebound or attend a congregate lunchroom. Home delivered meals to homebound seniors. Clients are enrolled on an ongoing basis and participate as long as they are able to, assuming the availability of funding.

Grant Name - Miami Beach Chamber of Commerce

Grant Amount - \$36,000

Summary - The program consists of the Miami Beach Visitor Center located at 100 16th Street, Miami Beach. The center promotes tourism and assists visitors and residents with information regarding hotels, tours, attraction passes, dining, shopping options, transportation, and general Miami Beach information. It has a multilingual concierge that helps guests in person from 10:00 AM. - 4:00 P.M.

Grant Name - Miami-Dade Gay & Lesbian Chamber of Commerce

Grant Amount - \$25,000

Summary - To update their unique Pink Flamingo Hospitality Certification Program, their monthly Hospitality Council Meetings and Newsletter, the operation of their LGBT Visitor Center and, LGBT Organizational support for events that take place in the City of Miami Beach (URGE, Winter Party, Miami Beach Pride, Sizzle Miami Beach among others).

Grant Name - South Florida Hispanic Chamber of Commerce, Inc.

Grant Amount - \$24,000

Summary - Education Enhancement Leadership and Fellowship Program A. These scholarships will be funded to students who attend Miami Beach Sr. High School or who have graduated from Miami Beach Sr. High and are already in college. Eight students will receive a scholarship that entails an all-expenses paid trip to a historical city of the US that will enhance the quality of their education.

Exhibit E - Community Grants

Grant Name - Miami Design Preservation League

Grant Amount - \$23,000

Summary - The Art Deco Museum is located at 1001 Ocean Drive and is an excellent resource for visitors as well as residents. A visit to the museum will teach about the three major historic design styles in Miami Beach.

Grant Name - Douglas Gardens Community Mental Health Center of Miami Beach, Inc.

Grant Amount - \$22,000

Summary - Operate an Aftercare program for individuals transitioning from In-patient hospital care. Waive consumer medication co-payments for prescriptions filled at DGCMHC on behalf of low income elderly and disabled Miami Beach residents.

Grant Name - Miami Beach Community Health Center

Grant Amount - \$22,000

Summary - MBCHC will provide education and enrollment to eligible clients into Medicaid, Children's Health Insurance Program, or the Health Insurance Marketplace. Uninsured population in need of health insurance coverage.

Grant Name - Boys and Girls Clubs of Miami-Dade, Inc.

Grant Amount - \$17,000

Summary - The Boys and Girls Clubs of Miami-Dade are requesting support to help cover the cost of both Project Learn and Great Futures for Teens. To fill this essential need in our community our clubs provide youth with a safe place and excellent educational programming during the most vulnerable times of the day when school is out.

Grant Name - The Orange Bowl Committee, Inc.

Grant Amount - \$17,000

Summary - Grantee supports The Capital One Orange Bowl, which is one of the premier college football postseason bowl games. This year the grantee will host its 89 Capital One Orange Bowl is not hosting a semifinal, it features the following matchup: ACC Champion or next highest ranked ACC team not in the playoffs vs. the highest ranked available non-playoff, non-champion of the Big Ten, Southeastern Conference or Notre Dame.

Grant Name - Miami Beach Watersports Center, Inc. (Funded by the Parks & Recreation Department)

Grant Amount - \$85,000

Summary - The adaptive rowing program is offered to athletes with disabilities. We offer training in group sessions from a recreational level all the way to the Paralympic level. The adaptive rowing program requires equipment, supplies, repairs & maintenance, and coaching staff to provide services to people with disabilities.

Exhibit E - Community Grants

FIU - Jewish Museum

Exhibit E - Community Grants

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Reso No. 2022-32334

MIAMI BEACH

CITY OF MIAMI BEACH FISCAL YEAR 2022-2023 GRANT AGREEMENT

GRANT PROJECT No.: 2023-CMB-03

FEB 28 2023

This GRANT AGREEMENT (hereinafter the "Agreement") is made and entered into this _____ day of _____, 20____ by and between the **City of Miami Beach, Florida** (hereinafter the "City"), and **The Florida International University Board of Trustees fbo The Jewish Museum**, a Florida not-for-profit corporation (hereinafter the "Grantee"). This Agreement is effective October 1, 2022, the "Effective Date."

ARTICLE I / GRANT DESCRIPTION

GRANTEE:	<u>The Florida International University Board of Trustees fbo The Jewish Museum</u>
GRANTEE CONTRACT ADMINISTRATOR:	<u>Roberto M. Gutierrez</u>
ADDRESS:	<u>11200 SW 8th ST, MARC 430</u>
CITY, STATE, ZIP:	<u>Miami, FL 33199</u>
PHONE, FAX, E-MAIL:	<u>305-348-2494, gutierr@fiu.edu</u>
GRANT AMOUNT:	<u>\$50,000.00</u>
PROJECT DESCRIPTION:	<u>See Exhibit 1 hereto</u>
GRANT PROJECT BUDGET:	<u>See Exhibit 2 hereto</u>
GRANT TERM:	<u>October 1, 2022 – September 30, 2023</u>
EXPENDITURE DEADLINE:	<u>September 30, 2023</u>
PROJECT COMPLETION DATE:	<u>September 30, 2023</u>
FINAL REPORT DEADLINE:	<u>October 10, 2023</u>
FINAL REIMBURSEMENT:	<u>October 10, 2023</u>
REQUEST DEADLINE:	<u>October 10, 2023</u>

Exhibit E - Community Grants

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IN WITNESS WHEREOF, the parties hereto have executed this Agreement.

FOR CITY:

City of Miami Beach, Florida

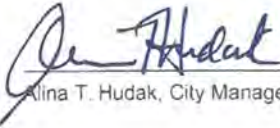
ATTEST:

By:

Rafael E. Granado, City Clerk

FEB 28 2023

Date


Alina T. Hudak, City Manager



FOR GRANTEE:

The Florida International University

Board of Trustees fbo

The Jewish Museum

Federal Id No. 65-0177616

ATTEST:

By:

Alexandria Schaefer

Alexandria Schaefer, Research Contract Administrator

Print Name and Title

Date

Ana M.
Villafana

Digitally signed by Ana M. Villafana
DN: cn=Ana M. Villafana, o=Florida
International University, ou=FIU
ana.m.villafana@fiu.edu, c=US
Date: 2023.02.23 09:45:18 -0500

Authorized Signature

Ana Villafana, Assoc. Director Award Services

Print Name and Title

APPROVED AS TO
FORM & LANGUAGE
& FOR EXECUTION


City Attorney

2/6/23
Date

Exhibit E - Community Grants

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EXHIBIT 1 PROJECT DESCRIPTION

BACKGROUND/DESCRIPTION OF NEED

The Jewish Museum of Florida-FIU has strengthened the local economy and quality of life for all who live, work and visit Miami Beach by offering its 2 historic Art Deco buildings housing its core exhibit about the immigrant experience of Jews in Florida since 1763, its revolving temporary exhibits offering diverse and engaging artists and topics and through its robust series of programs and activities.

The historic partnership of JMOF and FIU in 2012 leveraged the resources of both organizations, igniting a new era of interdisciplinary education and research focused on the history of the Jewish experience in Florida, the ways in which Florida Jews influenced and are influenced by the cultural dynamics of the state, nation and world, and issues of discrimination against all peoples in Florida throughout history. A key component was the expansion of academic programs and research on the challenges of the immigrant experiences shared by all ethnicities in Florida. By virtue of this partnership, all assets and liabilities were gifted to FIU; the Museum retains its tax-exempt status as a department within the State of Florida university system.

JMOF-FIU has been a Cultural Anchor in the City of Miami Beach providing year-round artistic and cultural exhibits and programs which meaningfully contributes and advances the local cultural life of all City of Miami Beach residents. The museum has been a vital and growing presence in the mission and vision of the City especially in striving to be a unique urban and historic environment and a cultural, entertainment and tourism capital.

PROGRAM DESCRIPTION

During the grant period in which it will adjust to the new reality of Covid-19, the Jewish Museum of Florida-FIU is currently planning to offer the following exhibits: "Will Eisner" an intimate and trailblazing exhibit of one of the 1st graphic artists whose works are still recognized today; "The Works of Arnold Newman" an engaging and enlightening collection of Miami Beach based photographer and "Miami Beach Architects" which will highlight the architectural genius and contributions of 4 significant architects- Henry Hohauser, Norman Giller, Kenneth Treister and Morris Lapidus. In addition, throughout the grant period, the museum will hold programs and events ranging from musical performances, lectures, discussions, film screenings and walking tours, both in-person and virtually.

LOCATION

Jewish Museum of Florida FIU, 301 Washington Avenue, Miami Beach, FL 33139

Exhibit E - Community Grants

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GRANT ACTIVITIES

Activity Name	Activity Description	Description of Service Recipients	No. Service Recipients
Lady Liberty: A Bonnie Lautenberg Retrospective	<i>Lady Liberty</i> features more than 20 works by Bonnie Lautenberg, spanning her artistic career, including photographs she took in, Cuba and New York, alongside her conceptual artworks. The exhibition is titled Lady Liberty in honor of the role women have played in championing freedom and will also include new works that have never before been exhibited.	This exhibition opens during Art Week 2022 Ms. Lautenberg's work is known internationally and will attract attention locally as well as from around the world.	9,200
Environmental Art: Fragile Beauty	Site-specific installations by Mira Lehr, Beatriz Chachamovits, and Lauren Shapiro, <i>Fragile Beauty</i> explores the powerful allure of nature alongside its delicate state today. These three local artists join forces to reflect on climate change and human impact on our oceans, coral reefs, and rapidly shifting environment.	In addition to visitors during Art Week 2022, we expect visits from school groups and educators as this exhibition calls attention to issues of climate and rising sea levels.	8,000
LA ALEGRÍA DE VIVIR: A Moment in Venezuelan Jewish Life through the Eyes of Silvia Cohen	The series of colorful paintings by Silvia Cohen inspired by life in Venezuela in the 50's and 60's. Cohen chose unique moments from her own story and those of family and friends to illustrate Venezuela's vibrant Jewish community.	In addition to visitors during Art Week 2022, we expect to attract visits from our Venezuelan community and other South American countries.	6,000

Exhibit E - Community Grants

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The Kindness of One	Photographer Margaret Lansink and poet René van Hulst contemplate the great potential within a single person's act of kindness. The couple was inspired by events in 1940, during World War II, in which thousands of Jewish people were trapped in Kaunas, Lithuania between the advancing German troops and the Russian army taking over the Baltic states.	This exhibit will be available during FIU's Annual Holocaust Awareness Week in January, 2023 and will be a featured program as well as during Art Week, 2022.	5,000
Ray Elman: Portraits	20 large-scale, mixed-media portraits, combined with curated video clips of the people in the portraits that can be accessed via QR code on a mobile device (phone or tablet). Elman is currently the founding editor-in-chief of the <i>Inspicio Arts</i> publication platform, which is sponsored by The College of Communication, Architecture + The Arts at FIU.	This exhibit will attract Miami Beach residents and tourists. Elman's portraits of famous people have a wide appeal including notable talents such as Norman Mailer, Robert Motherwell, Stanley Kunitz, Alan Dugan, Douglas Heubler, Justin Kaplan, Daniel Okrent, and Susan Orlean.	5,000
Marcia Jo Zerivitz	An exhibition looking at the life of Jewish Museum of Florida-FIU Founding Executive Director	This exhibition will attract members of the South Florida Jewish community, former and current members of JMOF-FIU and students.	6,000
Mezuzahs	A collection of mezuzahs (torah scroll holders)		5,000

Exhibit E - Community Grants

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GOALS/OUTCOMES

Outcome	Measure	Target	Reporting Deadline
To present seven exhibitions and more than 50 educational programs that will attract a wide variety of people from South Florida, the US and around the world.	We measure our success by attendance reports, surveys, online reviews.	October 2022-September 2023	Quarterly

STAFFING

Position Title	Description/Responsibilities to Grant Program	Budget Description
	N/A	

Exhibit E - Community Grants

DocuSign Envelope ID: EE52B7E2-87AC-40BC-BF38-9E94200DED14

EXHIBIT 2 PROJECT BUDGET

Budget Line Item	Description	Project Budget
Staff Salary and Wages: (Position)		
Fringe Benefits: Fica/Mica & Health Insurance		
Consulting Services		
Medication Co-Payments		
Professional Services		
Marketing/Publicity/Advertising	Promotion Materials for display, Printed and Digital advertisement. Materials and supplies for marketing	\$8,000
Outside Services		
Trainings/Workshops		
Materials/Supplies		
Printing & Copying		
Postage & Delivery		
Equipment Rental/Purchase	Phone Equipment Rental	\$10,000
Utilities: Telephone, Internet, Cable	Communication charges for the JMOF museum	\$16,000
Lease/Rent	Rental of extra storage needed for art collection	\$8,000
Repairs/Maintenance	Funding will be needed for the repairs and maintenance to the museum gallery at 301 Washington Avenue	\$8,000
Insurance		
Transportation & Admission		
Waste/Garbage Collection		
Child Care Subsidy		
TOTAL		\$50,000

Exhibit E - Community Grants

DocuSign Envelope ID: EE52B7E2-87AC-40BC-BF38-9E94200DED14

CITYWIDE ACCOUNTS

CITYWIDE ACCOUNTS

CITYWIDE ACCOUNTS OPERATING BUDGET

	FY 2020 Actuals	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Proposed	2023 Prop to 2022 Adopt
GRANTS & CONTRIBUTIONS					
Garden Center (Botanical Garden)	152,000	152,000	152,000	152,000	0
North Beach Programming (fka Food Trucks/First Fridays)	44,500	0	50,000	50,000	0
New Year's Eve/Fourth of July (Ocean Drive Association)	65,565	2,999	50,000	50,000	0
Jewish Museum	32,491	23,722	50,000	50,000	0
UNIDAD Senior Center	0	14,000	0	0	0
Jewish Community Services of South Florida, Inc.	41,746	45,367	47,000	47,000	0
Miami Beach Chamber/Visitor Center	35,376	36,000	36,000	36,000	0
Veterans Day	39,425	9,100	40,000	40,000	0
Miami Beach Gay & Lesbian Chamber of Commerce	25,000	25,000	25,000	25,000	0
Miami Design Preservation League	23,000	23,000	23,000	23,000	0
Douglas Gardens Community Mental Health Center, Inc.	22,000	21,868	22,000	22,000	0
Miami Beach Community Health Center	22,000	22,000	22,000	22,000	0
South Florida Greater Miami Hispanic Chamber	17,619	23,428	24,000	24,000	0
Boys and Girls Club	17,000	17,000	17,000	17,000	0
Orange Bowl	17,000	17,000	17,000	17,000	0
Senior Services	20,000	0	0	0	0
University of Miami - PrEP Mobile Wellness Clinic	80,118	0	0	0	0
FIU Wolfsonian - Micky Wolfson Celebration	25,000	0	0	0	0
Ayuda, Inc.	21,700	13,300	0	0	0
Sister Cities	0	0	25,000	25,000	0
COVID-19 Feeding Program	211,737	44,607	0	0	0
Hispanic Affairs	7,670	0	3,000	3,000	0
Other	0	0	0	0	0
Subtotal	\$ 920,948	\$ 490,390	\$ 603,000	\$ 603,000	\$ 0
CITY SERVICES					
City Usage - Water/Sewer/Stormwater/Sanitation	3,133,018	2,727,905	3,041,000	3,348,000	307,000
Historic City Hall	201,000	209,000	275,000	149,000	(126,000)
777 17th Street	393,131	389,101	212,000	211,000	(1,000)
External Auditor	221,350	159,000	180,000	180,000	0
Property Management of City-Owned Facilities	3,000	3,000	0	0	0
OIG Internal Service Chargeback	0	0	46,000	79,000	33,000
State Court Costs Article V	2,299	0	7,000	0	(7,000)
Other	0	0	0	0	0
Subtotal	\$ 3,953,798	\$ 3,488,006	\$ 3,761,000	\$ 3,967,000	\$ 206,000
SPECIAL PROJECTS					
Elections	394,885	56,631	636,000	654,000	18,000
Performance Improvement/Workshops/Community Survey	49,190	22,592	144,000	147,000	3,000
Cost Allocation Study	9,983	0	50,000	25,000	(25,000)
Superlative Group (Coca Cola Sponsorship Commissions)	145,324	29,315	0	0	0
Contracted Repairs and Maint (Monuments)	14,839	30,000	30,000	30,000	0
Florida Public Pension Trustees Association	5,100	0	0	0	0
OIG Funding	1,296,915	1,969,588	0	0	0
Other Studies	49,434	92,728	0	0	0
ADA Compliance (Training and Closed Caption Services)	0	0	70,000	0	(70,000)
City Residency Pilot Program (2022-2024)	0	0	150,000	150,000	0
Other	1,339,197	2,029,731	276,000	336,000	60,000
Subtotal	\$ 3,304,868	\$ 4,230,584	\$ 1,356,000	\$ 1,342,000	\$ (14,000)
GENERAL FUND CAPITAL PROJECTS					
Pay-As-You-Go Capital Fund (Transfer)	2,939,000	4,252,000	3,741,000	3,974,000	233,000
Subtotal	\$ 2,939,000	\$ 4,252,000	\$ 3,741,000	\$ 3,974,000	\$ 233,000

Unidad – Meals Program

Exhibit E - Community Grants

DocuSign Envelope ID: 382D07EB-694F-4AE7-8BEA-53DD185D3642

MIAMI BEACH

CITY OF MIAMI BEACH FISCAL YEAR 2022-2023 GRANT AGREEMENT

APR - 3 2023

GRANT PROJECT No.: 2023-CMB-12

This GRANT AGREEMENT (hereinafter the "Agreement") is made and entered into this _____ day of _____, 20____ by and between the **City of Miami Beach, Florida** (hereinafter the "City"), and **UNIDAD of Miami Beach, Inc.**, a Florida not-for-profit corporation (hereinafter the "Grantee"). This Agreement is effective March 1, 2023, the "Effective Date."

ARTICLE I / GRANT DESCRIPTION

GRANTEE:	UNIDAD of Miami Beach, Inc.
GRANTEE CONTRACT ADMINISTRATOR:	Victor M. Diaz, Jr. President
ADDRESS:	7251 Collins Avenue
CITY, STATE, ZIP:	Miami Beach, FL 33141
PHONE, FAX, E-MAIL:	305-867-0051; victor@diazpartners.com
GRANT AMOUNT:	\$230,000.00
PROJECT DESCRIPTION:	See Exhibit 1 hereto
GRANT PROJECT BUDGET:	See Exhibit 2 hereto
GRANT TERM:	March 1, 2023 – February 29, 2024
EXPENDITURE DEADLINE:	February 29, 2024
PROJECT COMPLETION DATE:	February 29, 2024
FINAL REPORT DEADLINE:	March 10, 2024
FINAL REIMBURSEMENT REQUEST DEADLINE:	March 10, 2024
TERM:	This Agreement shall have an initial term, commencing March 1, 2023 and expiring on February 29, 2024 and, subject to funding approval (as described in Section 5), will automatically renew for an additional one-year terms, from March 1, 2024 to February 28, 2025. The initial term and the renewal term shall be collectively referred to herein as a "Term".

Exhibit E - Community Grants

DocuSign Envelope ID: 3B2D07EB-694F-4AE7-8BEA-53DD185D3642

IN WITNESS WHEREOF, the parties hereto have executed this Agreement.

FOR CITY:

City of Miami Beach, Florida

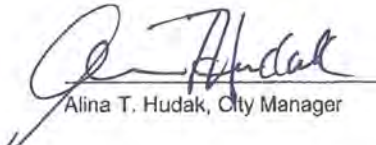
ATTEST:

By:


Rafael E. Granado, City Clerk

APR - 3 2023

Date


Alina T. Hudak, City Manager



FOR GRANTEE:

UNIDAD of Miami Beach, Inc.
Federal Id No. 65-0584874

ATTEST:

By:



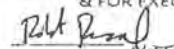
Fabiola Estrada
Print Name and Title

3/28/2023
Date


Authorized Signature

VICTOR M. DIAZ, JR., PRESIDENT
Print Name and Title

APPROVED AS TO
FORM & LANGUAGE
& FOR EXECUTION


City Attorney

2/28/23
Date

Exhibit E - Community Grants

DocuSign Envelope ID: 3B2D07EB-694F-4AE7-8BEA-53DD185D3642

EXHIBIT 1 PROJECT DESCRIPTION

BACKGROUND/DESCRIPTION OF NEED

There are 24,776 people aged 55 and older in Miami Beach according to the last Census done in 2010. They represent 28.18% of the total population on Miami Beach. The over 7,000 targeted users of the North Beach Senior Center are low- to moderate-income persons. The programming of the North Beach Senior Center (the "center") benefits this concentration of ELI to LMI seniors maintaining the National and local Objectives of CDBG programs. The census data on the northern targeted area of Miami Beach indicates approximately 8,677 low/moderate-income persons resides in the related census tracts. The Grantee's experience, backed by Florida demographics, places the senior (55+) proportion of this population as at least over 80%. This yields a potential low/moderate income senior community of over 7,000 seniors in the North Beach community. But for the Center, these seniors would have to travel all the way to South Beach to participate in congregate meals or any senior programming.

PROGRAM DESCRIPTION

The Center started offering congregate senior meals through the City of Miami Beach in April, 2018 and received support from the Alliance for Aging in January, 2019. The congregate meals program is one of the components of the Grantee's programs of the center. The Grantee has actively sought City and County financial support funding to commence such a program.

When open, the congregate meal site operates Monday thru Friday targeting 120- 180 meals daily to seniors. Since the onset of COVID-19, Grantee has shifted to a home delivery. As the pandemic wanes, Grantee is phasing back home delivery and rapidly increasing congregate meal attendance. Computer training - which was suspended during the pandemic is scheduled to resume in this grant year.

Since March 23, 2020, due to the COVID -19 pandemic, Grantee has delivered over 75,000 home delivered meals to Miami Beach seniors. Grantee was delivering roughly 950-1000 meals per week. The Center has re-opened when allowed by the City and State. Congregate activities have resumed and senior participation is reaching pre-pandemic levels. Grantee continues to offer nutrition education and information and referral services through active telephone outreach. The center's phone lines ring constantly with isolated members of the Miami Beach community seeking critical life safety and health information.

LOCATION

North Beach Senior Center, 7251 Collins Avenue, Miami Beach, FL 33141.

Exhibit E - Community Grants

DocuSign Envelope ID: 3B2D07EB-694F-4AE7-8BEA-53DD185D3642

GRANT ACTIVITIES

Activity Name	Activity Description	Description of Service Recipients	No. Service Recipients
Senior Meals Program	Hot Meals to Seniors	Registered CMB Seniors over 60	120+ per week (including other grant sources)
Computer Training	Train seniors on computer use	Registered CMB Seniors over 60	5 per training

GOALS/OUTCOMES

Outcome	Measure	Timeframe	Reporting Deadline
Senior Meal Program	Nutrition, mental wellness (group interaction and activity), socialization (congregate meals). Increased nutrition of seniors.	5 days a week	Monthly
Computer Training	Basic Computer Literacy	Monthly	Monthly

STAFFING

Position Title	Description/Responsibilities to Grant Program
Director of Operations	Provides executive leadership to run and oversee the daily operations of the Congregate Meals Program. Total salary is approximately \$50,000 a year.
Meals Program Coordinator	Responsible for day-to-day operation of the Meals Program. Total salary is approximately \$32, 000 a year.
Finance Staff	Oversees A/P, bookkeeping, grant billing. Total salary is approximately \$35,000 a year.

Exhibit E - Community Grants

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AMENDED EXHIBIT 2 CITY OF MIAMI BEACH PROJECT BUDGET

Salaries & Wages - Director of Operations	\$ 24,750.00
Salaries & Wages - Finance Staff	\$ 17,600.00
Salaries & Wages - Meals Program Coordinator	\$ 16,000.00
FICA- 6.2%	\$ 3,617.70
MICA- 1.45%	\$ 848.09
SUTA- 5.10%	\$ 1,075.20
Workers Compensation	\$ 600.00
Participants Marketing & Benefits	\$ 2,000.00
Audit/ 990	\$ 11,000.00
Background Checks - Staff	\$ 200.00
Financial Services	\$ 21,000.00
General Liability Insurance	\$ 6,500.00
Bonding Insurance	\$ 2,800.00
Janitorial & Cleaning Supplies	\$ 300.00
Licenses and Fees	\$ 500.00
Office Supplies	\$ 2,000.00
Payroll Processing	\$ 300.00
Alarm Supplies	\$ 2,800.00
Program Supplies	\$ 200.00
Telephone	\$ 2,000.00
Nutritionist	\$ 4,000.00
Catering Equipment - Meals Program	\$ 1,000.00
Food Cost - Meals Program	\$ 91,000.00
Website Modification and Tech Support	\$ 3,000.00
Holiday and Special Event - Meal Program	\$ 4,500.00
Signage	\$ 10,411.01
Surplus Funds Rollover	\$ 22,117.80
Total	\$ 252,117.80

THE REMAINDER OF THIS PAGE IS INTENTIONALLY LEFT BLANK.

Exhibit E - Community Grants

RESOLUTION NO. 2018-30654

A RESOLUTION OF THE MAYOR AND CITY COMMISSION OF THE CITY OF MIAMI BEACH, FLORIDA, APPROVING FUNDING TO UNIDAD OF MIAMI BEACH, INC, FOR FISCAL YEAR 2018-2019, IN THE AMOUNT OF \$230,000, TO SUPPORT AND ENHANCE THE SENIOR SERVICES BEING OFFERED AT THE NORTH BEACH SENIOR CENTER, LOCATED AT 7251 COLLINS AVENUE, INCLUDING, AMONG OTHER THINGS, (1) PARTIALLY FUNDING THE CURRENT LEVEL OF PARTICIPATION IN THE SENIOR MEALS PROGRAM (120 PARTICIPANTS), (2) EXPANDING THE MEALS PROGRAM BY ADDING 60 PARTICIPANTS, FOR A TOTAL OF 180 PARTICIPANTS; (3) CONTINUING TO SUPPORT SOCIALIZATION PROGRAMMING; AND (4) EXPANDING THE PROGRAMMING TO INCLUDE COMPUTER TRAINING CLASSES; AND APPROVING FUNDING OF THESE SERVICES, ON A RECURRING BASIS, THROUGH FISCAL YEAR 2023-2024, SUBJECT TO FUNDING APPROPRIATION AND APPROVAL BY THE CITY COMMISSION, DURING THE BUDGETARY PROCESS FOR EACH SUBSEQUENT FISCAL YEAR, UNLESS OTHERWISE DIRECTED BY THE CITY COMMISSION; AND FURTHER AUTHORIZING THE CITY MANAGER TO NEGOTIATE AND EXECUTE ANNUAL FUNDING AGREEMENTS, WITH TERMS ACCEPTABLE TO THE ADMINISTRATION.

WHEREAS, at its February 14, 2018 meeting, the Mayor and City Commission adopted Resolution No. 2018-30197, awarding \$230,000 to UNIDAD of Miami Beach, Inc. (UNIDAD) to fund a senior meals program; and

WHEREAS, UNIDAD's meal program has provided nutritious meals and socialization programming to up to 120 elder residents Monday through Friday; and

WHEREAS, UNIDAD applied for and received funding from the Alliance for Aging with a six-year funding commitment, through fiscal year 2023-2024, in the amount of \$124,922 a year, to serve 120 seniors; and

WHEREAS, UNIDAD is seeking funding from the City, in the amount of \$180,081.81, for its elder meals program, to serve as a local match to the Alliance for Aging funds and to expand the program by increasing the net number of elderly served daily from 120 to 180 seniors; and

WHEREAS, UNIDAD is also requesting funding from the City, in the amount of \$49,918.19, to launch computer training classes, in conjunction with a grant from Senior Services of America, in order to further enhance the Center's vibrant educational and socialization programming; and

WHEREAS, at the December 12, 2018 City Commission meeting, Victor Diaz, President of UNIDAD, advised that UNIDAD's meal program only serves Miami Beach seniors of ages 60 and older, in conformity with the Older American's Act; and

WHEREAS, additionally, Mr. Diaz requested that the City's contribution be considered annually, on a recurring basis, through fiscal year 2023-2024, contingent upon funding approval

Exhibit E - Community Grants

by the City Commission during the budgetary process for each fiscal year, so that the item does not have to be presented each year for consideration; and

WHEREAS, on September 10, 2018, the Hispanic Affairs Committee passed a motion to support the annual recurring funding for the North Beach Senior Center meal program.

NOW, THEREFORE, BE IT RESOLVED BY THE MAYOR AND CITY COMMISSION OF THE CITY OF MIAMI BEACH, FLORIDA that the Mayor and City Commission hereby approve funding to UNIDAD of Miami Beach, Inc., for fiscal year 2018-2019, in the amount of \$230,000, to support and enhance the senior services being offered at the North Beach Senior Center, located at 7251 Collins Avenue, including, among other things, (1) partially funding the current level of participation in the senior meals program (120 participants); (2) expanding the meals program by adding 60 participants, for a total of 180 participants; (3) continuing to support socialization programming and (4) expanding the programming to include computer training classes; and approve funding of these services, on a recurring basis, through fiscal year 2023-2024, subject to funding appropriation and approval by the City Commission, during the budgetary process for each subsequent fiscal year, unless otherwise directed by the City Commission; and further authorize the City Manager to negotiate and execute annual funding agreements, with terms acceptable to the Administration.

PASSED AND ADOPTED this 12 day of December, 2018.



Dan Gelber, Mayor

ATTEST:

TJH 2/14/19
Rafael E. Granado, City Clerk

APPROVED AS TO
FORM & LANGUAGE
& FOR EXECUTION

Recy 2-12-19
City Attorney Bit Date

Exhibit E - Community Grants

Resolutions - R7_H

MIAMI BEACH

COMMISSION MEMORANDUM

TO: Honorable Mayor and Members of the City Commission
FROM: Jimmy L. Morales, City Manager
DATE: December 12, 2018

SUBJECT: A RESOLUTION OF THE MAYOR AND CITY COMMISSION OF THE CITY OF MIAMI BEACH, FLORIDA, ACCEPTING AUTHORIZING FUNDING, IN THE AMOUNT OF \$115,000, TO UNIDAD OF MIAMI BEACH, INC. (UNIDAD) FOR THE PROVISION OF A SENIOR MEALS PROGRAM AND COMPUTER TRAINING CLASS SERVING ELDER RESIDENTS AT THE NORTH BEACH SENIOR CENTER, LOCATED AT 7251 COLLINS AVENUE.
(ITEM TO BE SUBMITTED IN SUPPLEMENTAL)

RECOMMENDATION

Item to be submitted in Supplemental.

CONCLUSION

KEY INTENDED OUTCOMES SUPPORTED

Enhance Cultural and Recreational Activities

Legislative Tracking

Housing and Community Services

**Jewish
Community
Services of
South Florida,
Inc.**

Exhibit E - Community Grants

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Reso No. 2022-32334

CITY OF MIAMI BEACH FISCAL YEAR 2022-2023 GRANT AGREEMENT

GRANT PROJECT No.: 2023-CMB-06

MAV 12 2022
This GRANT AGREEMENT (hereinafter the "Agreement") is made and entered into this _____ day of _____, 20____ by and between the City of Miami Beach, Florida (hereinafter the "City"), and Jewish Community Services of South Florida, Inc., a Florida not-for-profit corporation (hereinafter the "Grantee"). This Agreement is effective October 1, 2022, the "Effective Date."

ARTICLE I / GRANT DESCRIPTION

GRANTEE:	<u>Jewish Community Services of South Florida, Inc.</u>
GRANTEE CONTRACT ADMINISTRATOR:	<u>Jessica Perez</u>
ADDRESS:	<u>12000 Biscayne Blvd., Suite 303</u>
CITY, STATE, ZIP:	<u>Miami, FL 33181</u>
PHONE, FAX, E-MAIL:	<u>305-899-8301, jperez@jcsfl.org</u>
GRANT AMOUNT:	<u>\$47,000</u>
PROJECT DESCRIPTION:	<u>See Exhibit 1 hereto</u>
GRANT PROJECT BUDGET:	<u>See Exhibit 2 hereto</u>
GRANT TERM:	<u>October 1, 2022 – September 30, 2023</u>
EXPENDITURE DEADLINE:	<u>September 30, 2023</u>
PROJECT COMPLETION DATE:	<u>September 30, 2023</u>
FINAL REPORT DEADLINE:	<u>October 10, 2023</u>
FINAL REIMBURSEMENT:	<u>October 10, 2023</u>
REQUEST DEADLINE:	<u>October 10, 2023</u>

Exhibit E - Community Grants

DocuSign Envelope ID: F905C65D-E8F4-4AD2-AA15-231E5E482F17

IN WITNESS WHEREOF, the parties hereto have executed this Agreement.

FOR CITY:

City of Miami Beach, Florida

ATTEST:

By:

Rafael E. Granado, City Clerk

MAR 13 2023

Date



Alina T. Hudak, City Manager

FOR GRANTEE:

Jewish Community Services of South Florida, Inc.

Federal Id No. 59-0637867

ATTEST:

By:

Dorothy S. Seniw

Dorothy S. SENIW, office MSL
Print Name and Title

2-22-2023

Date



Miriam Singer

Authorized Signature

Miriam Singer, President and CEO

Print Name and Title

APPROVED AS TO
FORM & LANGUAGE
& FOR EXECUTION

2/26/2023
City Attorney Date

Exhibit E - Community Grants

DocuSign Envelope ID: F905C65D-E8F4-4AD2-AA15-231E5E482F17

EXHIBIT 1 PROJECT DESCRIPTION

BACKGROUND/DESCRIPTION OF NEED

The United States Census estimates that over 16% of the population in Miami Beach is 65 years of age and older. According to the Department of Elder Affairs, the proportion of the population that is 60 years of age and older is expected to increase significantly by 2030. A recent AARP survey found that 77% of adults 50 and older prefer to remain in their home for the long term. In addition to aligning with the wishes of most seniors, providing care at home through community-based supports costs 3.7 times less than nursing home care in Miami Dade County (Statewide Medicaid Managed Care, 2020). To age in place and live independently, seniors must have appropriate, accessible, and affordable nutrition options. Food is a basic need, access to which is critical to life. The grantee strives to keep seniors active, healthy and living in their own homes for as long as possible. Grant funds will provide home delivered meals (C2) for clients who are homebound and congregate meals (C1) for clients who are able to attend a dining facility. All meals are nutritious, Kosher meals that meet 113rd of the federally recommended daily nutrition allowance for seniors.

PROGRAM DESCRIPTION

The following are key Project parameters:

Beneficiaries/Participants: Senior clients (individuals 60 and over) who are homebound or attend a congregate lunchroom.

Services:

1. Home delivered meals to homebound seniors
2. Congregate meals to seniors able to attend a lunchroom
3. Initial and annual assessments to identify needs, nutrition risk, and to provide referrals to other supportive services, as appropriate.
4. Nutrition education
5. Recreational programming for congregate clients

Service Term for Participants:

Clients are enrolled on an ongoing basis and participate as long as they are able to, assuming the availability of funding. Clients receive an annual assessment which renews their enrollment each subsequent year.

LOCATION

Home Delivered Meals: The geographic area in which home-delivered meals are provided includes the following Miami Beach zip codes: 33139, 33140, 33141.

Congregate Lunchroom: Diener JCS Family Center - 610 Espanola Way, Miami Beach, FL 33139

Exhibit E - Community Grants

DocuSign Envelope ID: F905C65D-E8F4-4AD2-AA15-231E5E482F17

GRANT ACTIVITIES

Activity Name	Activity Description	Description of Service Recipients	No. Service Recipients
Meals	Congregate or home delivered meals	Seniors 60 years of age and older	460
Assessments	Nutritional assessments of new clients completed in person or over the phone.	Seniors 60 years of age and older	35
Reassessments	Follow up nutritional assessments of current clients completed in person or over the phone	Seniors 60 years of age and older	123

GOALS/OUTCOMES

Outcome	Measure	Target	Reporting Deadline
Client's nutritional status is maintained or improved	Nutrition Risk Score	62%	Final Quarterly Report
Feeling less food insecure	Client Satisfaction Survey	95%	Final Quarterly Report

STAFFING

Position Title	Description/Responsibilities to Grant Program	Budget Description
Division Director	Provides oversight for aspects of the home delivered and congregate meal programs.	Division Director
Program Manager	Supervises Miami Beach lunchrooms and recreation program; completes intakes; provides client support	Program Manager
Administrative Assistant, Congregate	Completes assessments and reassessments; determines eligibility for services; provides client support.	Administrative Assistant, Congregate
Program Coordinator, Home Delivered	Receives requests for homebound meals; determines initial eligibility; and, coordinates assessments and reassessments with social workers.	Program Coordinator, Home Delivered
Computer Specialist	Manages and updates the Senior Meals database and tracking number of meals served; assessments and reassessment entry; and, manages and analyzes client satisfaction surveys.	Computer Specialist

Exhibit E - Community Grants

DocuSign Envelope ID: F905C65D-E8F4-4AD2-AA15-231E5E482F17

EXHIBIT 2 PROJECT BUDGET

Budget Line Item	Description	Project Budget
Staff Salary and Wages: Division Director	The annual salary of the Division Director, Senior Services is \$85,000. This agreement funds approximately \$708.33 monthly.	\$8,500.00
FICA/MICA	7.65% of salary. Total is approximately \$650.25	\$650.25
Dental	10% of 11.43/monthly. Total is approximately \$13.72	\$13.72
Health	10% of 755.14/monthly. Total is approximately \$918.17	\$918.17
401K	2% of \$8500. Total is approximately \$170	\$170.00
Fringe Benefits: (TOTAL)		\$1,752.13
Staff Salary and Wages: Program Manager, Senior Services, Congregate	The annual salary of the Program Manager, Senior Services is \$58,000. This agreement funds approximately 15% of the salary. Approximately \$725 monthly.	\$8,700.00
FICNMICA	7.65% of salary. Total is approximately \$665.55	\$665.55
Dental	15% of 11.43/monthly. Total is approximately \$20.57	\$20.57
Health	15% of 765.14/monthly. Total is approximately \$1,377.25	\$1,377.25
Fringe Benefits (TOTAL)		\$2,063.38
Staff Salary and Wages: Administrative Assistant, Congregate	The annual salary of the Administrative Assistant, Congregate is \$40,000. This agreement funds approximately \$383.33 monthly.	\$4,600.00
FICA/MICA	7.65% of salary. Total is approximately \$351.90	\$351.90
Dental	11.5% of 11.50/monthly. Total is approximately \$15.77	\$15.77
Health	11.5% of 677.62/monthly. Total is approximately \$1,055.89	\$1,055.89
401K	2% of \$4600. Total is approximately \$92.	\$92.00
Fringe Benefits (TOTAL)		\$1,515.57

Exhibit E - Community Grants

DocuSign Envelope ID: F905C65D-E8F4-4AD2-AA15-231E5E482F17

Staff Salary and Wages: Program Coordinator, Home Delivered	The annual salary of the Administrative Assistant, Home Delivered is \$41,200. This agreement funds approximately \$274.67 monthly.	\$3,296.00
FICA/MICA	7.65% of salary. Total is approximately \$252.14	\$252.14
Dental	8% of 11.43/monthly. Total is approximately \$10.97	\$10.97
Health	8% of 765.14/monthly. Total is approximately \$6734.53	\$734.53
Fringe Benefits (TOTAL)		\$997.65
Staff Salary and Wages: Computer Specialist	The annual salary of the Computer Specialist is \$47,500. This agreement funds approximately \$395.83 monthly.	\$4,750.00
FICA/MICA	7.65% of salary. Total is approximately \$363.38	\$363.38
Health	10% of 382.56/monthly. Total is approximately \$459.07	\$459.07
401K	2% of \$4,750. Total is approximately \$95.00	\$95.00
Fringe Benefits (TOTAL)		\$917.45
Materials /Supplies	Office and/or Program Supplies	\$2,380.83
Utilities: Telephone, Internet, Cable	Cell phone reimbursement for all staff.	\$267.00
Transportation & Admission	Travel to and from lunchrooms	\$540.00
Waste/Garbage Collection	Approximately \$560 per month.	\$6,720.00
TOTAL		\$47,000.00

Exhibit E - Community Grants

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CITYWIDE ACCOUNTS

CITYWIDE ACCOUNTS

CITYWIDE ACCOUNTS OPERATING BUDGET					
	FY 2020 Actuals	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Proposed	2023 Prop to 2022 Adop
GRANTS & CONTRIBUTIONS					
Garden Center (Botanical Garden)	152,000	152,000	152,000	152,000	0
North Beach Programming (Ika Food Trucks/First Fridays)	44,500	0	50,000	50,000	0
New Year's Eve/Fourth of July (Ocean Drive Association)	65,565	2,999	50,000	50,000	0
Jewish Museum	32,491	23,722	50,000	50,000	0
UNIDAD Senior Center	0	14,000	0	0	0
✓ Jewish Community Services of South Florida, Inc.	41,746	45,367	47,000	✓ 47,000	0
Miami Beach Chamber/Visitor Center	35,376	36,000	36,000	36,000	0
Veterans Day	39,425	9,100	40,000	40,000	0
Miami Beach Gay & Lesbian Chamber of Commerce	25,000	25,000	25,000	25,000	0
Miami Design Preservation League	23,000	23,000	23,000	23,000	0
Douglas Gardens Community Mental Health Center, Inc.	22,000	21,868	22,000	22,000	0
Miami Beach Community Health Center	22,000	22,000	22,000	22,000	0
South Florida Greater Miami Hispanic Chamber	17,619	23,428	24,000	24,000	0
Boys and Girls Club	17,000	17,000	17,000	17,000	0
Orange Bowl	17,000	17,000	17,000	17,000	0
Senior Services	20,000	0	0	0	0
University of Miami - PrEP Mobile Wellness Clinic	80,118	0	0	0	0
FIU Wolfsonian - Micky Wolfson Celebration	25,000	0	0	0	0
Ayuda, Inc.	21,700	13,300	0	0	0
Sister Cities	0	0	25,000	25,000	0
COVID-19 Feeding Program	211,737	44,607	0	0	0
Hispanic Affairs	7,670	0	3,000	3,000	0
Other	0	0	0	0	0
Subtotal	\$ 920,948	\$ 490,390	\$ 603,000	\$ 603,000	\$ 0
CITY SERVICES					
City Usage - Water/Sewer/Stormwater/Sanitation	3,133,018	2,727,905	3,041,000	3,348,000	307,000
Historic City Hall	201,000	209,000	275,000	149,000	(126,000)
777 17th Street	393,131	389,101	212,000	211,000	(1,000)
External Auditor	221,350	159,000	180,000	180,000	0
Property Management of City-Owned Facilities	3,000	3,000	0	0	0
OIG Internal Service Chargeback	0	0	46,000	79,000	33,000
State Court Costs Article V	2,299	0	7,000	0	(7,000)
Other	0	0	0	0	0
Subtotal	\$ 3,953,798	\$ 3,488,006	\$ 3,761,000	\$ 3,967,000	\$ 206,000
SPECIAL PROJECTS					
Elections	394,885	56,631	636,000	654,000	18,000
Performance Improvement/Workshops/Community Survey	49,190	22,592	144,000	147,000	3,000
Cost Allocation Study	9,983	0	50,000	25,000	(25,000)
Superlative Group (Coca Cola Sponsorship Commissions)	145,324	29,315	0	0	0
Contracted Repairs and Maint (Monuments)	14,839	30,000	30,000	30,000	0
Florida Public Pension Trustees Association	5,100	0	0	0	0
OIG Funding	1,296,915	1,969,588	0	0	0
Other Studies	49,434	92,728	0	0	0
ADA Compliance (Training and Closed Caption Services)	0	0	70,000	0	(70,000)
City Residency Pilot Program (2022-2024)	0	0	150,000	150,000	0
Other	1,339,197	2,029,731	276,000	336,000	60,000
Subtotal	\$ 3,304,868	\$ 4,230,584	\$ 1,356,000	\$ 1,342,000	\$ (14,000)
GENERAL FUND CAPITAL PROJECTS					
Pay-As-You-Go Capital Fund (Transfer)	2,939,000	4,252,000	3,741,000	3,974,000	233,000
Subtotal	\$ 2,939,000	\$ 4,252,000	\$ 3,741,000	\$ 3,974,000	\$ 233,000

Miami Beach Chamber/ Visitor Center

Exhibit E - Community Grants

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Reso No. 2022-32334



CITY OF MIAMI BEACH FISCAL YEAR 2022-2023 GRANT AGREEMENT

GRANT PROJECT No.: 2023-CMB-10

This GRANT AGREEMENT (hereinafter the "Agreement") is made and entered into this 16 day of February, 2023 by and between the **City of Miami Beach, Florida** (hereinafter the "City"), and **Miami Beach Chamber of Commerce**, a Florida not-for-profit corporation (hereinafter the "Grantee"). This Agreement is effective October 1, 2022, the "Effective Date."

ARTICLE I / GRANT DESCRIPTION

GRANTEE:	Miami Beach Chamber of Commerce
GRANTEE CONTRACT ADMINISTRATOR:	Jerry Libbin
ADDRESS:	1920 Meridian Avenue
CITY, STATE, ZIP:	Miami Beach, FL 33139
PHONE, FAX, E-MAIL:	Operations@miamibeachchamber.com
GRANT AMOUNT:	\$36,000
PROJECT DESCRIPTION:	See Exhibit 1 hereto
GRANT PROJECT BUDGET:	See Exhibit 2 hereto
GRANT TERM:	October 1, 2022 – September 30, 2023
EXPENDITURE DEADLINE:	September 30, 2023
PROJECT COMPLETION DATE:	September 30, 2023
FINAL REPORT DEADLINE:	October 10, 2023
FINAL REIMBURSEMENT:	October 10, 2023
REQUEST DEADLINE:	October 10, 2023

Exhibit E - Community Grants

DocuSign Envelope ID: 9F6AB89F-3C20-41B0-AE76-D4B2AA77416C

IN WITNESS WHEREOF, the parties hereto have executed this Agreement.

FOR CITY:

City of Miami Beach, Florida

ATTEST:

By:


Rafael E. Granado, City Clerk


Alina T. Hudak, City Manager

FEB 28 2023
Date




FOR GRANTEE: Miami Beach Chamber of Commerce /
Miami Beach Visitor Center

(Name of Grantee)
Federal Id No. 59-0358295

ATTEST:

By:


Enid Rodriguez, VP & COO
Print Name and Title

2/16/23
Date


Authorized Signature

Jerry Libbin, President & CEO
Print Name and Title

APPROVED AS TO
FORM & LANGUAGE
& FOR EXECUTION

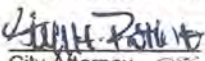


City Attorney  2/13/23
Date

Exhibit E - Community Grants

DocuSign Envelope ID: 9F6ABB9F-3C20-41B0-AE76-D4B2AA77416C

EXHIBIT 1 PROJECT DESCRIPTION

BACKGROUND/DESCRIPTION OF NEED

The Miami Beach Chamber of Commerce is committed to growing tourist business in Miami Beach by reaching global markets through a variety of outlets. The Visit Miami Beach Welcome Center provides concierge services for residents and visitors in need of local information and retail options in Miami Beach. Funds are needed for the operation of the Visit Miami Beach Welcome Center. To operate the center, funds are needed for staffing, phone, internet and cable connection and insurance. The Welcome Center is staffed by employees who welcome guests, answer calls and emails, provide visitor information and sell and promote tours and packages. In addition to staffing the center, funds are used for supervision of the operations and employees, website maintenance, finance management, marketing strategy creation, implementation, and management.

PROGRAM DESCRIPTION

The program consists of the Miami Beach Visitor Center located at 100 16th Street, Miami Beach. The center promotes tourism and assists visitors and residents with information regarding hotels, tours, attraction passes, dining, shopping options, transportation, and general Miami Beach information. It has a multilingual concierge that helps guests in person from 10:00 AM. - 4:00 P.M. and an administrative staff that oversees the operations, marketing and communications and finance of the venue. Marketing campaigns are used to engage potential visitors and former visitors through social media content, digital/print media, through mobile apps, and an in-house kiosk.

LOCATION

1920 Meridian Avenue; 100 16th Street

GRANT ACTIVITIES

Activity Name	Activity Description	Description of Service Recipients	No. Service Recipients
Concierge Services	Provide information regarding tours, dining, shopping, location, and transportation options	Visitors and Miami Beach residents	Approximately 5,000
Marketing Campaigns	Partnering with various marketing organizations to engage with former and future visitors	National and International Visitors and Miami Beach residents	Approximately 5,000

Exhibit E - Community Grants

DocuSign Envelope ID: 9F6ABB9F-3C20-41B0-AE76-D4B2AA77416C

GOALS/OUTCOMES

Outcome	Measure	Target	Reporting Deadline
To increase tourism in the city of Miami Beach and visitation to its establishments	Increase engagement in social media and website hits.	Approximately 500,000 media impressions	Quarterly
Increased engagement with the visitor center	Increase in walk-ins, phone calls and emails	Until visitation can normalize approximately 5,000 visitors and/or residents to be assisted.	Quarterly

STAFFING

Position Title	Description/Responsibilities to Grant Program	Budget Description
Concierge	Will be on premise during the center's hours of operation attending to the walk-ins, phone calls, emails	
Assistant	Assists concierge and COO on tourism assignments	
Vice President & Chief Operating Officer	Supervises staff and oversees visitor center events & operations	
Vice President of PR & Marketing	Creates and implements marketing strategies and oversees promotional materials and website and social media content	
Finance Officer	Oversees all finances pertaining to the center including payroll, sales, and expenditures	

Exhibit E - Community Grants

DocuSign Envelope ID: 9F6ABB9F-3C20-41B0-AE76-D4B2AA77416C

EXHIBIT 2 PROJECT BUDGET

Budget Line Item	Description	Project Budget
Staff Salary and Wages: (Position) Concierge	Provides direct services to visitors/residents.	\$20,000, approximately \$1,666 monthly
Staff Salary and Wages: (Position) Assistant	Provides support and relief services for the visitor center	\$3,000, approximately \$250 monthly
Staff Salary and Wages: (Position) VP&COO	Oversees operations of Miami Beach Visitor center and staff	\$3,750 approximately \$312.5 monthly
Staff Salary and Wages: (Position) VP of Marketing	Oversees all marketing campaigns including social media, print, website, etc.	\$3,000, approximately \$250 monthly
Staff Salary and Wages: (Position) Finance Officer	Financial bookkeeping	\$3,500 approximately \$291.66 monthly
Consulting Services		
Medication Co-Payments		
Professional Services		
Marketing/Publicity/Advertising		
Outside Services		
Trainings/Workshops		
Materials/Supplies		
Printing & Copying		
Postage & Delivery		
Equipment Rental/Purchase		
Utilities: Telephone, Internet, Cable	Atlantic Broadband monthly services	\$2,000
Lease/Rent		
Repairs/Maintenance		
Insurance	Annual fee	\$750
Transportation & Admission		
Waste/Garbage Collection		
Child Care Subsidy		
TOTAL		\$36,000

Exhibit E - Community Grants

DocuSign Envelope ID: 9F6ABB9F-3C20-41B0-AE76-D4B2AA77416C

CITYWIDE ACCOUNTS

CITYWIDE ACCOUNTS

CITYWIDE ACCOUNTS OPERATING BUDGET

	FY 2020 Actuals	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Proposed	2023 Prop to 2022 Adop
GRANTS & CONTRIBUTIONS					
Garden Center (Botanical Garden)	152,000	152,000	152,000	152,000	0
North Beach Programming (fka Food Trucks/First Fridays)	44,500	0	50,000	50,000	0
New Year's Eve/Fourth of July (Ocean Drive Association)	65,565	2,999	50,000	50,000	0
Jewish Museum	32,491	23,722	50,000	50,000	0
UNIDAD Senior Center	0	14,000	0	0	0
Jewish Community Services of South Florida, Inc.	41,746	45,367	47,000	47,000	0
✓ Miami Beach Chamber/Visitor Center	35,376	36,000	36,000	✓ 36,000	0
Veterans Day	39,425	9,100	40,000	40,000	0
Miami Beach Gay & Lesbian Chamber of Commerce	25,000	25,000	25,000	25,000	0
Miami Design Preservation League	23,000	23,000	23,000	23,000	0
Douglas Gardens Community Mental Health Center, Inc.	22,000	21,868	22,000	22,000	0
Miami Beach Community Health Center	22,000	22,000	22,000	22,000	0
South Florida Greater Miami Hispanic Chamber	17,619	23,428	24,000	24,000	0
Boys and Girls Club	17,000	17,000	17,000	17,000	0
Orange Bowl	17,000	17,000	17,000	17,000	0
Senior Services	20,000	0	0	0	0
University of Miami - PrEP Mobile Wellness Clinic	80,118	0	0	0	0
FIU Wolfsonian - Micky Wolfson Celebration	25,000	0	0	0	0
Ayuda, Inc.	21,700	13,300	0	0	0
Sister Cities	0	0	25,000	25,000	0
COVID-19 Feeding Program	211,737	44,607	0	0	0
Hispanic Affairs	7,670	0	3,000	3,000	0
Other	0	0	0	0	0
Subtotal	\$ 920,948	\$ 490,390	\$ 603,000	\$ 603,000	\$ 0
CITY SERVICES					
City Usage - Water/Sewer/Stormwater/Sanitation	3,133,018	2,727,905	3,041,000	3,348,000	307,000
Historic City Hall	201,000	209,000	275,000	149,000	(126,000)
777 17th Street	393,131	389,101	212,000	211,000	(1,000)
External Auditor	221,350	159,000	180,000	180,000	0
Property Management of City-Owned Facilities	3,000	3,000	0	0	0
OIG Internal Service Chargeback	0	0	46,000	79,000	33,000
State Court Costs Article V	2,299	0	7,000	0	(7,000)
Other	0	0	0	0	0
Subtotal	\$ 3,953,798	\$ 3,488,006	\$ 3,761,000	\$ 3,967,000	\$ 206,000
SPECIAL PROJECTS					
Elections	394,885	56,631	636,000	654,000	18,000
Performance Improvement/Workshops/Community Survey	49,190	22,592	144,000	147,000	3,000
Cost Allocation Study	9,983	0	50,000	25,000	(25,000)
Superlative Group (Coca Cola Sponsorship Commissions)	145,324	29,315	0	0	0
Contracted Repairs and Maint (Monuments)	14,839	30,000	30,000	30,000	0
Florida Public Pension Trustees Association	5,100	0	0	0	0
OIG Funding	1,296,915	1,969,588	0	0	0
Other Studies	49,434	92,728	0	0	0
ADA Compliance (Training and Closed Caption Services)	0	0	70,000	0	(70,000)
City Residency Pilot Program (2022-2024)	0	0	150,000	150,000	0
Other	1,339,197	2,029,731	276,000	336,000	60,000
Subtotal	\$ 3,304,868	\$ 4,230,584	\$ 1,356,000	\$ 1,342,000	\$ (14,000)
GENERAL FUND CAPITAL PROJECTS					
Pay-As-You-Go Capital Fund (Transfer)	2,939,000	4,252,000	3,741,000	3,974,000	233,000
Subtotal	\$ 2,939,000	\$ 4,252,000	\$ 3,741,000	\$ 3,974,000	\$ 233,000

**Miami Dade
Gay &
Lesbian
Chamber of
Commerce**

Exhibit E - Community Grants

DocuSign Envelope ID: E5F75E00-5656-48F5-8404-B67F53C7A113

Reso No. 2022-32334

MIAMI BEACH CITY OF MIAMI BEACH FISCAL YEAR 2022-2023 GRANT AGREEMENT

GRANT PROJECT No.: 2023-CMB-08

This GRANT AGREEMENT (hereinafter the "Agreement") is made and entered into this 9th day of February, 2023 by and between the City of Miami Beach, Florida (hereinafter the "City"), and Miami-Dade Gay & Lesbian Chamber of Commerce, Inc., a Florida not-for-profit corporation (hereinafter the "Grantee"). This Agreement is effective October 1, 2022, the "Effective Date."

ARTICLE I / GRANT DESCRIPTION

GRANTEE:	<u>Miami-Dade Gay & Lesbian</u> <u>Chamber of Commerce</u>
GRANTEE CONTRACT ADMINISTRATOR:	<u>Steve Adkins</u>
ADDRESS:	<u>1130 Washington Ave., 1st Floor North</u>
CITY, STATE, ZIP:	<u>Miami Beach, FL 33139</u>
PHONE, FAX, E-MAIL:	<u>305-673-4440; steve@gaybizmiami.com</u>
GRANT AMOUNT:	<u>\$25,000</u>
PROJECT DESCRIPTION:	<u>See Exhibit 1 hereto</u>
GRANT PROJECT BUDGET:	<u>See Exhibit 2 hereto</u>
GRANT TERM:	<u>October 1, 2022 – September 30, 2023</u>
EXPENDITURE DEADLINE:	<u>September 30, 2023</u>
PROJECT COMPLETION DATE:	<u>September 30, 2023</u>
FINAL REPORT DEADLINE:	<u>October 10, 2023</u>
FINAL REIMBURSEMENT:	<u>October 10, 2023</u>
REQUEST DEADLINE:	<u>October 10, 2023</u>

Exhibit E - Community Grants

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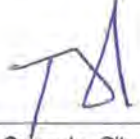
IN WITNESS WHEREOF, the parties hereto have executed this Agreement.

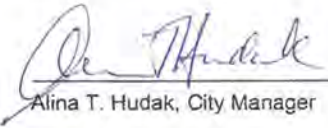
FOR CITY:

City of Miami Beach, Florida

ATTEST:

By:


Rafael E. Granado, City Clerk


Alina T. Hudak, City Manager

FEB 24 2023

Date

FOR GRANTEE:

Miami-Dade Gay & Lesbian Chamber of Commerce

Federal Id No. 65-0997245


ATTEST:

By:


Lisette Garcia
Print Name and Title Dir. of Prog.

2-9-23

Date


Authorized Signature

Steven Adkins
Print Name and Title President CEO

APPROVED AS TO
FORM & LANGUAGE
& FOR EXECUTION



City Attorney Date 2/6/23

Exhibit E - Community Grants

DocuSign Envelope ID: E5F75E00-5656-48F5-8404-B67F53C7A113

EXHIBIT 1 PROJECT DESCRIPTION

BACKGROUND/DESCRIPTION OF NEED

The LGBT Community is one of the largest minority groups residing in Miami-Dade County. With an estimated local county spend of over \$9 billion (source: Witeck Combs/Harris Interactive), the City of Miami Beach has long recognized the importance of this market. Tourism is a major economic driver on the beach and LGBT travelers long ago found Miami Beach to its liking. However, with an ever-growing list of competitors in the market and a declining nightlife presence on the beach, we need to work better and harder to retain and grow this important market. The Miami-Dade Gay & Lesbian Chamber of Commerce ("MDGLCC") has included in its Mission Statement the importance of tourism to its membership and the local economy. With approximately 30 percent of its membership in the hospitality market on the beach, it is vitally important that the needs of the business community (and the City) are addressed in our business plan. Key to distinguishing ourselves from other competitors in this market are:

- The Pink Flamingo Hospitality Certification Program (application based and available to MDGLCC membership).
- Hospitality Council - A monthly meeting of chamber hospitality members (virtual or in-person), city officials, industry partners and LGBT organizations which hold events in the City of Miami Beach to discuss ways to retain and attract LGBT Tourism; discuss City initiatives and create tracking mechanisms to support VCA grant requirements. Key partners in this council include the City of Miami Beach, the GMCVB, the Miami Beach VCA, the Miami Beach Convention Center, and the GMBHA.
- Hospitality Council Newsletter - a monthly news and analytics communication for the industry highlighting accommodations, leadership, trends, and meeting information.
- LGBT Visitor Center - a resource for locals and visitors providing information, safe space and activities. We are the only organization in Miami-Dade (less than 5 in the world) providing these (and more) resources dedicated to this market.

PROGRAM DESCRIPTION

Our 2022-23 Initiative will include the update of our unique Pink Flamingo Hospitality Certification Program, our monthly Hospitality Council Meetings and Newsletter, the operation of our LGBT Visitor Center and, LGBT Organizational support for events that take place in the City of Miami Beach (URGE, Winter Party, Miami Beach Pride, Sizzle Miami Beach among others). In addition, the LGBT visitor center hosts art exhibits of international and local LGBT artists, Pridelines youth-focused initiatives including HIV/AIDS/STD testing, recovery group meetings after hours and meetings related to the events taking place in Miami Beach.

Exhibit E - Community Grants

DocuSign Envelope ID: E5F75E00-5656-48F5-8404-B67F53C7A113

LOCATION

1130 Washington Ave, Miami Beach, FL 33139. Hospitality programming and activities take place within the entire city footprint.

GRANT ACTIVITIES

Activity Name	Activity Description	Description of Service Recipients	No. Service Recipients
LGBT Visitor Center	Walk-in space for information	Locals, residents & domestic/international Visitors	2000
Hospitality Council	Monthly Meetings, online/in person	Trends, tracking, hotel statistics, and information sharing	250
Hospitality Council Newsletter	Monthly Industry Information	Monthly E-newsletter containing industry news, property profile, meeting agenda, and CVB statistics link	900

GOALS/OUTCOMES

Outcome	Measure	Target	Reporting Deadline
Hospitality Council Meetings	Registration Sheets	Approximately 300 annually	Quarterly
Hospitality Industry Newsletters	Copy of newsletter	Approximately 10 per year	Quarterly
LGBT Visitor Center Traffic	Excel Spreadsheet & sign-in sheets	Approximately 2000 per year	Quarterly

STAFFING

Position Title	Description/Responsibilities to Grant Program	Budget Description
Steven Adkins	Responsible Oversight, reporting & scheduling	Steven Adkins

Exhibit E - Community Grants

DocuSign Envelope ID: E5F75E00-5656-48F5-8404-B67F53C7A113

EXHIBIT 2 PROJECT BUDGET

Budget Line Item	Description	Project Budget
Staff Salary and Wages: (Steven Adkins, President/CEO)	The annual salary budgeted for the 1.0 \$15,000 (President/CEO) full time employee is \$105,000. This agreement funds approximately 24% of the salary. Approximately \$2,083.33 monthly.	\$25,000
Fringe Benefits: Fica/Mica & Health Insurance		
Consulting Services		
Medication Co-Payments		
Professional Services		
Marketing/Publicity/Advertising		
Outside Services		
Trainings/Workshops		
Materials/Supplies		
Printing & Copying		
Postage & Delivery		
Equipment Rental/Purchase		
Utilities: Telephone, Internet, Cable		
Lease/Rent		
Repairs/Maintenance		
Insurance		
Transportation & Admission		
Waste/Garbage Collection		
Child Care Subsidy		
TOTAL		\$25,000

Exhibit E - Community Grants

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CITYWIDE ACCOUNTS

CITYWIDE ACCOUNTS

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	FY 2020 Actuals	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Proposed	2023 Prop to 2022 Adopt
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North Beach Programming (Ika Food Trucks/First Fridays)	44,500	0	50,000	50,000	0
New Year's Eve/Fourth of July (Ocean Drive Association)	65,565	2,999	50,000	50,000	0
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Jewish Community Services of South Florida, Inc.	41,746	45,367	47,000	47,000	0
Miami Beach Chamber/Visitor Center	35,376	36,000	36,000	36,000	0
Veterans Day	39,425	9,100	40,000	40,000	0
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Miami Design Preservation League	23,000	23,000	23,000	23,000	0
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Senior Services	20,000	0	0	0	0
University of Miami - PrEP Mobile Wellness Clinic	80,118	0	0	0	0
FIU Wolfsonian - Micky Wolfson Celebration	25,000	0	0	0	0
Ayuda, Inc.	21,700	13,300	0	0	0
Sister Cities	0	0	25,000	25,000	0
COVID-19 Feeding Program	211,737	44,607	0	0	0
Hispanic Affairs	7,670	0	3,000	3,000	0
Other	0	0	0	0	0
Subtotal	\$ 920,948	\$ 490,390	\$ 603,000	\$ 603,000	\$ 0
CITY SERVICES					
City Usage - Water/Sewer/Stormwater/Sanitation	3,133,018	2,727,905	3,041,000	3,348,000	307,000
Historic City Hall	201,000	209,000	275,000	149,000	(126,000)
777 17th Street	393,131	389,101	212,000	211,000	(1,000)
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Property Management of City-Owned Facilities	3,000	3,000	0	0	0
OIG Internal Service Chargeback	0	0	46,000	79,000	33,000
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Other	0	0	0	0	0
Subtotal	\$ 3,953,798	\$ 3,488,006	\$ 3,761,000	\$ 3,967,000	\$ 206,000
SPECIAL PROJECTS					
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Performance Improvement/Workshops/Community Survey	49,190	22,592	144,000	147,000	3,000
Cost Allocation Study	9,983	0	50,000	25,000	(25,000)
Superlative Group (Coca Cola Sponsorship Commissions)	145,324	29,315	0	0	0
Contracted Repairs and Maint (Monuments)	14,839	30,000	30,000	30,000	0
Florida Public Pension Trustees Association	5,100	0	0	0	0
OIG Funding	1,296,915	1,969,588	0	0	0
Other Studies	49,434	92,728	0	0	0
ADA Compliance (Training and Closed Caption Services)	0	0	70,000	0	(70,000)
City Residency Pilot Program (2022-2024)	0	0	150,000	150,000	0
Other	1,339,197	2,029,731	276,000	336,000	60,000
Subtotal	\$ 3,304,868	\$ 4,230,584	\$ 1,356,000	\$ 1,342,000	\$ (14,000)
GENERAL FUND CAPITAL PROJECTS					
Pay-As-You-Go Capital Fund (Transfer)	2,939,000	4,252,000	3,741,000	3,974,000	233,000
Subtotal	\$ 2,939,000	\$ 4,252,000	\$ 3,741,000	\$ 3,974,000	\$ 233,000

South Florida Hispanic Chamber of Commerce

Exhibit E - Community Grants

DocuSign Envelope ID: 867667F3-3F0E-449F-988A-713B96E777FD

Reso No. 2022-32334

MIAMI BEACH

CITY OF MIAMI BEACH FISCAL YEAR 2022-2023 GRANT AGREEMENT

GRANT PROJECT No.: 2023-CMB-007

FEB 24 2023

This GRANT AGREEMENT (hereinafter the "Agreement") is made and entered into this _____ day of _____, 20____ by and between the City of Miami Beach, Florida (hereinafter the "City"), and South Florida Hispanic Chamber of Commerce, Inc., a Florida not-for-profit corporation (hereinafter the "Grantee"). This Agreement is effective October 1, 2022, the "Effective Date."

ARTICLE I / GRANT DESCRIPTION

GRANTEE:	<u>South Florida Hispanic Chamber of Commerce, Inc.</u>
GRANTEE CONTRACT ADMINISTRATOR:	<u>Liliam M. Lopez</u>
ADDRESS:	<u>333 Arthur Godfrey Road, Suite 300</u>
CITY, STATE, ZIP:	<u>Miami Beach, FL 33140</u>
PHONE, FAX, E-MAIL:	<u>305-534-1903, 305-534-8365, llopez@sflhcc.com</u>
GRANT AMOUNT:	<u>\$24,00.00</u>
PROJECT DESCRIPTION:	<u>See Exhibit 1 hereto</u>
GRANT PROJECT BUDGET:	<u>See Exhibit 2 hereto</u>
GRANT TERM:	<u>October 1, 2022 – September 30, 2023</u>
EXPENDITURE DEADLINE:	<u>September 30, 2023</u>
PROJECT COMPLETION DATE:	<u>September 30, 2023</u>
FINAL REPORT DEADLINE:	<u>October 10, 2023</u>
FINAL REIMBURSEMENT:	<u>October 10, 2023</u>
REQUEST DEADLINE:	<u>October 10, 2023</u>

Exhibit E - Community Grants

DocuSign Envelope ID: 867667F3-3F0E-449F-988A-713B96E777FD

IN WITNESS WHEREOF, the parties hereto have executed this Agreement.

FOR CITY:

City of Miami Beach, Florida

ATTEST:

By:

Rafael E. Granado, City Clerk

Date

FEB 24 2023



Alina T. Hudak, City Manager

FOR GRANTEE:

South Florida Hispanic Chamber of Commerce, Inc.

Federal Id No. 65-0511241

ATTEST:

By:

Liliam M. Lopez

Liliam M. Lopez, President/CEO

Print Name and Title

2/15/2023

Date

Authorized Signature

Cathy Emmanuel

Print Name and Title

APPROVED AS TO
FORM & LANGUAGE
& FOR EXECUTION

City Attorney 2/6/23

City Attorney Date

Exhibit E - Community Grants

DocuSign Envelope ID: 867667F3-3F0E-449F-988A-713B96E777FD

EXHIBIT 1 PROJECT DESCRIPTION

BACKGROUND/DESCRIPTION OF NEED

The South Florida Hispanic Chamber of Commerce Foundation hereinafter "the Foundation" was established in the year 1996 with the mission of enhancing the quality of education of financially disadvantaged minority local high school students. The Foundation provides educational, leadership and development building to Sr. High School students at Miami Dade County Public Schools. The objective and purpose are to teach the students through our programs on how to become successful businessmen or women. The programs empower and impact students in a very positive way with a focus on creating future business leaders. The Foundation's programs are:

Paid internships, The Education Enrichment Program, and the Scholarship Program. The Education Enrichment Program has corporate partners and is always looking to include more partners so that more students can be served. Overall, the foundation has awarded over \$900,000 to high school students through its Education Enrichment Program. Scholarships and paid internships are also provided and 100% of which are to minority students who are enrolled in the public-school system of Miami Dade County. Students must be on a paid lunch program to participate in Foundation Programs. As a result, the SFLHCC was inducted as a "Champion" of Miami Dade County Public School's Business and Hospitality Program due to its great success. Students in past years have attended conferences set up with chamber members in different cities. Facebook in San Francisco, Microsoft in Seattle, the NY Stock Exchange in NY City, The Alamo in San Antonio, Comcast in Philadelphia and meetings with Members of Congress in Washington, D.C. are only a few of the cities these students have visited and met with top executives for two days of programs focusing on leadership development. Students have also attended meetings in the headquarters of Coca Cola in Atlanta, Macy's in NY, among many other different headquarters of member companies where students get two days of conferences listening to speakers and learning about opportunities in emerging markets such as technology and sustainability. This unique program has provided fantastic enrichment/educational opportunities to our local students. There is tremendous need in Miami Dade County where median household income is \$54,600. Seventy-two percent of population in Miami is of Hispanic descent and 13 percent African American.

For fiscal year 2022/2023, the South Florida Hispanic Chamber of Commerce Foundation is committed to doing its signature annual program "Education Enrichment" that has been in place for 16 years. The program consists of students being provided with a theme on how they would do to tackle a specific business situation and provide ideas like a mini "Shark Tank" presentation where the education committee of the chamber interviews participants in groups of four and decides which are the winning teams. They also need two letters of recommendation from a teacher and a written essay of their business plan. Then the selection committee decides the winners. These students are provided with an extraordinary opportunity of traveling with all expenses paid to a historical city of the United States

Exhibit E - Community Grants

DocuSign Envelope ID: 867667F3-3F0E-449F-988A-713B96E777FD

where companies that are members of the chamber will host different business sessions focusing on career opportunities and leadership development. Three months after, students meet with Board Members of the Foundation as a follow up and the meetings are held quarterly to help guide students in terms of career goals and assess where they are. There is a real need to support diverse leadership and expand opportunities so that the future generation of workforce leaders are prepared. The more support organizations receive from corporate America, the better we will be as a nation providing minorities with the necessary tools and programs they need to succeed in their lives.

PROGRAM DESCRIPTION

Education Enhancement Leadership and Fellowship Program A. These scholarships will be funded to students who attend Miami Beach Sr. High School or who have graduated from Miami Beach Sr. High and are already in college. Eight students will receive a scholarship that entails an all-expenses paid trip to a historical city of the US that will enhance the quality of their education. The winners of these scholarships will travel with all air and lodging expenses covered. During the trip, there is a schedule of activities prepared in advance including two full days of business meetings with a chamber partner of the selected city to learn about the great possibilities that exist for those who study and attend college after high school and particularly for minorities. One additional student will have the opportunity to work as a paid intern for the organization South Florida Hispanic Chamber of Commerce for the required internship of the Academy of Hospitality from Miami Beach Sr. High School (if school permits). Two students will do five hours per month that provide business training and development, to be coordinated by staff in the offices of the SFLHCC. The value of the Education Enhancement Fellowship Program is worth \$2,000 per student to total \$16,000 for all 8 students. The value of the paid internship is approximately \$1,500. A follow up with the students will be organized whereby they will attend an SFLHCC board meeting to provide overview of their experience this will be provided in final report. This unique program has provided fantastic opportunities to our local students.

These students are provided with an extraordinary opportunity of traveling with all expenses paid to a historical city of the United States. In fiscal year, 2022/2023 the selected City is Philadelphia.

Beneficiaries/Participants:

Enrolled in a M-DCPS Academy of Hospitality and Tourism Program
Attend the following Schools *Miami Beach Senior High School

Service Term for Participants:

Minimum 3.0 Grade Point Average
Record of 25 hours of volunteer community service
Hispanic or Latino, Black or African American
Must be a U.S Citizen or US Resident

Exhibit E - Community Grants

DocuSign Envelope ID: 867667F3-3F0E-449F-988A-713B96E777FD

LOCATION

Miami-Dade County

GRANT ACTIVITIES

These students are provided with an extraordinary opportunity of traveling with all expenses paid to a historical city of the United States. In fiscal year, 2022/2023 the selected City is Philadelphia.

Activity Name	Activity Description	Description of Service Recipients	No. Service Recipients
Education Enhancement Fellowship Program	Eight (8) scholarships. The value of the scholarship is estimated at \$2,500 each	Miami Beach Senior High School students or graduates.	Eight (8)
Paid Internships	Part-time internship program hosted at the Grantee's office.	Miami Beach Senior High School students or graduates.	Three (3)

GOALS/OUTCOMES

Outcome	Measure	Target	Reporting Deadline
Increased educational opportunities for youth.	Education Enhancement Fellowship Program; number of individuals attending scholarship trip	Eight (8) Students	Quarterly Reporting
Increased educational opportunities for youth.	Paid Internships Program; number of individuals completing paid internship program.	Eight (8) Students	Quarterly Reporting

STAFFING

Position Title	Description/Responsibilities to Grant Program	Budget Description
Administrative Assistant	Administrative Assistant who will assist with coordination of project based on 18 hours per week at approximately \$13.74 an hour	Administrative Assistant

Exhibit E - Community Grants

DocuSign Envelope ID: 867667F3-3F0E-449F-988A-713B96E777FD

EXHIBIT 2 PROJECT BUDGET

Budget Line Item	Description	Project Budget
Staff Salary and Wages: (Position)	Administrative Assistant who will assist with coordination of the project based on 18 hours week at approximately \$13.74 an hour. Approximately \$989.38 monthly.	\$11,872.00
Fringe Benefits: Fica/Mica & Health Insurance		
Consulting Services	Consulting, Expert Advice for the Education Enhancement Program	\$1,273.00
Medication Co-Payments		
Professional Services	Accounting	\$350.00
Marketing/Publicity/Advertising	Featuring Scholarship Recipients on SFLHCC's Website and Videos of Project	\$2,500.00
Outside Services		
Trainings/Workshops		
Materials/Supplies	Office supplies	\$788.00
Printing & Copying		
Postage & Delivery		
Equipment Rental/Purchase		
Utilities: Telephone, Internet, Cable	Telephone Service	\$450.00
Lease/Rent	Partial rent approximately 15% for office space at 333 Arthur Godfrey Road, Suite 300 Miami Beach, FL 33140 \$534.26, per month x12 months.	\$6,411.00
Repairs/Maintenance		
Insurance	Liability Insurance	\$356.00
Transportation & Admission		
Waste/Garbage Collection		
Child Care Subsidy		
TOTAL		\$24,000.00

Exhibit E - Community Grants

DocuSign Envelope ID: 867667F3-3F0E-449F-988A-713B96E777FD

CITYWIDE ACCOUNTS

CITYWIDE ACCOUNTS

CITYWIDE ACCOUNTS OPERATING BUDGET					
	FY 2020 Actuals	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Proposed	2023 Prop to 2022 Adopt
GRANTS & CONTRIBUTIONS					
Garden Center (Botanical Garden)	152,000	152,000	152,000	152,000	0
North Beach Programming (fka Food Trucks/First Fridays)	44,500	0	50,000	50,000	0
New Year's Eve/Fourth of July (Ocean Drive Association)	65,565	2,999	50,000	50,000	0
Jewish Museum	32,491	23,722	50,000	50,000	0
UNIDAD Senior Center	0	14,000	0	0	0
Jewish Community Services of South Florida, Inc.	41,746	45,367	47,000	47,000	0
Miami Beach Chamber/Visitor Center	35,376	36,000	36,000	36,000	0
Veterans Day	39,425	9,100	40,000	40,000	0
Miami Beach Gay & Lesbian Chamber of Commerce	25,000	25,000	25,000	25,000	0
Miami Design Preservation League	23,000	23,000	23,000	23,000	0
Douglas Gardens Community Mental Health Center, Inc.	22,000	21,868	22,000	22,000	0
Miami Beach Community Health Center	22,000	22,000	22,000	22,000	0
✓ South Florida Greater Miami Hispanic Chamber	17,619	23,428	24,000	✓ 24,000	0
Boys and Girls Club	17,000	17,000	17,000	17,000	0
Orange Bowl	17,000	17,000	17,000	17,000	0
Senior Services	20,000	0	0	0	0
University of Miami - PrEP Mobile Wellness Clinic	80,118	0	0	0	0
FIU Wolfsonian - Micky Wolfson Celebration	25,000	0	0	0	0
Ayuda, Inc.	21,700	13,300	0	0	0
Sister Cities	0	0	25,000	25,000	0
COVID-19 Feeding Program	211,737	44,607	0	0	0
Hispanic Affairs	7,670	0	3,000	3,000	0
Other	0	0	0	0	0
Subtotal	\$ 920,948	\$ 490,390	\$ 603,000	\$ 603,000	\$ 0
CITY SERVICES					
City Usage - Water/Sewer/Stormwater/Sanitation	3,133,018	2,727,905	3,041,000	3,348,000	307,000
Historic City Hall	201,000	209,000	275,000	149,000	(126,000)
777 17th Street	393,131	389,101	212,000	211,000	(1,000)
External Auditor	221,350	159,000	180,000	180,000	0
Property Management of City-Owned Facilities	3,000	3,000	0	0	0
OIG Internal Service Chargeback	0	0	46,000	79,000	33,000
State Court Costs Article V	2,299	0	7,000	0	(7,000)
Other	0	0	0	0	0
Subtotal	\$ 3,953,798	\$ 3,488,006	\$ 3,761,000	\$ 3,967,000	\$ 206,000
SPECIAL PROJECTS					
Elections	394,885	56,631	636,000	654,000	18,000
Performance Improvement/Workshops/Community Survey	49,190	22,592	144,000	147,000	3,000
Cost Allocation Study	9,983	0	50,000	25,000	(25,000)
Superlative Group (Coca Cola Sponsorship Commissions)	145,324	29,315	0	0	0
Contracted Repairs and Maint (Monuments)	14,839	30,000	30,000	30,000	0
Florida Public Pension Trustees Association	5,100	0	0	0	0
OIG Funding	1,296,915	1,969,588	0	0	0
Other Studies	49,434	92,728	0	0	0
ADA Compliance (Training and Closed Caption Services)	0	0	70,000	0	(70,000)
City Residency Pilot Program (2022-2024)	0	0	150,000	150,000	0
Other	1,339,197	2,029,731	276,000	336,000	60,000
Subtotal	\$ 3,304,868	\$ 4,230,584	\$ 1,356,000	\$ 1,342,000	\$ (14,000)
GENERAL FUND CAPITAL PROJECTS					
Pay-As-You-Go Capital Fund (Transfer)	2,939,000	4,252,000	3,741,000	3,974,000	233,000
Subtotal	\$ 2,939,000	\$ 4,252,000	\$ 3,741,000	\$ 3,974,000	\$ 233,000

Miami Design Preservation League

Exhibit E - Community Grants

DocuSign Envelope ID: 0FE0094D-3B3E-4C40-B576-DF84769B0368

CITY OF MIAMI BEACH FISCAL YEAR 2022-2023 GRANT AGREEMENT

FEB 28 2023

GRANT PROJECT No.: 2023-CMB-11

This GRANT AGREEMENT (hereinafter the "Agreement") is made and entered into this _____ day of _____, 20____ by and between the **City of Miami Beach, Florida** (hereinafter the "City"), and **Miami Design Preservation League**, a Florida not-for-profit corporation (hereinafter the "Grantee"). This Agreement is effective October 1, 2022, the "Effective Date."

ARTICLE I / GRANT DESCRIPTION

GRANTEE:	<u>Miami Design Preservation League</u>
GRANTEE CONTRACT ADMINISTRATOR:	<u>Daniel Ciraldo</u>
ADDRESS:	<u>PO Box 190180</u>
CITY, STATE, ZIP:	<u>Miami Beach, FL 33119</u>
PHONE, FAX, E-MAIL:	<u>305-672-2014 daniel@mdpl.org</u>
GRANT AMOUNT:	<u>\$23,000</u>
PROJECT DESCRIPTION:	<u>See Exhibit 1 hereto</u>
GRANT PROJECT BUDGET:	<u>See Exhibit 2 hereto</u>
GRANT TERM:	<u>October 1, 2022 – September 30, 2023</u>
EXPENDITURE DEADLINE:	<u>September 30, 2023</u>
PROJECT COMPLETION DATE:	<u>September 30, 2023</u>
FINAL REPORT DEADLINE:	<u>October 10, 2023</u>
FINAL REIMBURSEMENT	<u>October 10, 2023</u>
REQUEST DEADLINE:	<u>October 10, 2023</u>

Exhibit E - Community Grants

DocuSign Envelope ID: 0FE0094D-3B3E-4C40-B576-DF84769B0368

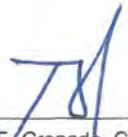
IN WITNESS WHEREOF, the parties hereto have executed this Agreement.

FOR CITY:

City of Miami Beach, Florida

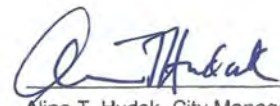
ATTEST:

By:


Rafael E. Granado, City Clerk

FEB 28 2023

Date


Alina T. Hudak, City Manager



FOR GRANTEE:

Miami Design Preservation League

Federal Id No. 59-1788634

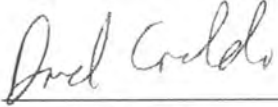
ATTEST:

By:


Mark GORDON *Executive Director*
Print Name and Title

2.21.2023

Date


Authorized Signature
Daniel Craldo *Executive Director*
Print Name and Title

APPROVED AS TO
FORM & LANGUAGE
& FOR EXECUTION



City Attorney 2/13/23
Date

Exhibit E - Community Grants

DocuSign Envelope ID: 0FE0094D-3B3E-4C40-B576-DF84789B0368

EXHIBIT 1 PROJECT DESCRIPTION

BACKGROUND/DESCRIPTION OF NEED

The Art Deco Welcome Center is South Florida's leading visitor center and our home since 1993. MDPL manages the center, which is owned by the City of Miami Beach. The center includes a Visitor Concierge, Daily Walking Tours, the Art Deco Museum, and the Official Art Deco Gift Shop, as well as MDPL's administrative offices. This grant will help support the Art Deco Museum exhibitions development, printing, and marketing for our special exhibit: Radio Waves: Miami Beach and the Golden Age of Radio.

PROGRAM DESCRIPTION

The Art Deco Museum is located at 1001 Ocean Drive and is an excellent resource for visitors as well as residents. A visit to the museum will teach about the three major historic design styles in Miami Beach. These styles are Mediterranean, Art Deco, and Miami Modern (MiMo). In addition to our permanent exhibitions, we develop and deliver ongoing rotating exhibitions focused on topics related to our mission. Miami-Dade County residents receive free admission to the museum. General entrance fee is \$5. Students and children also receive free admission.

As we work on elevating the museum offerings and have committed to obtain AAM Accreditation By 2024, we are seeking funds to assist in the development, printing, and marketing of our current exhibition. Our current special exhibition is entitled "Radio Waves: Miami Beach and Golden Age of Radio." By devoting resources to design and printing, the exhibit has elevated the quality of our educational offerings. We look forward to continuing our enhanced partnership with the city and delivering elevated museum experiences for our international guests and residents.

LOCATION

1001 Ocean Drive, Miami Beach, FL, 33139

Exhibit E - Community Grants

DocuSign Envelope ID: 0FE0094D-3B3E-4C40-B576-DF84769B0368

GRANT ACTIVITIES

Activity Name	Activity Description	Description of Service Recipients	No. Service Recipients
Art Deco Museum	Art Deco Museum exhibition including printing, design, and marketing	Visitors from around the world including residents of Miami-Dade County and greater Florida	Approximately 45,000 in FY 21/22

GOALS/OUTCOMES

Outcome	Measure	Target	Reporting Deadline
Increased engagement	Increased engagement with exhibition in-person, on our website, and via social media	10% increase over the prior year	End of City Fiscal Year

STAFFING

Position Title	Description/Responsibilities to Grant Program	Budget Description
Executive Director	Will oversee development of the museum along with guest curator, volunteers, woodworking artisan, and printer.	N/A
Guest Curator	Will assist in the narrative and themes of the exhibition	
Woodworking Artisan	Will design and manufacture the wood shelving and podiums for our antique radios, and create the protective acrylic casing	
Printer	Will print the various elements of the design and work with the guest curator and executive director to install in our main exhibition hall	

Exhibit E - Community Grants

DocuSign Envelope ID: 0FE0094D-3B3E-4C40-B576-DF84769B0368

EXHIBIT 2 PROJECT BUDGET

Budget Line Item	Description	Project Budget
Staff Salary and Wages: (Position)		
Fringe Benefits: Fica/Mica & Health Insurance		
Consulting Services		
Medication Co-Payments		
Professional Services		
Marketing/Publicity/Advertising		
Outside Services		
Trainings/Workshops		
Materials/Supplies	Includes wood shelving and podiums, and acrylic casing for exhibit displays	\$4,000
Printing & Copying	Includes graphic design, printing, and copying of exhibition and related materials	\$19,000
Postage & Delivery		
Equipment Rental/Purchase		
Utilities: Telephone, Internet, Cable		
Lease/Rent		
Repairs/Maintenance		
Insurance		
Transportation & Admission		
Waste/Garbage Collection		
Child Care Subsidy		
TOTAL		\$23,000

Exhibit E - Community Grants

DocuSign Envelope ID: 0FE0094D-3B3E-4C40-B576-DF84769B0368

CITYWIDE ACCOUNTS

CITYWIDE ACCOUNTS

CITYWIDE ACCOUNTS OPERATING BUDGET

	FY 2020 Actuals	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Proposed	2023 Prop to 2022 Adopt
GRANTS & CONTRIBUTIONS					
Garden Center (Botanical Garden)	152,000	152,000	152,000	152,000	0
North Beach Programming (Ika Food Trucks/First Fridays)	44,500	0	50,000	50,000	0
New Year's Eve/Fourth of July (Ocean Drive Association)	65,565	2,999	50,000	50,000	0
Jewish Museum	32,491	23,722	50,000	50,000	0
UNIDAD Senior Center	0	14,000	0	0	0
Jewish Community Services of South Florida, Inc.	41,746	45,367	47,000	47,000	0
Miami Beach Chamber/Visitor Center	35,376	36,000	36,000	36,000	0
Veterans Day	39,425	9,100	40,000	40,000	0
Miami Beach Gay & Lesbian Chamber of Commerce	25,000	25,000	25,000	25,000	0
Miami Design Preservation League	23,000	23,000	23,000	23,000	0
Douglas Gardens Community Mental Health Center, Inc.	22,000	21,868	22,000	22,000	0
Miami Beach Community Health Center	22,000	22,000	22,000	22,000	0
South Florida Greater Miami Hispanic Chamber	17,619	23,428	24,000	24,000	0
Boys and Girls Club	17,000	17,000	17,000	17,000	0
Orange Bowl	17,000	17,000	17,000	17,000	0
Senior Services	20,000	0	0	0	0
University of Miami - PrEP Mobile Wellness Clinic	80,118	0	0	0	0
FIU Wallsonian - Micky Wolfson Celebration	25,000	0	0	0	0
Ayuda, Inc.	21,700	13,300	0	0	0
Sister Cities	0	0	25,000	25,000	0
COVID-19 Feeding Program	211,737	44,607	0	0	0
Hispanic Affairs	7,670	0	3,000	3,000	0
Other	0	0	0	0	0
Subtotal	\$ 920,948	\$ 490,390	\$ 603,000	\$ 603,000	\$ 0
CITY SERVICES					
City Usage - Water/Sewer/Stormwater/Sanitation	3,133,018	2,727,905	3,041,000	3,348,000	307,000
Historic City Hall	201,000	209,000	275,000	149,000	(126,000)
777 17th Street	393,131	389,101	212,000	211,000	(1,000)
External Auditor	221,350	159,000	180,000	180,000	0
Property Management of City-Owned Facilities	3,000	3,000	0	0	0
OIG Internal Service Chargeback	0	0	46,000	79,000	33,000
State Court Costs Article V	2,299	0	7,000	0	(7,000)
Other	0	0	0	0	0
Subtotal	\$ 3,953,798	\$ 3,488,006	\$ 3,761,000	\$ 3,967,000	\$ 206,000
SPECIAL PROJECTS					
Elections	394,885	56,631	636,000	654,000	18,000
Performance Improvement/Workshops/Community Survey	49,190	22,592	144,000	147,000	3,000
Cost Allocation Study	9,983	0	50,000	25,000	(25,000)
Superlative Group (Coca Cola Sponsorship Commissions)	145,324	29,315	0	0	0
Contracted Repairs and Maint (Monuments)	14,839	30,000	30,000	30,000	0
Florida Public Pension Trustees Association	5,100	0	0	0	0
OIG Funding	1,296,915	1,969,588	0	0	0
Other Studies	49,434	92,728	0	0	0
ADA Compliance (Training and Closed Caption Services)	0	0	70,000	0	(70,000)
City Residency Pilot Program (2022-2024)	0	0	150,000	150,000	0
Other	1,339,197	2,029,731	276,000	336,000	60,000
Subtotal	\$ 3,304,868	\$ 4,230,584	\$ 1,356,000	\$ 1,342,000	\$ (14,000)
GENERAL FUND CAPITAL PROJECTS					
Pay-As-You-Go Capital Fund (Transfer)	2,939,000	4,252,000	3,741,000	3,974,000	233,000
Subtotal	\$ 2,939,000	\$ 4,252,000	\$ 3,741,000	\$ 3,974,000	\$ 233,000

Exhibit E - Community Grants

**Douglas
Gardens
Community
Mental Health
Center, Inc.**

Exhibit E - Community Grants

DocuSign Envelope ID: 5849B209-F7CF-4299-97E9-93584AF8BECD

Reso No. 2022-32334

MIAMI BEACH

CITY OF MIAMI BEACH FISCAL YEAR 2022-2023 GRANT AGREEMENT

FEB 7 4 2023

GRANT PROJECT No.: 2023-CMB-04

This GRANT AGREEMENT (hereinafter the "Agreement") is made and entered into this _____ day of _____, 20____ by and between the City of Miami Beach, Florida (hereinafter the "City"), and Douglas Gardens Community Mental Health Center of Miami Beach, Inc., a Florida not-for-profit corporation (hereinafter the "Grantee"). This Agreement is effective October 1, 2022, the "Effective Date."

ARTICLE I / GRANT DESCRIPTION

GRANTEE:	<u>Douglas Gardens Community Mental Health Center of Miami Beach, Inc.</u>
GRANTEE CONTRACT ADMINISTRATOR:	<u>Mary E. Lanser, LCSW, CEO</u>
ADDRESS:	<u>1680 Meridian Avenue, Suite 501</u>
CITY, STATE, ZIP:	<u>Miami Beach, FL 33139</u>
PHONE, FAX, E-MAIL:	<u>305-531-5341</u>
GRANT AMOUNT:	<u>\$22,000.00</u>
PROJECT DESCRIPTION:	<u>See Exhibit 1 hereto</u>
GRANT PROJECT BUDGET:	<u>See Exhibit 2 hereto</u>
GRANT TERM:	<u>October 1, 2022 – September 30, 2023</u>
EXPENDITURE DEADLINE:	<u>September 30, 2023</u>
PROJECT COMPLETION DATE:	<u>September 30, 2023</u>
FINAL REPORT DEADLINE:	<u>October 10, 2023</u>
FINAL REIMBURSEMENT	<u>October 10, 2023</u>
REQUEST DEADLINE:	<u>October 10, 2023</u>

Exhibit E - Community Grants

DocuSign Envelope ID: 5849B209-F7CF-4299-97E9-93584AF8BECD

IN WITNESS WHEREOF, the parties hereto have executed this Agreement.

FOR CITY:

City of Miami Beach, Florida

ATTEST:

By:

Rafael E. Granado, City Clerk

Date

FEB 24 2023



Alina T. Hudak, City Manager

FOR GRANTEE:

Douglas Gardens Community Mental
Health Center of Miami Beach, Inc.

Federal Id No. 59-192 3396

ATTEST:

By:

JOSEPH GRANA, CFO

Print Name and Title

Date

2/6/2023

Authorized Signature

Print Name and Title

APPROVED AS TO
FORM & LANGUAGE
& FOR EXECUTION

City Attorney 2/6/23
Date

Exhibit E - Community Grants

DocuSign Envelope ID: 5849B209-F7CF-4299-97E9-93584AF8BECD

EXHIBIT 1 PROJECT DESCRIPTION

BACKGROUND/DESCRIPTION OF NEED

Douglas Gardens Community Mental Health Center is a publicly funded provider of Mental Health services for greater Miami Beach. More than 65% of individuals served are identified as low income and/or without income. Linkage to services is deemed crucial for mental health care and treatment as well as access to prescribed medication by the psychiatric provider.

PROGRAM DESCRIPTION

The agency agrees to:

1. Operate an Aftercare program for individuals transitioning from In-patient hospital care. This includes individuals experiencing an emotional/ psychiatric crisis considered of emergency proportions. The transition to the community is supported by the Aftercare provider to assist individuals facing challenges after a crisis.
2. Waive consumer medication co-payments for prescriptions filled at DGCMHC on behalf of low-income elderly and disabled Miami Beach residents. Psychiatric stability through medication management with prescribed medications is only for those medications specific for mental health treatment.

LOCATION

The Douglas Gardens Community Mental Health Center is located at 1680 Meridian Avenue # 501 Miami Beach, Florida 33139

GRANT ACTIVITIES

Activity Name	Activity Description	Description of Service Recipients	No. Service Recipients
Aftercare Services	The Aftercare case manager is expected to meet with individuals discharged from a psychiatric unit to engage in follow-up treatment and care.	Miami Beach residents being treated in an inpatient psychiatric OR recently discharged from an inpatient episode of care.	500 clients to receive 1,200 hours of service.
Prescription co-pay	The prescription co-payment for elderly and disabled residents enables individuals to maintain medication levels and achieve psychiatric stability.	Co-payment fees for medications prescribed by a psychiatric provider.	175 clients to receive 1,085 prescriptions.

Exhibit E - Community Grants

DocuSign Envelope ID: 5849B209-F7CF-4299-97E9-93584AF6BECD

GOALS/OUTCOMES

Outcome	Measure	Target	Reporting Deadline
Linkage to mental health services.	Aftercare follow-up within (7) days post inpatient admission.	7 days post hospitalization.	Quarterly reporting

STAFFING

Position Title	Description/Responsibilities to Grant Program	Budget Description
Aftercare Case Manager	The Aftercare Case Manager will meet with staff and individuals slated for needed services weekly while inpatient in the hospital. Subsequent services will be provided to link the individuals to appropriate needed services.	

Exhibit E - Community Grants

DocuSign Envelope ID: 5849B209-F7CF-4299-97E9-93584AF8BECD

EXHIBIT 2 PROJECT BUDGET

Budget Line Item	Description	Project Budget
Staff Salary and Wages: (Position)	Aftercare Case Manager	\$16,850.00
Fringe Benefits: Fica/Mica & Health Insurance		
Consulting Services		
Medication Co-Payments	Medication Co-Pays - waived	\$5,150.00
Professional Services		
Marketing/Publicity/Advertising		
Outside Services		
Trainings/Workshops		
Materials/Supplies		
Printing & Copying		
Postage & Delivery		
Equipment Rental/Purchase		
Utilities: Telephone, Internet, Cable		
Lease/Rent		
Repairs/Maintenance		
Insurance		
Transportation & Admission		
Waste/Garbage Collection		
Child Care Subsidy		
TOTAL		\$22,000.00

Exhibit E - Community Grants

DocuSign Envelope ID: 5849B209-F7CF-4299-97E9-93584AF8BECD

CITYWIDE ACCOUNTS

CITYWIDE ACCOUNTS

CITYWIDE ACCOUNTS OPERATING BUDGET					
	FY 2020 Actuals	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Proposed	2023 Prop to 2022 Adopt
GRANTS & CONTRIBUTIONS					
Garden Center (Botanical Garden)	152,000	152,000	152,000	152,000	0
North Beach Programming (fka Food Trucks/First Fridays)	44,500	0	50,000	50,000	0
New Year's Eve/Fourth of July (Ocean Drive Association)	65,565	2,999	50,000	50,000	0
Jewish Museum	32,491	23,722	50,000	50,000	0
UNIDAD Senior Center	0	14,000	0	0	0
Jewish Community Services of South Florida, Inc.	41,746	45,367	47,000	47,000	0
Miami Beach Chamber/Visitor Center	35,376	36,000	36,000	36,000	0
Veterans Day	39,425	9,100	40,000	40,000	0
Miami Beach Gay & Lesbian Chamber of Commerce	25,000	25,000	25,000	25,000	0
Miami Design Preservation League	23,000	23,000	23,000	23,000	0
✓ Douglas Gardens Community Mental Health Center, Inc.	22,000	21,868	22,000	✓ 22,000	0
Miami Beach Community Health Center	22,000	22,000	22,000	22,000	0
South Florida Greater Miami Hispanic Chamber	17,619	23,428	24,000	24,000	0
Boys and Girls Club	17,000	17,000	17,000	17,000	0
Orange Bowl	17,000	17,000	17,000	17,000	0
Senior Services	20,000	0	0	0	0
University of Miami - PrEP Mobile Wellness Clinic	80,118	0	0	0	0
FIU Wolfsonian - Micky Wolfson Celebration	25,000	0	0	0	0
Ayuda, Inc.	21,700	13,300	0	0	0
Sister Cities	0	0	25,000	25,000	0
COVID-19 Feeding Program	211,737	44,607	0	0	0
Hispanic Affairs	7,670	0	3,000	3,000	0
Other	0	0	0	0	0
Subtotal	\$ 920,948	\$ 490,390	\$ 603,000	\$ 603,000	\$ 0
CITY SERVICES					
City Usage - Water/Sewer/Stormwater/Sanitation	3,133,018	2,727,905	3,041,000	3,348,000	307,000
Historic City Hall	201,000	209,000	275,000	149,000	(126,000)
777 17th Street	393,131	389,101	212,000	211,000	(1,000)
External Auditor	221,350	159,000	180,000	180,000	0
Property Management of City-Owned Facilities	3,000	3,000	0	0	0
OIG Internal Service Chargeback	0	0	46,000	79,000	33,000
State Court Costs Article V	2,299	0	7,000	0	(7,000)
Other	0	0	0	0	0
Subtotal	\$ 3,953,798	\$ 3,488,006	\$ 3,761,000	\$ 3,967,000	\$ 206,000
SPECIAL PROJECTS					
Elections	394,885	56,631	636,000	654,000	18,000
Performance Improvement/Workshops/Community Survey	49,190	22,592	144,000	147,000	3,000
Cost Allocation Study	9,983	0	50,000	25,000	(25,000)
Superlative Group (Coca Cola Sponsorship Commissions)	145,324	29,315	0	0	0
Contracted Repairs and Maint (Monuments)	14,839	30,000	30,000	30,000	0
Florida Public Pension Trustees Association	5,100	0	0	0	0
OIG Funding	1,296,915	1,969,588	0	0	0
Other Studies	49,434	92,728	0	0	0
ADA Compliance (Training and Closed Caption Services)	0	0	70,000	0	(70,000)
City Residency Pilot Program (2022-2024)	0	0	150,000	150,000	0
Other	1,339,197	2,029,731	276,000	336,000	60,000
Subtotal	\$ 3,304,868	\$ 4,230,584	\$ 1,356,000	\$ 1,342,000	\$ (14,000)
GENERAL FUND CAPITAL PROJECTS					
Pay-As-You-Go Capital Fund (Transfer)	2,939,000	4,252,000	3,741,000	3,974,000	233,000
Subtotal	\$ 2,939,000	\$ 4,252,000	\$ 3,741,000	\$ 3,974,000	\$ 233,000

Miami Beach Community Health Center

Exhibit E - Community Grants

DocuSign Envelope ID: D2E85BE4-D770-4A3D-A395-0E20CCA058E1

Reso No. 2022-32334

MIAMI BEACH

CITY OF MIAMI BEACH
FISCAL YEAR 2022-2023 GRANT AGREEMENT

FEB 24 2023

FEB 24 2023

GRANT PROJECT No.: 2023-CMB-09

This GRANT AGREEMENT (hereinafter the "Agreement") is made and entered into this _____ day of _____, 20____ by and between the **City of Miami Beach, Florida** (hereinafter the "City"), and **Miami Beach Community Health Center, Inc.**, a Florida not-for-profit corporation (hereinafter the "Grantee"). This Agreement is effective October 1, 2022, the "Effective Date."

ARTICLE I / GRANT DESCRIPTION

GRANTEE:	<u>Miami Beach Community Health Center</u>
GRANTEE CONTRACT ADMINISTRATOR:	<u>Sorangel Menjivar</u>
ADDRESS:	<u>710 Alton Road</u>
CITY, STATE, ZIP:	<u>Miami Beach, FL 33139</u>
PHONE, FAX, E-MAIL:	<u>305-538-8835</u>
GRANT AMOUNT:	<u>\$22,000</u>
PROJECT DESCRIPTION:	<u>See Exhibit 1 hereto</u>
GRANT PROJECT BUDGET:	<u>See Exhibit 2 hereto</u>
GRANT TERM:	<u>October 1, 2022 – September 30, 2023</u>
EXPENDITURE DEADLINE:	<u>September 30, 2023</u>
PROJECT COMPLETION DATE:	<u>September 30, 2023</u>
FINAL REPORT DEADLINE:	<u>October 10, 2023</u>
FINAL REIMBURSEMENT:	<u>October 10, 2023</u>
REQUEST DEADLINE:	<u>October 10, 2023</u>

Exhibit E - Community Grants

DocuSign Envelope ID: D2E85BE4-D770-4A3D-A395-0E20CCA058E1

IN WITNESS WHEREOF, the parties hereto have executed this Agreement.

FOR CITY:

City of Miami Beach, Florida

ATTEST:

By:

Rafael E. Granado, City Clerk

FEB 24 2023

Date



Alina T. Hudak, City Manager

FOR GRANTEE:

Miami Beach Community Health Center

Federal Id No. 59-1827784

ATTEST:

By:

MIAMI BEACH COMMUNITY HEALTH CENTER

ALAN A. LAYMAN, CFO

Print Name and Title

2/13/2023

Date

Authorized Signature

Sorangelly Mendez, COO

Print Name and Title

APPROVED AS TO
FORM & LANGUAGE
& FOR EXECUTION

City Attorney 2/6/23

Exhibit E - Community Grants

DocuSign Envelope ID: D2E85BE4-D770-4A3D-A395-0E20CCA058E1

EXHIBIT 1 PROJECT DESCRIPTION

BACKGROUND/DESCRIPTION OF NEED

According to the United States Census Bureau QuickFacts, 20.6% of Miami Beach Residents under age 65 do not health insurance. Per the 2019 American Community Survey 5-Year Estimates, the breakdown by zip codes of uninsured residents is as follows: 33139 – 21.9%; 33140 – 9.2%; 33141 – 20.3%; and 33154 – 6.8%). Miami Beach Community Health Center's (MBCHC) goal is the enrollment of eligible Miami Beach residents into a form of affordable health insurance coverage. MBCHC will utilize Public Benefits Coordinators and Outreach and Enrollment Coordinators to provide information and enroll Miami Beach residents into Medicaid, Children's Health Insurance Program (CHIP) or the Health Insurance Marketplace.

PROGRAM DESCRIPTION

MBCHC will provide education and enrollment to eligible clients into Medicaid, Children's Health Insurance Program, or the Health Insurance Marketplace.

Beneficiaries/Participants:

Uninsured population in need of health insurance coverage.

Services:

Health Insurance Enrollment

LOCATION

710 Alton Road, Miami Beach, FL 33139

GRANT ACTIVITIES

Activity Name	Activity Description	Description of Service Recipients	No. Service Recipients
Medicaid and Insurance assistance and enrollment	MBCHC Public Benefits and Outreach and Enrollment Coordinators will educate and enroll eligible clients into Medicaid, Children's Health Insurance Program or Health Insurance Marketplace	The service recipients will be uninsured children, adults, and seniors with a gap in coverage	1000

Exhibit E - Community Grants

DocuSign Envelope ID: D2E85BE4-D770-4A3D-A395-0E20CCA058E1

GOALS/OUTCOMES

Outcome	Measure	Target	Reporting Deadline
Submitted applications for enrollment	Number of applications approved	10/01/2022 – 09/30/2023	10/10/2023

STAFFING

Position Title	Description/Responsibilities to Grant Program	Budget Description
Public Benefits Coordinator/Outreach and Enrollment Coordinator	Public Benefit Coordinator will provide education and enroll uninsured eligible residents into Medicaid, Children's Health Insurance, and the Health Insurance Marketplace	Budget will cover 52.3 percent of the Public Benefits Coordinator Salary

Exhibit E - Community Grants

DocuSign Envelope ID: D2E85BE4-D770-4A3D-A395-0E20CCA058E1

EXHIBIT 2 PROJECT BUDGET

Budget Line Item	Description	Project Budget
Staff Salary and Wages: (Position)	Salary of Public Benefits Coordinator @ \$47,127.80	\$22,000
Fringe Benefits: Fica/Mica & Health Insurance		
Consulting Services		
Medication Co-Payments		
Professional Services		
Marketing/Publicity/Advertising		
Outside Services		
Trainings/Workshops		
Materials/Supplies		
Printing & Copying		
Postage & Delivery		
Equipment Rental/Purchase		
Utilities: Telephone, Internet, Cable		
Lease/Rent		
Repairs/Maintenance		
Insurance		
Transportation & Admission		
Waste/Garbage Collection		
Child Care Subsidy		
TOTAL		\$22,000.00

Exhibit E - Community Grants

DocuSign Envelope ID: D2E85BE4-D770-4A3D-A395-0E20CCA058E1

CITYWIDE ACCOUNTS

CITYWIDE ACCOUNTS

CITYWIDE ACCOUNTS OPERATING BUDGET					
	FY 2020 Actuals	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Proposed	2023 Prop to 2022 Adopt
GRANTS & CONTRIBUTIONS					
Garden Center (Botanical Garden)	152,000	152,000	152,000	152,000	0
North Beach Programming (fka Food Trucks/First Fridays)	44,500	0	50,000	50,000	0
New Year's Eve/Fourth of July (Ocean Drive Association)	65,565	2,999	50,000	50,000	0
Jewish Museum	32,491	23,722	50,000	50,000	0
UNIDAD Senior Center	0	14,000	0	0	0
Jewish Community Services of South Florida, Inc.	41,746	45,367	47,000	47,000	0
Miami Beach Chamber/Visitor Center	35,376	36,000	36,000	36,000	0
Veterans Day	39,425	9,100	40,000	40,000	0
Miami Beach Gay & Lesbian Chamber of Commerce	25,000	25,000	25,000	25,000	0
Miami Design Preservation League	23,000	23,000	23,000	23,000	0
Douglas Gardens Community Mental Health Center, Inc.	22,000	21,868	22,000	22,000	0
✓ Miami Beach Community Health Center	22,000	22,000	22,000	✓ 22,000	0
South Florida Greater Miami Hispanic Chamber	17,619	23,428	24,000	24,000	0
Boys and Girls Club	17,000	17,000	17,000	17,000	0
Orange Bowl	17,000	17,000	17,000	17,000	0
Senior Services	20,000	0	0	0	0
University of Miami - PrEP Mobile Wellness Clinic	80,118	0	0	0	0
FIU Wolfsonian - Micky Wolfson Celebration	25,000	0	0	0	0
Ayuda, Inc.	21,700	13,300	0	0	0
Sister Cities	0	0	25,000	25,000	0
COVID-19 Feeding Program	211,737	44,607	0	0	0
Hispanic Affairs	7,670	0	3,000	3,000	0
Other	0	0	0	0	0
Subtotal	\$ 920,948	\$ 490,390	\$ 603,000	\$ 603,000	\$ 0
CITY SERVICES					
City Usage - Water/Sewer/Stormwater/Sanitation	3,133,018	2,727,905	3,041,000	3,348,000	307,000
Historic City Hall	201,000	209,000	275,000	149,000	(126,000)
777 17th Street	393,131	389,101	212,000	211,000	(1,000)
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Property Management of City-Owned Facilities	3,000	3,000	0	0	0
OIG Internal Service Chargeback	0	0	46,000	79,000	33,000
State Court Costs Article V	2,299	0	7,000	0	(7,000)
Other	0	0	0	0	0
Subtotal	\$ 3,953,798	\$ 3,488,006	\$ 3,761,000	\$ 3,967,000	\$ 206,000
SPECIAL PROJECTS					
Elections	394,885	56,631	636,000	654,000	18,000
Performance Improvement/Workshops/Community Survey	49,190	22,592	144,000	147,000	3,000
Cost Allocation Study	9,983	0	50,000	25,000	(25,000)
Superlative Group (Coca Cola Sponsorship Commissions)	145,324	29,315	0	0	0
Contracted Repairs and Maint (Monuments)	14,839	30,000	30,000	30,000	0
Florida Public Pension Trustees Association	5,100	0	0	0	0
OIG Funding	1,296,915	1,969,588	0	0	0
Other Studies	49,434	92,728	0	0	0
ADA Compliance (Training and Closed Caption Services)	0	0	70,000	0	(70,000)
City Residency Pilot Program (2022-2024)	0	0	150,000	150,000	0
Other	1,339,197	2,029,731	276,000	336,000	60,000
Subtotal	\$ 3,304,868	\$ 4,230,584	\$ 1,356,000	\$ 1,342,000	\$ (14,000)
GENERAL FUND CAPITAL PROJECTS					
Pay-As-You-Go Capital Fund (Transfer)	2,939,000	4,252,000	3,741,000	3,974,000	233,000
Subtotal	\$ 2,939,000	\$ 4,252,000	\$ 3,741,000	\$ 3,974,000	\$ 233,000

Exhibit E - Community Grants

**Boys and Girls
Clubs of Miami-
Dade, Inc.**

Exhibit E - Community Grants

DocuSign Envelope ID: 35DE526F-3986-4B86-9F2E-BADAA5B3D464

Reso No. 2022-32334

MIAMI BEACH

CITY OF MIAMI BEACH
FISCAL YEAR 2022-2023
GRANT AGREEMENT

FEB 24 2023

GRANT PROJECT No.: 2023-CMB-02

This GRANT AGREEMENT (hereinafter the "Agreement") is made and entered into this _____ day of _____, 20____ by and between the **City of Miami Beach, Florida** (hereinafter the "City"), and **Boys and Girls Clubs of Miami-Dade, Inc.**, a Florida not-for-profit corporation (hereinafter the "Grantee"). This Agreement is effective October 1, 2022, the "Effective Date."

ARTICLE I / GRANT DESCRIPTION

GRANTEE:	<u>Boys and Girls Clubs of Miami-Dade, Inc.</u>
GRANTEE CONTRACT ADMINISTRATOR:	<u>Franchon Green</u>
ADDRESS:	<u>2805 SW 32 Avenue</u>
CITY, STATE, ZIP:	<u>Miami, FL 33133</u>
PHONE, FAX, E-MAIL:	<u>305-446-9910 ext. 110</u>
GRANT AMOUNT:	<u>\$17,000</u>
PROJECT DESCRIPTION:	<u>See Exhibit 1 hereto</u>
GRANT PROJECT BUDGET:	<u>See Exhibit 2 hereto</u>
GRANT TERM:	<u>October 1, 2022 – September 30, 2023</u>
EXPENDITURE DEADLINE:	<u>September 30, 2023</u>
PROJECT COMPLETION DATE:	<u>September 30, 2023</u>
FINAL REPORT DEADLINE:	<u>October 10, 2023</u>
FINAL REIMBURSEMENT	<u>October 10, 2023</u>
REQUEST DEADLINE:	<u>October 10, 2023</u>

Exhibit E - Community Grants

DocuSign Envelope ID: 35DE526F-3986-4B86-9F2E-BADAA5B3D464

IN WITNESS WHEREOF, the parties hereto have executed this Agreement.


FOR CITY:

City of Miami Beach, Florida

ATTEST:

By:


Rafael E. Granado, City Clerk


Alina T. Hudak, City Manager

FEB 24 2023
Date

FOR GRANTEE:

Boys and Girls Clubs of Miami-Dade, Inc.

Federal Id No. 59-0879227

ATTEST:

By:


Franchon Green - Director of Grants
Print Name and Title

2-9-23
Date


Authorized Signature

Alex Rodriguez-Roig - President
Print Name and Title

APPROVED AS TO
FORM & LANGUAGE
& FOR EXECUTION

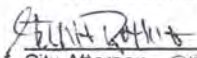

City Attorney 2/6/23
Date

Exhibit E - Community Grants

DocuSign Envelope ID: 35DE526F-3986-4B86-9F2E-BADAA5B3D464

EXHIBIT 1 PROJECT DESCRIPTION

BACKGROUND/DESCRIPTION OF NEED

The Boys and Girls Clubs of Miami-Dade are requesting support to help cover the cost of both Project Learn and Great Futures for Teens. Unfortunately, many of our participant's single parents have to work long hours or even two jobs to pay for basic needs. To fill this essential need in our community our clubs provide youth with a safe place and excellent educational programming during the most vulnerable times of the day when school is out. According to the Office of Juvenile Justice and Delinquency Prevention, "nearly one-third of all violent crime committed by juvenile offenders occurs between 3 p.m. and 7 p.m." This is the time of day when our programs are operational and keeping youth away from trouble. The Boys and Girls Clubs of Miami-Dade have established an outstanding reputation throughout our many years of service to our community as an answer to this problem.

PROGRAM DESCRIPTION

1. Project Learn: This program's goal is to serve 150 children during after-school and 300 children/youth in summer camp at the Miami Beach site. Project Learn offers a safe structural environment with evidence-based activities for children from kindergarten through sixth grade. The activities include Science, Technology, Engineering, and Math (STEM) through our Boys and Girls Clubs of America (BGCA) DIY-STEM program, literacy, academic support and homework assistance, a cohort of art or music, physical fitness, family engagement, enrichment activities, health education, mentoring, and arts/crafts. Over the last few years, we have enhanced the program by bringing on State of Florida Board Certified Teachers to tutor struggling students. Moreover, we also have Exceptional Student Education (ESE) Specialists to work specifically with children who have a disability. Approximately 10% of the children in our programs have a disability. This includes our Great Futures for Teens program.
2. Great Futures for Teens: This program caters to our pre-teen and teenage population. It offers mentoring, academic support for increased educational achievement, college readiness and preparation, social-emotional learning and skill building, sports, (STEM) Science, Technology, Engineering, and Math, and financial education. Our teens visit local universities multiple times per year to learn about the application and financial aid process. Our goal is to keep children and youth in school and on track for graduation while providing them opportunities to learn and grow in different directions for a better future.

LOCATION

Boys and Girls Clubs of Miami-Dade
South Beach Site
1200 Michigan Avenue
Miami Beach, FL 33139

Exhibit E - Community Grants

DocuSign Envelope ID: 35DE526F-3986-4886-9F2E-BADAA5B3D464

GRANT ACTIVITIES

Activity Name	Activity Description	Description of Service Recipients	No. Service Recipients
Literacy/Homework Assistance	Tutoring	Children	150
Spark/Sports	Sports, Play, and Active Recreation for kids	Children	150
Social Emotional Learning	Second Step/Date SMART	Children	150
STEM	Science, Technology, Engineering & Math through BGCA DIY Curriculum	Children	150

GOALS/OUTCOMES

Outcome	Measure	Target	Reporting Deadline
65% of children will make meaningful improvement on physical fitness performance.	The PACER multi-stage shuttle run.	Based on time improvement in four laps from pre to post test	End of Year
80% of children will improve reading fluency	ORF Oral Reading Fluency Assessment (K-3rd Grades)	Improvement of one level unless testing at the mastery level.	End of Year
75% of children improve Social Emotional Learning	Child Trends SEL Survey	Increase of .41 points or maintaining a score of 3.	End of Year

STAFFING

Position Title	Description/Responsibilities to Grant Program	Budget Description
South Beach Club Director	Provides direction for the program's day-to-day operations, supervision, direction, and guidance for staff, assure implementation of evidence-based curriculum or program protocols with fidelity.	This is the only position for which this grant is in the budget.

Exhibit E - Community Grants

DocuSign Envelope ID: 35DE526F-3986-4B86-9F2E-BADAA5B3D464

EXHIBIT 2 PROJECT BUDGET

Budget Line Item	Description	Project Budget
Staff Salary and Wages: (Position)	Club Director	\$7,322.00
Fringe Benefits: Fica/Mica & Health Insurance	Payroll taxes	\$560.00
	Health Insurance	\$946.00
Consulting Services		
Medication Co-Payments		
Professional Services		
Marketing/Publicity/Advertising		
Outside Services		
Trainings/Workshops		
Materials/Supplies	Program Supplies	\$2,000.00
Printing & Copying		
Postage & Delivery		
Equipment Rental/Purchase		
Utilities: Telephone, Internet, Cable	Florida Power Lights, Miami-Dade Water & Sewer	\$4,500.00
Lease/Rent		
Repairs/Maintenance		
Insurance	Insurance (General Liability & Commercial Umbrella)	\$1,672.00
Transportation & Admission		
Waste/Garbage Collection		
Child Care Subsidy		
TOTAL		\$17,000.00

Exhibit E - Community Grants

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CITYWIDE ACCOUNTS

CITYWIDE ACCOUNTS

CITYWIDE ACCOUNTS OPERATING BUDGET					
	FY 2020 Actuals	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Proposed	2023 Prop to 2022 Adopt
GRANTS & CONTRIBUTIONS					
Garden Center (Botanical Garden)	152,000	152,000	152,000	152,000	0
North Beach Programming (Ika Food Trucks/First Fridays)	44,500	0	50,000	50,000	0
New Year's Eve/Fourth of July (Ocean Drive Association)	65,565	2,999	50,000	50,000	0
Jewish Museum	32,491	23,722	50,000	50,000	0
UNIDAD Senior Center	0	14,000	0	0	0
Jewish Community Services of South Florida, Inc.	41,746	45,367	47,000	47,000	0
Miami Beach Chamber/Visitor Center	35,376	36,000	36,000	36,000	0
Veterans Day	39,425	9,100	40,000	40,000	0
Miami Beach Gay & Lesbian Chamber of Commerce	25,000	25,000	25,000	25,000	0
Miami Design Preservation League	23,000	23,000	23,000	23,000	0
Douglas Gardens Community Mental Health Center, Inc.	22,000	21,868	22,000	22,000	0
Miami Beach Community Health Center	22,000	22,000	22,000	22,000	0
South Florida Greater Miami Hispanic Chamber	17,619	23,428	24,000	24,000	0
Boys and Girls Club	17,000	17,000	17,000	✓ 17,000	0
Orange Bowl	17,000	17,000	17,000	17,000	0
Senior Services	20,000	0	0	0	0
University of Miami - PrEP Mobile Wellness Clinic	80,118	0	0	0	0
FIU Wolfsonian - Micky Wolfson Celebration	25,000	0	0	0	0
Ayuda, Inc.	21,700	13,300	0	0	0
Sister Cities	0	0	25,000	25,000	0
COVID-19 Feeding Program	211,737	44,607	0	0	0
Hispanic Affairs	7,670	0	3,000	3,000	0
Other	0	0	0	0	0
Subtotal	\$ 920,948	\$ 490,390	\$ 603,000	\$ 603,000	\$ 0
CITY SERVICES					
City Usage - Water/Sewer/Stormwater/Sanitation	3,133,018	2,727,905	3,041,000	3,348,000	307,000
Historic City Hall	201,000	209,000	275,000	149,000	(126,000)
777 17th Street	393,131	389,101	212,000	211,000	(1,000)
External Auditor	221,350	159,000	180,000	180,000	0
Property Management of City-Owned Facilities	3,000	3,000	0	0	0
OIG Internal Service Chargeback	0	0	46,000	79,000	33,000
State Court Costs Article V	2,299	0	7,000	0	(7,000)
Other	0	0	0	0	0
Subtotal	\$ 3,953,798	\$ 3,488,006	\$ 3,761,000	\$ 3,967,000	\$ 206,000
SPECIAL PROJECTS					
Elections	394,885	56,631	636,000	654,000	18,000
Performance Improvement/Workshops/Community Survey	49,190	22,592	144,000	147,000	3,000
Cost Allocation Study	9,983	0	50,000	25,000	(25,000)
Superlative Group (Coca Cola Sponsorship Commissions)	145,324	29,315	0	0	0
Contracted Repairs and Maint (Monuments)	14,839	30,000	30,000	30,000	0
Florida Public Pension Trustees Association	5,100	0	0	0	0
OIG Funding	1,296,915	1,969,588	0	0	0
Other Studies	49,434	92,728	0	0	0
ADA Compliance (Training and Closed Caption Services)	0	0	70,000	0	(70,000)
City Residency Pilot Program (2022-2024)	0	0	150,000	150,000	0
Other	1,339,197	2,029,731	276,000	336,000	60,000
Subtotal	\$ 3,304,868	\$ 4,230,584	\$ 1,356,000	\$ 1,342,000	\$ (14,000)
GENERAL FUND CAPITAL PROJECTS					
Pay-As-You-Go Capital Fund (Transfer)	2,939,000	4,252,000	3,741,000	3,974,000	233,000
Subtotal	\$ 2,939,000	\$ 4,252,000	\$ 3,741,000	\$ 3,974,000	\$ 233,000

Exhibit E - Community Grants

Orange Bowl

Exhibit E - Community Grants

DocuSign Envelope ID: 5FC578DB-7AE0-4AF0-8959-0F4D581A5B53

Reso No. 2022-32334

CITY OF MIAMI BEACH FISCAL YEAR 2022-2023 GRANT AGREEMENT

FEB 11 / 2023

GRANT PROJECT No.: 2023-CMB-01

This GRANT AGREEMENT (hereinafter the "Agreement") is made and entered into this _____ day of _____, 20____ by and between the City of Miami Beach, Florida (hereinafter the "City"), and The Orange Bowl Committee, Inc., a Florida not-for-profit corporation (hereinafter the "Grantee"). This Agreement is effective October 1, 2022, the "Effective Date."

ARTICLE I / GRANT DESCRIPTION

GRANTEE:	<u>The Orange Bowl Committee, Inc.</u>
GRANTEE CONTRACT ADMINISTRATOR:	<u>John Mas</u>
ADDRESS:	<u>14360 NW 77th Court</u>
CITY, STATE, ZIP:	<u>Miami Lakes, FL 33016</u>
PHONE, FAX, E-MAIL:	<u>305-341-4711</u>
GRANT AMOUNT:	<u>\$17,000.00</u>
PROJECT DESCRIPTION:	<u>See Exhibit 1 hereto</u>
GRANT PROJECT BUDGET:	<u>See Exhibit 2 hereto</u>
GRANT TERM:	<u>October 1, 2022 – September 30, 2023</u>
EXPENDITURE DEADLINE:	<u>September 30, 2023</u>
PROJECT COMPLETION DATE:	<u>September 30, 2023</u>
FINAL REPORT DEADLINE:	<u>October 10, 2023</u>
FINAL REIMBURSEMENT REQUEST DEADLINE:	<u>October 10, 2023</u>

John Mas

Exhibit E - Community Grants

DocuSign Envelope ID: 6FC578DB-7AE0-4AF0-8959-0F4D581A5B53

IN WITNESS WHEREOF, the parties hereto have executed this Agreement.

FOR CITY:

City of Miami Beach, Florida

ATTEST:

By:

Rafael E. Granado, City Clerk

FEB 07 2023

Date

Alina T. Hudak, City Manager



FOR GRANTEE:

The Orange Bowl, LLC

Federal Id No. 59-0384382

ATTEST:

By:

Brian Park, CFO

Print Name and Title

2/1/23

Date

Authorized Signature

Eric Poms, CEO

Print Name and Title 2/1/23

APPROVED AS TO
FORM & LANGUAGE
& FOR EXECUTION

City Attorney

1/26/23

Date

Exhibit E - Community Grants

EXHIBIT 1 PROJECT DESCRIPTION

BACKGROUND/DESCRIPTION OF NEED

The Orange Bowl Committee, Inc. was created in 1935 with the mission of generating tourism for South Florida through an annual football game and supporting events. The Grantee is a non-profit sports organization that promotes and serves the South Florida community; it has 380 members and has become a cornerstone of the South Florida area. Grantee helped build national awareness of the South Florida region and supported its development into the popular tourist destination it remains today. While its primary mission for more than 85 years has been to generate tourism, it has also maintained a legacy of charitable contributions and community outreach. According to the Greater Miami Convention and Visitors Bureau, more than 58% of visitors to the region select visitor lodging in the city of Miami Beach. The Orange Bowl is a marquee annual event drawing tens of thousands of tourists to the City and region.

PROGRAM DESCRIPTION

Grantee supports The Capital One Orange Bowl, which is one of the premier college football postseason bowl games. This year the grantee will host its 89th Capital One Orange Bowl is not hosting a semifinal, it features the following matchup: ACC Champion or next highest ranked ACC team not in the playoff vs. the highest ranked available non-playoff, non-champion of the Big Ten, Southeastern Conference or Notre Dame

Beneficiaries/Participants:

Services:

Service Term for Participants:

Reimbursement Fee:

LOCATION

Events surrounding the Orange Bowl draw thousands of visitors to the South Florida region, many of whom visit Miami Beach during their stay. Events surrounding the Orange Bowl occur at the following locations:

- Hard Rock Stadium; 347 Don Shula Dr., Miami Gardens, FL 33056
- Jungle island; 1111 Parrot Jungle Trail, Miami, FL 33132

GRANT ACTIVITIES

Activity Name	Activity Description	Description of Service Recipients	No. Service Recipients
Orange Bowl Festival	Capital One Orange Bowl and surrounding events (Coaches Luncheon, Rhapsody)	Visitors and fans from outside the Florida Region; local residents; participating teams and team staff/personnel	Approximately 63,000 to the Orange Bowl Game; additional attendees to supporting events

John

Exhibit E - Community Grants

GOALS/OUTCOMES

Outcome	Measure	Target	Reporting Deadline
Sustained Attendance at Orange Bowl and surrounding events	Number of Attendees to game	December 26-31, 2022	Quarterly Reporting; Final Report Deadline – Oct. 15, 2023

STAFFING

Position Title	Description/Responsibilities to Grant Program	Budget Description
N/A	N/A	



Exhibit E - Community Grants

EXHIBIT 2 PROJECT BUDGET

Budget Line Item	Description	Project Budget
Staff Salary and Wages: (Position)		
Fringe Benefits: Fica/Mica & Health Insurance		
Consulting Services		
Medication Co-Payments		
Professional Services		
Marketing/Publicity/Advertising		
Outside Services		
Trainings/Workshops		
Materials/Supplies		
Printing & Copying		
Postage & Delivery		
Equipment Rental/Purchase	Fees for equipment rental and/or purchase for event	\$17,000
Utilities: Telephone, Internet, Cable		
Lease/Rent		
Repairs/Maintenance		
Insurance		
Transportation & Admission		
Waste/Garbage Collection		
Child Care Subsidy		

Jan 11

Exhibit E - Community Grants

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CITYWIDE ACCOUNTS

CITYWIDE ACCOUNTS

CITYWIDE ACCOUNTS OPERATING BUDGET					
	FY 2020 Actuals	FY 2021 Actuals	FY 2022 Adopted	FY 2023 Proposed	2023 Prop to 2022 Adopt
GRANTS & CONTRIBUTIONS					
Garden Center (Botanical Garden)	152,000	152,000	152,000	152,000	0
North Beach Programming (fka Food Trucks/First Fridays)	44,500	0	50,000	50,000	0
New Year's Eve/Fourth of July (Ocean Drive Association)	65,565	2,999	50,000	50,000	0
Jewish Museum	32,491	23,722	50,000	50,000	0
UNIDAD Senior Center	0	14,000	0	0	0
Jewish Community Services of South Florida, Inc.	41,746	45,367	47,000	47,000	0
Miami Beach Chamber/Visitor Center	35,376	36,000	36,000	36,000	0
Veterans Day	39,425	9,100	40,000	40,000	0
Miami Beach Gay & Lesbian Chamber of Commerce	25,000	25,000	25,000	25,000	0
Miami Design Preservation League	23,000	23,000	23,000	23,000	0
Douglas Gardens Community Mental Health Center, Inc.	22,000	21,868	22,000	22,000	0
Miami Beach Community Health Center	22,000	22,000	22,000	22,000	0
South Florida Greater Miami Hispanic Chamber	17,619	23,428	24,000	24,000	0
Boys and Girls Club	17,000	17,000	17,000	17,000	0
✓ Orange Bowl	17,000	17,000	✓17,000	✓17,000	0
Senior Services	20,000	0	0	0	0
University of Miami - PrEP Mobile Wellness Clinic	80,118	0	0	0	0
FIU Wolfsonian - Micky Wolfson Celebration	25,000	0	0	0	0
Ayuda, Inc.	21,700	13,300	0	0	0
Sister Cities	0	0	25,000	25,000	0
COVID-19 Feeding Program	211,737	44,607	0	0	0
Hispanic Affairs	7,670	0	3,000	3,000	0
Other	0	0	0	0	0
Subtotal	\$ 920,948	\$ 490,390	\$ 603,000	\$ 603,000	\$ 0
CITY SERVICES					
City Usage - Water/Sewer/Stormwater/Sanitation	3,133,018	2,727,905	3,041,000	3,348,000	307,000
Historic City Hall	201,000	209,000	275,000	149,000	(126,000)
777 17th Street	393,131	389,101	212,000	211,000	(1,000)
External Auditor	221,350	159,000	180,000	180,000	0
Property Management of City-Owned Facilities	3,000	3,000	0	0	0
OIG Internal Service Chargeback	0	0	46,000	79,000	33,000
State Court Costs Article V	2,299	0	7,000	0	(7,000)
Other	0	0	0	0	0
Subtotal	\$ 3,953,798	\$ 3,488,006	\$ 3,761,000	\$ 3,967,000	\$ 206,000
SPECIAL PROJECTS					
Elections	394,885	56,631	636,000	654,000	18,000
Performance Improvement/Workshops/Community Survey	49,190	22,592	144,000	147,000	3,000
Cost Allocation Study	9,983	0	50,000	25,000	(25,000)
Superlative Group (Coca Cola Sponsorship Commissions)	145,324	29,315	0	0	0
Contracted Repairs and Maint (Monuments)	14,839	30,000	30,000	30,000	0
Florida Public Pension Trustees Association	5,100	0	0	0	0
OIG Funding	1,296,915	1,969,588	0	0	0
Other Studies	49,434	92,728	0	0	0
ADA Compliance (Training and Closed Caption Services)	0	0	70,000	0	(70,000)
City Residency Pilot Program (2022-2024)	0	0	150,000	150,000	0
Other	1,339,197	2,029,731	276,000	336,000	60,000
Subtotal	\$ 3,304,868	\$ 4,230,584	\$ 1,356,000	\$ 1,342,000	\$ (14,000)
GENERAL FUND CAPITAL PROJECTS					
Pay-As-You-Go Capital Fund (Transfer)	2,939,000	4,252,000	3,741,000	3,974,000	233,000
Subtotal	\$ 2,939,000	\$ 4,252,000	\$ 3,741,000	\$ 3,974,000	\$ 233,000

Exhibit E - Community Grants

Miami Beach Watersports (funded by Parks & Rec)

Exhibit E - Community Grants

DocuSign Envelope ID: 0FD03E9C-05E3-4AC1-B92B-BBAAE78D4E6E

Reso No. 2023-32462

MIAMI BEACH

CITY OF MIAMI BEACH FISCAL YEAR 2022-2023 GRANT AGREEMENT

FEB 24 2023 GRANT PROJECT No.: 2023-CMB-05

This GRANT AGREEMENT (hereinafter the "Agreement") is made and entered into this _____ day of _____, 20____ by and between the **City of Miami Beach, Florida** (hereinafter the "City"), and **Miami Beach Watersports Center, Inc.**, a Florida not-for-profit corporation (hereinafter the "Grantee"). This Agreement is effective October 1, 2022, the "Effective Date."

ARTICLE I / GRANT DESCRIPTION

GRANTEE:	<u>Miami Beach Watersports Center, Inc.</u>
GRANTEE CONTRACT ADMINISTRATOR:	<u>Elaine Roden</u>
ADDRESS:	<u>6500 Indian Creek Drive</u>
CITY, STATE, ZIP:	<u>Miami Beach, FL 33141</u>
PHONE, FAX, E-MAIL:	<u>305-861-8876, elaine@rowmiamibeach.com</u>
GRANT AMOUNT:	<u>\$85,000</u>
PROJECT DESCRIPTION:	<u>See Exhibit 1 hereto</u>
GRANT PROJECT BUDGET:	<u>See Exhibit 2 hereto</u>
GRANT TERM:	<u>October 1, 2022 – September 30, 2023</u>
EXPENDITURE DEADLINE:	<u>September 30, 2023</u>
PROJECT COMPLETION DATE:	<u>September 30, 2023</u>
FINAL REPORT DEADLINE:	<u>October 10, 2023</u>
FINAL REIMBURSEMENT	<u>October 10, 2023</u>
REQUEST DEADLINE:	<u>October 10, 2023</u>

Exhibit E - Community Grants

DocuSign Envelope ID: 0FD03E9C-05E3-4AC1-B92B-BBAE76D4E6E

IN WITNESS WHEREOF, the parties hereto have executed this Agreement.

FOR CITY:

City of Miami Beach, Florida

ATTEST:

By:

Rafael E. Granado, City Clerk

FEB 24 2023

Date



Alina T. Hudak
Alina T. Hudak, City Manager

FOR GRANTEE:

Miami Beach Watersports Center, Inc.

Federal Id No. _____

65-0592531

ATTEST:

By:

Jaryl Kacmody
JARYL KACMODY
Facility Operations Manager
Print Name and Title

2/14/2023
Date

Elaine Roden
Authorized Signature
ELAINE RODEN
Executive Director
Print Name and Title

APPROVED AS TO
FORM & LANGUAGE
& FOR EXECUTION

Anthony Rothman 2/6/23
City Attorney Date

Exhibit E - Community Grants

DocuSign Envelope ID: 0FD03E9C-05E3-4AC1-B92B-BBAAE76D4E6E

EXHIBIT 1 PROJECT DESCRIPTION

BACKGROUND/DESCRIPTION OF NEED

The grant awarded by the City of Miami Beach will be utilized for expenses incurred to support the Adaptive Rowing Program. Miami Beach rowing Club is home to an adaptive rowing team that teaches people with disabilities how to row and provides a training facility for competitive para-rowers. MBRC proudly offers the program at no cost to the athletes for daily participations. MBRC needs financial support to operate a safe and sufficient program.

PROGRAM DESCRIPTION

1. The adaptive rowing program is offered to athletes with disabilities. We offer training in group sessions from a recreational level all the way to the Paralympic level.
2. The adaptive rowing program requires equipment, supplies, repairs & maintenance, and coaching staff to provide services to people with disabilities.

Beneficiaries/Participants: Adaptive rowers, people with disabilities, rehabilitation.

Services: Recreational and competitive training.

Service Term for Participants: Year-round.

Reimbursement Fee: The program is free for participants.

LOCATION

Miami Beach Watersports Center
6500 Indian Creek Drive
Miami Beach, FL 33141

GRANT ACTIVITIES

Activity Name	Activity Description	Description of Service Recipients	No. Service Recipients
Recreational training	3-4 days/week	Athletes with disabilities	10-20
Competitive training	3-4 days/week	Athletes with disabilities training for competition	5-10

Exhibit E - Community Grants

DocuSign Envelope ID: 0FD03E9C-05E3-4AC1-B92B-BBAAE76D4E6E

GOALS/OUTCOMES

Outcome	Measure	Target	Reporting Deadline
Sustained levels of program utilization	Number of athletes	10 participants weekly	Final Report
Competitions	Competition calendar	2 participants weekly	Final Report

STAFFING

Position Title	Description/Responsibilities to Grant Program	Budget Description
Head Coach	Responsible for daily operations	Staff Salary
Assistant Coach	Supports and assists head coach	Staff Salary

Exhibit E - Community Grants

DocuSign Envelope ID: 0FD03E9C-05E3-4AC1-B92B-BBAAE76D4E6E

EXHIBIT 2 PROJECT BUDGET

Budget Line Item	Description	Project Budget
Staff Salary and Wages:	Two coaches for the program	\$10,000
Fringe Benefits: Fica/Mica & Health Insurance		
Consulting Services		
Medication Co-Payments		
Professional Services		
Marketing/Publicity/Advertising		
Outside Services		
Trainings/Workshops		
Materials/Supplies	Supplies for equipment, electronics	\$12,000
Printing & Copying		
Postage & Delivery		
Equipment Rental/Purchase	Boats, oars, gym equipment	\$60,000
Utilities: Telephone, Internet, Cable		
Lease/Rent		
Repairs/Maintenance	Equipment, motor launches	\$3,000
Insurance		
Transportation & Admission		
Waste/Garbage Collection		
Child Care Subsidy		
TOTAL		\$85,000.00

Exhibit E - Community Grants

RESOLUTION NO. 2023-32462

A RESOLUTION OF THE MAYOR AND CITY COMMISSION OF THE CITY OF MIAMI BEACH, FLORIDA, AUTHORIZING THE CITY MANAGER TO NEGOTIATE AND EXECUTE A GRANT AGREEMENT BETWEEN THE CITY AND MIAMI BEACH WATERSPORTS CENTER INC., IN THE TOTAL AMOUNT NOT TO EXCEED \$85,000, TO SUPPORT THE PROGRAMMING NEEDS AT THE RONALD W. SHANE CENTER DURING.

WHEREAS, Miami Beach Watersports Center Inc., a not-for-profit Florida corporation ("MB Sports"), leases from the City the property located at 6500 Indian Creek Drive (The Ronald W. Shane Center, "the Center"); and

WHEREAS, MB Sports operates the Miami Beach Rowing Club, a premier rowing club which has undertaken a para-rowing program (the "Program") for rowers with a disability; and

WHEREAS, the Program has grown in popularity and needs financial assistance to expand, with the cost to operate the expanded Program estimated at \$180,000.00 annually; and

WHEREAS, commencing with FY 15/16 budget process, the City Commission has approved an annual budget enhancement, in the amount of \$85,000.00, to partially fund the Program; and

WHEREAS, with the City's support, MB Sports has accomplished the following achievements in FY 21/22:

- sustained quality coaching with experienced coaches;
- maintained the program completely free of charge to participants;
- novice/recreational athletes trained 3 times a week;
- experienced competitive athletes trained 4 times a week;
- provided team uniforms for participants;
- six adaptive athletes were able to compete at Erg Sprints;
- four adaptive athletes were able to compete at the annual Head of the Indian Creek race at the Center;
- athletes on land training used adapted ergometers (rowing machines) with fixed seats;
- athletes on water training used adaptive boats with specialized equipment (oars, seats, stabilizers, etc.); and
- athletes became part of a team, reduced feelings of isolation, enjoyed the camaraderie and outdoor environment; and

WHEREAS, pursuant to the annual Grant Agreements, MB Sports is required to provide priority in the Program to Miami Beach Residents and U.S. Military Service Members; and

WHEREAS, the annual Grant Agreements require MB Sports to provide a report on the number of participants trained, how the grant funds were spent and the Program's accomplishments in relationship to the grant funds provided by the City; and

WHEREAS, as part of the Parks and Recreation Department's FY 22/23 current service level budget, \$85,000.00 has been earmarked to partially fund the needs of the Center; and


Exhibit E - Community Grants

WHEREAS, the Administration recommends that the Mayor and City Commission authorize the City Manager to negotiate and execute a Grant Agreement with MB Sports, with funds approved during the FY 22/23 budget cycle, to fund the needs of the Center.

NOW THEREFORE, BE IT DULY RESOLVED BY THE MAYOR AND CITY COMMISSION OF THE CITY OF MIAMI BEACH, FLORIDA, that the Mayor and City Commission hereby authorize the City Manager to negotiate and execute a Grant Agreement between the City and Miami Beach Watersports Center Inc., in the total amount not to exceed \$85,000, to support the programming needs at the Ronald W. Shane Center.

PASSED and **ADOPTED** this 1st day of February, 2023.

ATTEST:



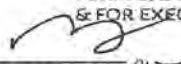
Dan Gelber, Mayor



Rafael E. Granado, City Clerk

FEB 08 2023



APPROVED AS TO
FORM & LANGUAGE
& FOR EXECUTION


City Attorney *gpc*

1-23-23

Date

Exhibit E - Community Grants

Resolutions - C7 L

MIAMI BEACH

COMMISSION MEMORANDUM

TO: Honorable Mayor and Members of the City Commission
FROM: Alina T. Hudak, City Manager
DATE: February 1, 2023

SUBJECT: A RESOLUTION OF THE MAYOR AND CITY COMMISSION OF THE CITY OF MIAMI BEACH, FLORIDA, AUTHORIZING THE CITY MANAGER TO NEGOTIATE AND EXECUTE A GRANT AGREEMENT BETWEEN THE CITY AND MIAMI BEACH WATERSPORTS CENTER INC., IN THE TOTAL AMOUNT NOT TO EXCEED \$85,000, TO SUPPORT THE PROGRAMMING NEEDS AT THE RONALD W. SHANE CENTER DURING.

RECOMMENDATION

Approving and authorizing the City Manager to execute a Grant Agreement between the City and the Miami Beach Watersports Center Inc., for a total sum not to exceed \$85,000, with funds approved during the FY 2022/2023 budget cycle, to support programming needs at the Ronald W. Shane Center.

BACKGROUND/HISTORY

The Miami Beach Watersports Center Inc. ("MB Watersports") is a Florida not-for-profit organization that runs a premier rowing club with over 250 members, most of whom are Miami Beach residents. MB Watersports offers a para-rowing program (the "Program"), which teaches people with disabilities how to row and provides a training facility for competitive para-rowers. There are 25-30 regular participants training 3-4 days a week, including four disabled veterans. All participants live locally, half being Miami Beach and North Bay Village residents. They have been designated as a Paralympic Sport Club by the US Olympic Committee. The Program has grown in popularity and needs financial assistance to expand. The annual cost to run the Program is estimated at \$150,000.

During the City's FY 15/16 budget process, a Budget Enhancement Request of \$85,000 was granted to partially fund the Program at the Ronald W. Shane Center. Subsequently, a Grant Agreement has been executed for the past seven years and MB Watersports has purchased adaptive equipment and funded instructors to support the Program. They have worked with the Parks and Recreation Department on providing proof of purchase and payment, and continue to be reimbursed accordingly.

ANALYSIS

MB Watersports is grateful for the City's continuous support and has accomplished the following achievements in FY 21/22 because of their support:

Exhibit E - Community Grants

- Sustained quality coaching with experienced coaches
- Maintained the program completely free of charge to participants
- Novice/recreational athletes trained 3 times a week
- Experienced competitive athletes trained 4 times a week
- Provided team uniforms for participants
- Six adaptive athletes competed at ERG Sprints
- Four adaptive athletes competed at Head of the Indian Creek
- Athletes on land training used adapted ergometers (rowing machines) with fixed seats
- Athletes on water training used adaptive boats with specialized equipment (oars, seats, stabilizers, etc.)
- Athletes became part of a team, reduced feelings of isolation, enjoyed the camaraderie and outdoor environment

Funding is included as part of the Parks and Recreation Department's Current Service Level Budget for FY 22/23. The Administration recommends entering into an eighth Grant Agreement with MB Watersports for \$85,000. The Grant Agreement will mirror the same requirements as past agreements, which requires the grantee to provide a report on the number of participants trained, how the funds were spent and the program's accomplishments in relationship to the funds provided by the City. Priority shall be given to Miami Beach Residents and U.S. Military Service Members. MB Watersports proposes to use the grant funds to continue providing this valuable service.

SUPPORTING SURVEY DATA

N/A

FINANCIAL INFORMATION

Funding is included as part of the Parks and Recreation Department's Current Service Level Budget for FY 22/23.

Amount(s)/Account(s):

Amount: \$85,000.00

Account: 011-0950-000312-28-406-545-00-00-00-

Applicable Area

Citywide

Is this a "Residents Right to Know" item, pursuant to City Code Section 2-14?

Yes

Does this item utilize G.O. Bond Funds?

No

Legislative Tracking

Parks and Recreation

ATTACHMENTS:

Description

- Exhibit A - FY 23 Approved Budget

Exhibit E - Community Grants

▫ Resolution

Exhibit E - Community Grants

City of Miami Beach



NEXT YEAR BUDGET DETAIL REPORT

PROJECTION: 23012 - FY 2023 OPERATING BUDGET (ALL FUNDS)

ACCOUNTS FOR:	VENDOR	QUANTITY	UNIT COST	2023 ADOPTED
011 General Fund				
TOTAL 000163 Workmen's Compensation Pay				2,000.00
01102500 000165 - Social Security Medicare				166,000.00 *
Medicare contributions based on 1.45% of FY 2023 salaries and additional pays		1.00	166,000.00	166,000.00
TOTAL 000165 Social Security Medicare				166,000.00
01102500 000166 - FICA Alternative (45%)				79,000.00 *
2.5% of budgeted FY 2023 salaries and additional pays for part-time employees		1.00	79,000.00	79,000.00
TOTAL 000166 FICA Alternative (45%)				79,000.00
01102500 000168 - OPEB pay-as-you-go				875,000.00 *
FY 2022 Adopted Budget		1.00	798,000.00	798,000.00
Adjustment for FY 2023 OPEB Paygo Allocation		1.00	77,000.00	77,000.00
Supporting documentation saved in: F:\DBP\580\BUDOC\23-BUD\23-Allocation s\OPEB Paygo (000168)				
TOTAL 000168 OPEB pay-as-you-go				875,000.00
01102540 000312 - Professional Services				845,900.00 *
Aerobic & Exercise Instructors		1.00	45,000.00	45,000.00
Bands/Shell Management Services		1.00	49,500.00	49,500.00
Ice Skating Instructors/Guards		1.00	125,000.00	125,000.00
Hockey Instructors/Guards		1.00	20,000.00	20,000.00
Water Polo		1.00	5,000.00	5,000.00
Year-Round and Summer Camp Contracts		1.00	66,000.00	66,000.00
Website & Misc. Services Provided for Computer Labs		1.00	5,000.00	5,000.00
Intramural Baseball Program		1.00	70,200.00	70,200.00
Parks Maintenance Professional Services		1.00	202,200.00	202,200.00
Shane Rowing Center Grant Agreement		1.00	85,000.00	85,000.00
Software Annual Maintenance		1.00	30,000.00	30,000.00
Special Projects Consulting Fees		1.00	20,000.00	20,000.00
Raptor Annual Maintenance		1.00	4,000.00	4,000.00
MDCPS Miami Beach Senior High Annual Fee for Joint-use Agreement		1.00	22,000.00	22,000.00
Construction and Management Services		1.00	90,000.00	90,000.00
FY 2023 Enhancement (Recurring) - Living wage		1.00	7,000.00	7,000.00

Report generated: 09/20/2022 14:59
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Program ID: bgnrpts

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Page 4

Exhibit E - Community Grants

RESOLUTION NO. 2022-32334

**A RESOLUTION OF THE MAYOR AND CITY COMMISSION OF
THE CITY OF MIAMI BEACH, FLORIDA, ADOPTING THE FINAL
BUDGETS FOR THE GENERAL, G.O. DEBT SERVICE, RDA AD
VALOREM TAXES, NORTH BEACH CRA AD VALOREM TAXES,
ENTERPRISE, INTERNAL SERVICE, AND SPECIAL REVENUE
FUNDS FOR FISCAL YEAR 2023.**

WHEREAS, the City Manager's total proposed Fiscal Year (FY) 2023 operating budget, net of transfers and Internal Service Funds, is \$733,114,000 including the General, General Obligation (G.O.) Debt Service, RDA Ad Valorem Taxes, North Beach CRA Ad Valorem Taxes, Enterprise, and Special Revenue Funds, as reflected in the attached Composite Exhibit "A"; and

WHEREAS, the proposed General Fund operating budget totals \$382,618,000; and

WHEREAS, the proposed budgets for the G.O. Debt Service, RDA Ad Valorem Taxes, and North Beach CRA Ad Valorem Taxes are \$10,437,000, \$30,173,000, and \$577,000, respectively; and

WHEREAS, the proposed budgets for the Enterprise Funds total \$245,953,000; and

WHEREAS, the proposed budgets for the Special Revenue Funds total \$140,008,000; and

WHEREAS, the proposed budgets for the Internal Service Funds, which are wholly supported by transfers from the General Fund, Enterprise Funds, the Redevelopment Districts, and Special Revenue Funds, total \$122,429,000; and

WHEREAS, in order to utilize prior year fund balance/reserves to fund recurring costs for the Building and Sanitation Funds in accordance with the budgets proposed for FY 2023, the Mayor and City Commission would need to waive the City's established policy of not utilizing one-time, non-recurring revenue to fund recurring personnel, operating, and maintenance costs; and

WHEREAS, Section 932.7055 of the Florida Statutes sets forth the purpose and procedures to be utilized for the appropriation and expenditures of the Police Confiscated Trust Fund; and

WHEREAS, the proceeds and interest earned from the Police Confiscated Trust Fund are authorized to be used for crime prevention, safe neighborhoods, drug abuse education and prevention programs, or for other law enforcement purposes; and

WHEREAS, the Chief of Police is authorized to expend these funds following a request to the City of Miami Beach Commission, and only upon appropriation to the Miami Beach Police Department by the City of Miami Beach Commission; and

WHEREAS, the Chief of Police of the City of Miami Beach has submitted a written certification (attached as Exhibit "B") which states that this request complies with the provisions of Section 932.7055 of the Florida Statutes and the Guide to Equitable Sharing of Federally Forfeited Property for Local Law Enforcement Agencies; and

WHEREAS, the Police Confiscation Trust Fund budgets for FY 2023 in the amount of \$156,000 shall be funded from State Confiscation Funds in the amount of \$66,000 and Federal Treasury and Justice Confiscation Funds in the amount of \$90,000, as reflected in the attached Exhibit "B"; and

Exhibit E - Community Grants

WHEREAS, funds in the amount of \$156,000 are available in the Police Confiscated Trust Funds; and

WHEREAS, the City of Miami Beach is authorized to assess \$2.00 from court costs for criminal proceedings for expenditures for Criminal Justice Education degree programs and training courses for officers and support personnel of the Miami Beach Police Department pursuant to Section 938.15 of the Florida Statutes; and

WHEREAS, the Police Training and School Resources Fund is currently funded with the assessed criminal justice education expenditures for the City of Miami Beach pursuant to Section 938.15 of the Florida Statutes, in the amount of \$67,000, as reflected in the attached Exhibit "C"; and

WHEREAS, the Chief of Police of the City of Miami Beach has submitted a written certification (attached as Exhibit "C") which states that this request complies with the provisions of Sections 938.15 and 943.25 of the Florida Statutes and the guidelines established by the Division of Criminal Justice Standards and Training; and

WHEREAS, the City of Miami Beach Police Department intends to utilize the \$67,000 for those purposes as authorized pursuant to Section 938.15 of the Florida for education degree programs and training courses for officers and support personnel of the Miami Beach Police Department; and

WHEREAS, Section 705.105 of the Florida Statutes sets forth the procedure for unclaimed evidence which is in the custody of the Miami Beach Police Department and permanently vests in the Miami Beach Police Department sixty (60) days after the conclusion of the criminal proceeding; and

WHEREAS, \$15,000 has been in the custody of the Miami Beach Police Department Property and Evidence Unit in excess of the statutory period set forth in Section 705.105 of the Florida Statutes; and

WHEREAS, said funds have vested permanently in the Miami Beach Police Department, and have now been placed in the Police Unclaimed Property Account, as provided by Resolution No. 90-19931, adopted on March 7, 1990; and

WHEREAS, the Miami Beach Police Department seeks to procure those items identified in the attached Exhibit "D" with funds in the Unclaimed Property Account Fund; and

WHEREAS, the Miami Beach Cultural Arts Council (CAC) was established by the Mayor and City Commission on March 5, 1997; and

WHEREAS, the mission of the CAC is to develop, coordinate, and promote the visual and performing arts in the City of Miami Beach for the enjoyment, education, cultural enrichment, and benefit of the residents of, and visitors to, the City of Miami Beach; and

WHEREAS, the Mayor and City Commission adopted the Cultural Arts Master Plan on June 3, 1998, identifying the following program areas for the CAC: cultural arts grants, marketing, facilities, advocacy and planning, and revenue development; and

WHEREAS, pursuant to its enabling legislation, the CAC's budget for each fiscal year shall be adopted by the Mayor and City Commission; and

Exhibit E - Community Grants

WHEREAS, accordingly, the CAC recommends a \$1,750,000 budget allocation for FY 2023 to continue implementation of its programs; and

WHEREAS, from January 17, 2022 through June 2, 2022, the Cultural Affairs staff and the CAC conducted its application and review process for its FY 2023 Cultural Arts Grant Programs; and

WHEREAS, grants panelists, comprised of the CAC members, yielded 51 viable applications; and

WHEREAS, the CAC, at its regular meeting on July 7, 2022, reviewed the grant panelists' recommendations and unanimously supported the recommended Cultural Arts awards totaling \$821,642 for FY 2023, as more specifically identified in the "Recommended FY 2023 Funding" column in Exhibit "E," attached hereto; and

WHEREAS, the City Manager has reviewed the recommended Cultural Arts awards and concurs with same; and

WHEREAS, the Miami Beach Visitor and Convention Authority (MBVCA) was created pursuant to Chapter 67-930 of the Laws of Florida, and Sections 102-246 through 102-254 of the Code of the City of Miami Beach; and

WHEREAS, pursuant to its enabling legislation, the MBVCA's budget for each fiscal year shall be presented to the Mayor and Commission; and

WHEREAS, the MBVCA has recommended approval of the proposed work plan and budget for FY 2023, in the amount of \$3,833,000, to continue implementation of its programs as shown in Exhibit "F."


NOW, THEREFORE, BE IT DULY RESOLVED BY THE MAYOR AND THE CITY COMMISSION OF THE CITY OF MIAMI BEACH, FLORIDA, that the Mayor and City Commission of the City of Miami Beach, Florida hereby adopt the final budgets for the General, G.O. Debt Service, RDA Ad Valorem Taxes, North Beach CRA Ad Valorem Taxes, Enterprise, Internal Service, and Special Revenue Funds for Fiscal Year 2023 as shown in Composite Exhibit "A" (Total Revenues and Expenditures by Fund and Department), Exhibit "B" (Confiscated Trust Funds), Exhibit "C" (Police Training & School Resources Fund), Exhibit "D" (Police Unclaimed Property Account), Exhibit "E" (Cultural Arts Council Grants), and Exhibit "F" (MBVCA), and waive the City's policy of not utilizing one-time, non-recurring revenue to fund recurring personnel, operating, and maintenance costs in the Building and Sanitation Funds budgets for FY 2023.

PASSED AND ADOPTED this 28th day of September, 2022.

ATTEST:



Rafael E. Granado, City Clerk

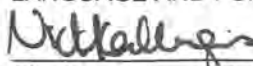


Dan Gelber, Mayor



SEP 29 2022

APPROVED AS TO FORM AND
LANGUAGE AND FOR EXECUTION


for City Attorney NK

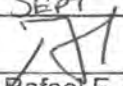
9/20/2022
Date

Exhibit E - Community Grants

STATE OF FLORIDA
COUNTY OF MIAMI-DADE

I, RAFAEL E. GRANADO, City Clerk of the City of Miami Beach, Florida, do hereby certify that the above and foregoing is a true and correct copy of the original thereof on file in this office.

WITNESS my hand and seal of said City this
29 day of SEPT, 2022.



Rafael E. Granado
City Clerk of the City of Miami Beach, Florida



SEP 29 2022

Exhibit E - Community Grants

MIAMIBEACH

FINANCE AND CITYWIDE PROJECTS COMMITTEE

SUPPLEMENTAL MATERIAL

Commission Chambers, 3rd Floor, 1700 Convention Center Drive
JULY 21, 2017 AT 3:00 PM

Committee Members

Commissioner Ricky Arriola, Chair
Commissioner Joy Malakoff, Vice Chair
Commissioner John Alemán, Member
Commissioner Micky Steinberg, Alternate

SUPPLEMENTAL MATERIAL FOR ITEM 2

BUDGET BRIEFING:

OLD BUSINESS

2. Finalizing Proposed FY 2017/18 Operating Budget

Status: Item enclosed.


Exhibit E - Community Grants



City of Miami Beach, 1700 Convention Center Drive, Miami Beach, Florida 33139, www.miamibeachfl.gov

COMMITTEE MEMORANDUM

TO: Members of the Finance & City Wide Projects Committee

FROM: Jimmy L. Morales, City Manager 

DATE: July 21, 2017

SUBJECT: SUPPLEMENTAL INFORMATION FOR FINALIZING PROPOSED FY 2017/18 OPERATING BUDGET

This memo includes the following additional information for finalizing the proposed FY 2017/18 Operating Budget:

1. Approved Operating Budget Enhancements for last five fiscal years
2. Analysis of Sponsorships and Fee Waivers for FY 2015/16 and FY 2016/17
3. City of Miami Beach Grantee Letters

1. Approved Operating Budget Enhancements for last five fiscal years

At the July 10, 2017 Finance and Citywide Projects Committee meeting regarding development of the FY 2017/18 Proposed Budget, the Committee requested an analysis of enhancements added to the operating budget over the past five years, which have been included in the FY 2017/18 Current Service Level (CSL) Budget.

The enhancements outlined in Attachment A are organized by department and fiscal year, and are comprised of the following:

- a) Enhancements approved by the City Commission during the adoption of the annual operating budget each year. The fiscal impacts included for these enhancements, unless otherwise noted in the attachment, are based on the amounts reflected in the adopted budget book for the fiscal year in which the enhancement was approved by the City Commission.
- b) Enhancements approved by the City Commission during each fiscal year via amendments to the operating budget. The fiscal impacts reflected for these enhancements, unless otherwise noted in the attachment, are based on the amounts in the Resolution approving the amendment.
- c) Creation of new departments approved by the City Commission through City Ordinances. The fiscal impacts included for these enhancements, unless otherwise noted in the attachment, are based on the amounts included in the FY 2017/18 CSL Budget.
- d) Enhancements or additions included in the FY 2017/18 CSL Budget based on direction provided at the June 16, 2017 Finance and Citywide Projects Committee (FCWPC) meeting, the June 22, 2017 Commission Retreat, and the July 10, 2017 FCWPC meeting, for example the insourcing of North Shore Tennis Center. The fiscal impacts included for these enhancements, unless otherwise noted in the attachment, are based on the amounts included in the FY 2017/18 CSL Budget.

Exhibit E - Community Grants

2. Analysis of Sponsorships and Fee Waivers for FY 2015/16 and FY 2016/17

At the July 10th, 2017 Finance and Citywide Projects Committee meeting regarding the development of the FY 2017/18 proposed budget, the Committee requested an analysis of Special Event sponsorships and fee waivers, this analysis is included below.

Sponsorships

The following six events were included in the FY 2016/17 Operating Budget which total \$910,000.

Event	Sponsorship Amount	Reso #
Miami Beach Bowl	\$150,000	2016-29667
MLB ASG Fan Fest	\$100,000	2017-29770
Footvolley	\$10,000	2017-29901
Air & Sea Show	\$350,000	2016-29579
World OutGames	\$200,000	2014-28492 & 2017-29828
International Tennis Federation	\$100,000	2016-29535
TOTAL EVENT SPONSORSHIPS FY 16/17	\$910,000	

Of the budgeted events, the Miami Beach Bowl did not occur.

Additionally, the Commission will be reviewing and providing direction on Fitfest's request for \$10,000 during the July 26, 2017 Commission meeting.

Fee Waivers

The types of fees typically waived include: application and permit fees, beach access passes, square footage fees, user fees, sand tax on beachfront, and sales taxes on square footage.

Attachment B provides a list of the Special Event fees waved during FY 2016/17 through June 30, 2017. Of the total \$131,515, \$126,115 or 95 percent of fees waived were for non-profit organizations. Further, \$113,575 or 86 percent of the total fees waived were comprised of application and permit fees, beach access passes, square footage and user fees.

Attachment C provides a list of the Special Event fee waivers for FY 2015/16 which total \$301,816.17 of which \$296,658.67 or 98 percent of fees waived were for non-profit organizations. Further, \$282,764.58 or 94 percent of the total fees waived were comprised of application and permit fees, beach access passes, square footage and user fees.

The grand total of fees waived since FY 2015/16 through June 30, 2017, is \$433,331.50 of which \$422,774 or 98 percent of fees waived were for non-profit organizations.

Exhibit E - Community Grants

3. City of Miami Beach Grantee Letters

At the July 10th, 2017 Finance and Citywide Projects Committee meeting regarding the development of the FY 2017/18 Proposed Budget, the Committee requested a list of the City of Miami Beach Grantees and directed the Office of Budget and Performance Improvement to request a brief letter from all grantees outlining how their organization uses the City's grant dollars, who benefits from this use, and how they benefit. Attachment D includes the requested letters.

The following organizations are budgeted to receive grants during FY 2016/17:

- The Garden Center at the Miami Beach Botanical Garden - \$152,000
- Jewish Museum of Florida, FIU - \$50,000
- UNIDAD Senior Center - \$50,000
- Little Havana Stella Maris - \$50,000
- Jewish Community Services of South Florida - \$47,000
- Miami Beach Chamber / Visitor Center - \$36,000
- Miami Beach Gay & Lesbian Chamber of Commerce - \$25,000
- Miami Design Preservation League - \$23,000
- Douglas Gardens Community Mental Health Center of Miami Beach - \$22,000
- Miami Beach Community Health Center, Inc. - \$22,000
- Miami Beach Latin Chamber of Commerce - \$18,000
- North Beach Development Committee - \$18,000
- South FL Hispanic Chamber - \$18,000
- Boys and Girls Club - \$17,000
- Orange Bowl - \$17,000
- Miami Beach Gay Pride Parade - \$10,000

Total: \$575,000

JLM/CGR

Exhibit E - Community Grants

July 17, 2017

Cintya G. Ramos, Director
BUDGET & PERFORMANCE IMPROVEMENT
1700 Convention Center Drive, Miami Beach, FL 33139

Dear Cintya,

The Miami Beach Botanical Garden's grant funding from the City of Miami Beach is crucial to the successful production of the programs. These funds are used to support a wide array of activities and events including:

- Artist fees for a wide variety of programs eg. Fushi Daiko performance at the Japanese Spring Festival, a free community event which attracted over 1000 people. Musicians and performances artists at throughout the year.
 - Summer Children's Art Camp – art supplies and other expenditures. The camp runs for 10 weeks, each Wednesday morning and concludes with "Gallery Night," showcasing the creativity of the Students
- Art in the Park with Maria, a monthly event for children to tap their creativity in the Garden setting.
- Advertising and promotional materials which promote the Garden's programs.

We continue to find new collaborations to broaden our audience experience providing the unique combination of nature and the arts for the community and our visitors.

If you need further details, please do not hesitate to contact me.

Cordially,

Sandy Shapiro
Executive Director

Exhibit E - Community Grants



The Jewish Museum of Florida-FIU is gratified and humbled to have received its Citywide Support grant from the City of Miami Beach for FY16-17. The grant is essential and integral to the continuing historical, cultural and educational programs offered by JMOF-FIU to the residents of Miami Beach and beyond.

Our museum reaches Jews and non-Jews, students and adults and tourists from all over the world. Our primary audience are the residents of Miami Beach; the museum enriches the quality of life on Miami Beach and then to all visitors to the area. The City of Miami Beach grant has provided a reliable and ongoing funding source without which the museum's operations and cultural offerings would be in jeopardy.

The museum grant for the current fiscal year of \$49,500.00 is used to fund a portion of the salaries and benefits for the following staff positions: museum educator, maintenance supervisor, group tour and store manager, museum curator, membership and programming manager and executive director. These staff positions provide direct services to the visiting public such as designing, installing and de-installing all exhibits, organizing and running all related programs and events, researching and presenting historic information about all exhibits and materials to the public and providing overall administrative oversight. The subtotal of the grant used for salaries and benefits is \$31,046.00

The balance of the grant (\$18,454.00) is used for the repairs and maintenance of the museum facility. The museum consists of 2 interconnected historic synagogues built in 1929 and 1936 which require continuous and extensive repairs and maintenance. This grant provides a percentage of overall expenses which is utilized by the museum for the upkeep of its air conditioning system, security and fire alarm services and pest infestation treatment. The museum currently faces extensive repairs to its roof including a complete reroofing of one of the buildings and a replacement of its historic copper dome. Other sources are being sought for these expenses.

JMOF-FIU cannot adequately express its gratitude to the City of Miami Beach for its continued support. The Citywide Support Grant is key to the museum being able to continue to provide its cultural programs to all residents including exhibits, theatrical plays, musical performances and educational lectures and presentations.

A handwritten signature in black ink that reads "Howard Horowitz". The signature is fluid and cursive, with the first name "Howard" and last name "Horowitz" clearly distinguishable.

Howard Horowitz
Finance Manager
Jewish Museum of Florida - FIU
301 Washington Avenue
Miami Beach, FL 33139
Direct: 786 972-3171
Fax: 305 672-5933
Email: hhorowit@fiu.edu
www.jewishmuseum.com

301 Washington Avenue, Miami Beach, FL 33139-6965
Tel: 305-672-5044 • Fax 305-672-5933 • www.jewishmuseum.com

Exhibit E - Community Grants



Cintya G. Ramos, *Director*
BUDGET & PERFORMANCE IMPROVEMENT
1700 Convention Center Drive, Miami Beach, FL 33139

Re: Budget Allocation to UNIDAD of Miami Beach, Inc. for Operation of the UNIDAD Senior Center - FY 17-18

Dear Ms. Ramos,

In response to your request, on behalf of the City's Finance and Citywide Projects Committee, for a brief letter outlining how their organization uses the City's FY 16-17 grant dollars and who benefits from this use, UNIDAD of Miami Beach, Inc. ("UNIDAD") is happy to provide this response.

UNIDAD operates the Senior Center located at the North Beach Oceanfront Center, under a long term Management Agreement with the City. UNIDAD's senior program provides a wide array of social and recreational services to Miami Beach seniors, including predominately low to moderate-income residents. Their services include but are not limited to: employment training, socialization and educational activities, fitness and exercise, health services, recreational activities, wellness training, legal counseling, and tax preparation assistance., etc.

There are 24,776 people aged 55 and older in Miami Beach according to the last Census. This elderly population represents 28.18% of the total population on Miami Beach. The over 5,000 registered users of the UNIDAD SENIOR CENTER are predominately low- to moderate-income persons. The census data on the northern targeted area of Miami Beach indicates approximately 8,677 low/moderate-income persons reside in the related census tracts. Our agency experience, backed by Florida demographics, places the senior (55+) proportion of this population as at least 82%. Prior to the opening of the Center, seniors in the North Beach area had to travel all the way to South Beach to participate in the large concentration of senior programming in the historic center of the City's elderly population. As demographics shifted, there was an identified need for a full service Senior Center in North Beach – which this facility started providing in March 2015.

Since its opening, the Senior Center has been fully embraced by the community. Usage and request for expanded programming currently exceed program funding. Currently UNIDAD operating budget for the Center is in excess of \$690,898.77. Of this operating budget, the City this year provided \$50,000 in general fund support and \$6,000 in CDBG grant support. **The remaining 92% of operating funds are funded by UNIDAD through other public and private grants and donations.** The current City support does not even cover the operating costs of the building – which UNIDAD is obligated to pay 100% as part of the Management Agreement. **As a result the**

Exhibit E - Community Grants

maintenance and operation of the North Beach Ocean Front Center, even though it is a City building, is subsidized by UNIDAD. This subsidy detracts from use of program dollars for senior services.

Based on our actual historical experience in serving this population, we project we will have served a minimum of 1,000 unduplicated seniors with a full slate of year round program activities with last year City grant funding. The Senior Center is desperately in need of continued or expanded funding. The active senior community utilizing the center is clamoring for expanded recreational and social programming and a hot meals program (currently not available at any public facility outside of South Beach). The Center is fully equipped for additional programming and the requested meals program – we simply need additional and continued operating support.

We respectfully implore the City Administration and the City's Finance and Citywide Projects Committee to recommend continued and expanded support for our seniors – especially the underserved population in North Beach. Together, we have created a world-class Senior Center, now together we can provide the operating support to expand and support its programming.

We thank you for your consideration.

Respectfully submitted,



Victor M. Diaz, Jr.
President, Board of Directors
UNIDAD of Miami Beach, Inc.

Exhibit E - Community Grants



LITTLE HAVANA ACTIVITIES & NUTRITION
CENTERS OF DADE COUNTY INC.

Rafael Villaverde
Founder

Manuel Marrero
Chairman of the Board/Treasurer

Rafael Iglesias
President and CEO

Mario Luis del Valle
Vice Chair

Elisa De Velasco
Vice Secretary

Alberto Collazo, Jr.
Director

July 18, 2017

Cintya G. Ramos
Director
Budget and Performance Improvement
1700 Convention Center Drive
Miami Beach, FL 33139

RE: Budget Allocation to Little Havana Activities & Nutrition Centers of Dade County, Inc for the Stella Maris Senior Center

Dear Ms. Ramos:

Little Havana Activities & Nutrition Centers of Dade County, Inc. ("LHANC") operates 14 senior centers throughout Miami-Dade County. Of those 14 centers, 3 are within the City of Miami Beach city limits.

At the senior centers, LHANC provides services such a hot congregate meals, recreation, transportation, educational instruction wellness programs, and many other services. In addition to senior center services, LHANC further provide home delivered meals city-wide. We also provide child day care services at the South Shore Community Center.

For the period of July 1, 2016 – June 30, 2017, LHANC provided 20,206 congregate meals to 214 unduplicated individuals, 16,685 home delivered meals to 144 unduplicated elderly, and services to 87 unduplicated working poor families from the city of Miami Beach.

In the last year, we requested assistance from the City to continue to operate the Stella Maris Senior Center when LHANC lost state funding. As a result, the City Commission came through with a \$50,000 allocation for the period of 10-01-2016 to June 30, 2017. This allocation allowed us to serve 7,205 meals to 62 unduplicated clients. Although a generous act on behalf of the City Commission this is the only amount of money that the City contributes to all of the services provided by LHANC to city residents.

Our Partners



United Way
Member Agency

700 S.W. 8th Street, Miami, Florida 33130-3300
305-858-0887 - Fax: 305-854-2226
www.Lhanc.org

Exhibit E - Community Grants

LHANC fully funds all of the home delivered meals, all of the services and activities at Council Towers and Rebecca Towers Senior Centers, and the activities and transportation offered at Stella Maris. LHANC further provides all of the funding for the child care center, including paying rent at the South Shore Community Center for the use of its space. This amounts to approximately \$841,000 invested by LHANC into the City of Miami Beach each year. This translates into an overwhelming match of 94% in federal, state, and county funds brought by LHANC to the City of Miami Beach.

We hope that the City of Miami Beach continues to find mechanisms whereby they can fund necessary programs such as congregational and home delivered meals. As evidenced by the investment made by LHANC into the City, it is well documented just how much these services are needed.

Sincerely,



Betty Ruano
Director, Operations and Human Resources



Exhibit E - Community Grants



735 NE 125th Street
North Miami, FL 33161
305.899.1587
fax 305.899.6367
www.jcsfl.org

July 13, 2017

Ms. Cintya G. Ramos, Director
BUDGET & PERFORMANCE IMPROVEMENT
City of Miami Beach
1700 Convention Center Drive,
Miami Beach, FL 33139

In Re: JCS City Wide Funds from the City of Miami Beach \$47,000

Dear Ms. Ramos,

JCS has received the City Wide Funds from the City of Miami Beach for more than 20 years to serve homebound and congregate meals to the low income elderly residing in the City of Miami Beach. JCS operates and administers two Congregate Dining Facilities serving 279 unduplicated clients annually and 284 unduplicated homebound elderly clients who need the meals to remain living in their home. The grants serves to fund direct care workers who provide Social Work services to the clients and referrals to services in and around the community. The funds allow us to match our federal funding to serve 42,897 frozen meals and 4,875 breakfast meals to the homebound clients throughout the year. Furthermore, the funds help to match the federal funds we receive to operate the congregate dining facilities where 25,553 hot meals are provided at lunch at these two meal sites.

Clients not only receive meals delivered at home, but they also receive weekly contact with their delivery driver and regular contact with the Social Worker. The grant funds help to support the staff who provide the social services and intake for homebound and congregate clients. After being seen by the Social Workers, clients are often referred to numerous programs including homemaking services, emergency response units, food shopping services, transportation, nutritional counseling, food stamps, case management and home health services.

The home delivered clients served by JCS on Miami Beach are frailer and less able to access services than those attending our meals sites. For instance, the average age of our home delivered clients is 80, while the average age of our congregate clients is 75. Ninety-six (96) of the 284 clients served at home are 85 years of age or older, representing 34% of the Miami Beach home delivered meals clients. Whereas, 215 congregate meal clients were served during the same time period, and of those only 20% are 85 years of age and older.



CARF International has accredited JCS' Behavioral Health Services Division and the Employment Services of JCS' Rehabilitation and Employment Division through 2016

JCS is a Beneficiary Agency of the Greater Miami Jewish Federation and an Impact Partner of United Way of Miami-Dade • Social services for Nazi victims have been supported by a grant from the Conference on Jewish Material Claims Against Germany
JCS is funded by The Children's Trust, a dedicated source of revenue established by voter referendum to improve the lives of children and families in Miami-Dade County • The Alliance for Aging and the State of Florida Department of Elder Affairs sponsor some JCS programs for seniors

Exhibit E - Community Grants

Ms. Ramos
July 13, 2017
Page 2

Clients attending our congregate dining facilities also receive nutritional counseling, educational and recreational activities and have the opportunity to socialize with their peers in an environment that is conducive to socialization and active participation in their community.

If you have any additional questions or require additional support for the \$47,000 we have received annually from the City of Miami Beach, please do not hesitate to contact me.

Warmest regards,



Ela E. Goldfarb, RN, MBA/HA
Vice President –Senior Division

Exhibit E - Community Grants



1920 Meridian Ave, Miami Beach, FL 33139

July 14, 2017

Cintya G. Ramos
1700 Convention Center Drive
Miami Beach, FL 33139

Dear Cintya,

The Miami Beach Chamber of Commerce receives \$36,000 which we use to help support our Visitor Center. We are committed to promoting the #1 brand in our city, Tourism, and we do this by reaching global markets through a variety of outlets. The Visit Miami Beach Visitor Center serves all visitors with concierge services and retail options to help increase traffic in the Miami Beach area. The Visitor Center is open 7 days a week to help guests with all sorts of services such as, hotel bookings, tour sales and information, purchase of GO Miami & Explorer cards, suggesting dining and shopping options.

Some of the most important tools used by the Visitor Center are the social media outlets and website (miamibeachguest.com). This site provides useful information for tourists with a wide directory of businesses that provide special services and assists in making Miami Beach a desired destination. By focusing our resources on Facebook, Instagram, Twitter, YouTube and other viral social media outlets, the Visitor Center continues to globally promote the Visit Miami Beach Brand and encourage tourists to visit our beautiful city. This benefits our business community and assists the city in generating resort taxes.

Families and individuals alike find great benefit in the information provided by the Visitor Center. Usually, the entertainment decision maker or caretaker of the home will find several great options for the whole family regardless of age. Our friendly staff ensures that visitors from around the world get a warm first impression and feel welcomed to our city. The main goal is that our visitors are able to access this information during their planning stages of their trip to ensure that with our new location, Visit Miami Beach can be ready to provide all the necessary help.

There are many activities that will help enhance this business stimulus program and we appreciate the support from the City of Miami Beach to continue the promotion of our businesses and give back to our guests. By using the miamibeachguest.com website, visitors can research and explore local restaurants, tours, and special activities that Miami Beach has to offer prior to their arrival. Once in Miami Beach, there are various touch points for visitors and residents, including the Beach Channel, the Miami Beach News, and the GMCVB Vacation Planner.

With the continuing support from the City of Miami Beach, the Visit Miami Beach Visitor Center will keep working hard to help grow local business and achieve name recognition for our city throughout the world.

Sincerely,

Jerry Libbin
President & CEO
Miami Beach Chamber of Commerce

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William Talbert III, GMCVB

Exhibit E - Community Grants



1130 Washington Ave.
1st Floor North
Miami Beach, FL 33139
EMAIL: info@gaybizmiami.com
WEB: www.gaybizmiami.com
OFFICE: 305-673-4440
FAX: 305-673-8883

A Not -For-Profit Corporation

July 12, 2017

City of Miami Beach
Finance & Citywide Projects Committee (FCWPC)
1700 Convention Center Dr.
Miami Beach, FL 33139

Re: Project Grant – Pink Flamingo Hospitality Program

The Miami-Dade Gay & Lesbian Chamber receives a grant from the City of Miami Beach to assist in the Chamber's efforts in working with its member partners towards promoting the destination to LGBT tourists. As part of our program of work, that commenced in October 2015, the MDGLCC created a monthly affinity program with its hospitality partners (focusing on attractions, hotel and restaurant properties on Miami Beach). The focus of this program is to bring visibility to the Pink Flamingo Hospitality Certification Program, increase participation in the Pink Flamingo program, provide area member hosting opportunities for the monthly meetings/trainings, increase market awareness for visitors by sharing event calendar items, increase traffic to Miami Beach Visitor Centers (particularly the LGBT Visitor Center which promotes Miami Beach attractions and businesses), create survey opportunities around important year-round activities, distribute tourist related materials for mass market distribution, allow LGBT & allied employees better access to one-another and, showcase Miami Beach's year-round appeal as an LGBT destination (visitors and locals). Funding is applied towards staff, promotional materials/event advertising and, training.

We appreciate the support of the City of Miami Beach and look forward to continuing this program in 2018.

Sincerely,

Steven Adkins, President/CEO

Exhibit E - Community Grants



MIAMI DESIGN PRESERVATION LEAGUE

1001 Ocean Drive, Miami Beach, FL 33139

P.O. Box 190180, Miami Beach, FL 33119-0180

Phone 305-672-2014

www.mdpl.org

Dear Cintya,

Miami Design Preservation League receives a Cultural Anchors Grant. Cultural Anchors Grants are defined as grants for operating funds to the major preeminent and smaller arts institutions physically based in the City of Miami Beach, whose primary mission is year-round artistic and cultural programming that contributes significantly to the cultural life of the City of Miami Beach. Grants may be used towards operational expenses in association with the annual cultural programming described in the application.

Miami Design Preservation League (MDPL) is a non-profit organization devoted to preserving, protecting, and promoting the cultural, social, economic, environmental and architectural integrity of Miami Beach and its twelve historic districts. These vibrant neighborhoods are living museums of 20th century design and the economic engine of our city. MDPL acts as the docent and curator to these architectural gems. Originally organized by Barbara Capitman and friends in 1976, it is the oldest Art Deco Society in the world, but is also much more. The Art Deco Historic District in South Beach was designated as a National Register District in 1979 through the efforts of MDPL. Since that time three more National Register Districts have been added along with twelve local districts. Currently two new local districts are being enacted in North Beach following years of advocacy by MDPL in partnership with local neighborhood groups.

In addition to MDPL's commitment to the historic districts, the organization is active in historic preservation issues in all of Miami-Dade County. MDPL provides cultural and educational programs to Miami-Dade County residents, surrounding counties, Florida residents, national and international visitors and the programs are developed for the general public, are mostly free and have special appeal to those interested in art, design, architecture, history, preservation, urban and community planning and development.

MDPL's signature festival is the annual Art Deco Weekend (ADW). ADW was created in 1977 to showcase the beautiful Art Deco buildings of South Beach and to encourage people to preserve it for future generations. The festival has been very successful and the quality of programs have significantly improved over the last two years. Juried fine arts exhibitors, antiques, Deco-era music and quality children's programming have created a community cultural festival with something for everyone. Almost all programs are free and all are ADA accessible.

MDPL's mission is carried out in the following three ways: 1) Through the development and production of free educational and cultural programming that stimulates awareness and appreciation of Miami Beach's historic architectural significance; 2) By providing a pathway for active community participation in historic preservation 3) By advocating for legislation and government policies that ensure the continued preservation of historic architecture.

Should you have further questions, please do not hesitate to contact me. Full details of this application can be found in the grant agreement.

Sincerely,
Daniel Ciraldo
Executive Director
Miami Design Preservation League

Exhibit E - Community Grants



MIAMI DESIGN PRESERVATION LEAGUE

P.O. Box 190180, Miami Beach, FL 33119-0180

Phone 305-672-2014 www.mdpl.org

Dear Cintya,

Miami Design Preservation League receives a Key Intended Outcomes Grant.

The Miami Design Preservation (MDPL) is conducting a survey of all historic resources in the City of Miami Beach. This project was initiated in 2011 as a means to further protect and promote the historic resources of Miami Beach. Surveyors research, catalog and enter building information in a free on-line database. This work is part of our efforts to better educate the public about wealth of historic structures in our city. The on-line database serves as a constant exhibit of Miami Beach history. Please visit at www.ruskinarc.com/mdpl

The Project supports the City's Key Intended Outcomes in two areas. The first is through enhancing the beauty of neighborhoods through a focus on "historic assets" in the "Premier Neighborhoods" priority area. This is achieved through the recording of historic properties, which allows neighbors to better understand and build upon their existing strengths. Second, in the "International Center for Tourism and Business" priority area MDPL's survey project is helping to "Maximize the Miami Beach brand as a world class destination" by making the historic property information free and easily accessible on-line. The collected information, documents and photographs create a historic record that is used by local, visitors, preservationists, history enthusiasts, students and researchers.

MDPL's Director of Programs and Outreach oversees the survey and data entry work, with the main survey work conducted by architecture graduate students from Florida international University. The student interns review City of Miami Beach building records, State of Florida historic resources files, Miami-Dade County Property Appraiser records, and MDPL records. After reviews available records the surveyor visits each site to take many pictures, record current property conditions and develop a full recording of the architectural features of the site. This information is then edited and entered into the on-line database. The Director then reviews each entry before it is available on-line.

In 2016 and 2017 we have continued with the survey and recently have upgraded our software to include the ability for inputting the elevation of ground levels of historic buildings. This upgrade will allow for recording of resiliency data related to elevation. We are now working on updating the National register Art Deco Historic District project with Miami Beach district data, in order to ensure that the public has the most up-to-date information about a building's historic status. In February 2017 we began the survey the North Beach National Register districts. The project focus on the North Beach section of Miami Beach will continue through 2018

Should you have further questions, please do not hesitate to contact me. Full details of this application can be found in the grant agreement.

Sincerely,
Daniel Ciraldo
Executive Director
Miami Design Preservation League



Exhibit E - Community Grants

Douglas Gardens Community Mental Health Center of Miami Beach, Inc.

1680 Meridian Ave, Suite 501
Miami Beach, FL 33139
Phone: (305) 531-5341
Fax: (305) 532-5322

July 17, 2017

Golden Palms
17000 N.W. 21st Avenue
North Miami Beach, FL 33162
Phone: (305) 945-5340

Mayfair Residence
1960 Park Avenue
Miami Beach, FL 33139
Phone: (305) 604-3446

North Miami Office
1150 NE 125th Street
North Miami, FL 33161
Phone: (305) 403-0654

Oak Grove Apartments
15501 NE 6th Ave
North Miami, FL 33161

Cintya G. Ramos, Director
Budget and Performance Improvement
City of Miami Beach
1700 Convention Center Drive
Miami Beach, FL 33139

RE: Grant uses and benefits

Dear Ms. Ramos:

The grant we receive from the City of Miami Beach each year is extremely important to us, as it represents local community support of our agency. Specifically, it helps pay the psychiatric medicine co-pays for elderly and disabled residents and it also helps to pay for our Aftercare care manager who assists residents having a personal emotional/psychiatric crisis or emergency.

During the first 3 quarters of the current grant period, the following was provided:

- Quarter 1
 - 176 low income elderly/disabled consumers received 1,034 prescriptions with a donated co-pay value of \$2,997.05. The City of Miami Beach contributed \$1,285 for this.
 - 82 consumers who had experienced a personal emotional crisis received 135.25 hours of service during the quarter from our Aftercare Caremanager. The City of Miami Beach contributed \$4,215 for this.

- Quarter 2

- 206 low income elderly/disabled consumers received 1,521



BENEFICIARY AGENCY
United Way of Dade County



MIAMI BEACH



Exhibit E - Community Grants

- 2 -

JULY 17, 2017

prescriptions with a donated co pay of \$4,712.44. The City of Miami Beach contributed \$1,285 for this.

- 111 consumers who had experienced a personal emotional crisis received 161.25 hours of service from our Aftercare Caremanager. The City of Miami Beach contributed \$4,215 for this.

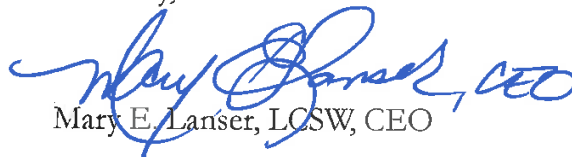
- Quarter 3

- 207 low income elderly/disabled consumers received 1,298 prescriptions with a donated co-pay value of \$4,114.83. The City of Miami Beach contributed \$1,285 for this.
- 174 consumers who had experienced a personal emotional crisis received 367.75 hours of service from our Aftercare Caremanager. The City of Miami Beach contributed \$4,215 for this.

Your grant has been instrumental to our continuing to provide these necessary services for residents. Your continued support is vital, and if possible, any possible increase in grant amount would be sincerely appreciated by those we serve.

If you have any questions regarding the above, please contact me at 305-531-5341. Thank you.

Sincerely,



Mary E. Lanser, LCSW, CEO

Exhibit E - Community Grants



July 14, 2017

11645 Biscayne Boulevard
Suite 207
North Miami, FL 33181
305.538.8835
305.695.2155 Fax
www.mbchc.org

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LOCATIONS

Stanley C. Myers Health Center
710 Alton Road
Miami Beach, FL 33139

Beverly Press Health Center
1221 - 71st Street
Miami Beach, FL 33141

Miami Beach Community
Health Center North
11645 Biscayne Boulevard
North Miami, FL 33181

Ms. Cintya G. Ramos
Director
Budget & Performance Improvement
City of Miami Beach
1700 Convention Center Drive
Miami Beach, FL 33139

Re: 2015/2016 Citywide Grant

Dear Ms. Ramos,

Miami Beach Community Health Center's mission is to provide our patients with a patient-centered medical home with high quality, affordable primary health care and specialty services, chronic disease management, and support services. We believe that providing high quality care is not only about the medical services we offer, but importantly ensuring our patients have a safe and well-maintained facility in which to receive these services. Citywide grant funds benefit the low-income and uninsured population of Miami Beach which MBCHC serves.

Miami Beach Community Health Center (MBCHC) used Citywide grant funds to help ensure its facilities in the City of Miami Beach are well-maintained and to improve the overall appearance of the site in accordance with The Joint Commission's Environment of Care standards. The renovations included painting the exterior of the Stanley C. Myers Health Center site at 710 Alton Road and replacing floor tiles at the entrance, and renovating the Beverly Press Center annex at 1245 71st Street.

Patient identification cards were also purchased for patients of the Stanley C. Myers Health Center and Beverly Press Center. The purchase of patient identification cards helps improve the patient check-in process at the time of registration. The patient identification cards serve as another method of patient identification increasing compliance with The Joint Commission's National Patient Safety Goals which focus on patient identifiers.

MBCHC is grateful for the support from the City of Miami Beach.

Sincerely,

Sorangely Menjivar, RN, MSN
Chief Operating Officer



Exhibit E - Community Grants

Brief Synopsis of the Tourist Hospitality Center & Marketing Components

Operated by Miami Beach Latin Chamber of Commerce



Caption of the Tourist Hospitality Center inside and outside (entrance on Lincoln Rd.)

The Tourist Hospitality Center is an accredited Visitor Center since 1995, operated as a non-profit service by the Miami Beach Latin Chamber of Commerce. It is the only Visitor Center at Lincoln Road with an attractive *pedestrian* entrance at a historic landmark. This popular corridor is frequented by more than 3.5 visitors annually. Visitors find our Center following a highly visible City marquee on Lincoln Road and a banner sign on Drexel Avenue. It welcomes and encourages visitors to come inside the Center. Our community guidepost presence is different from the “tour sales booths” that pop up throughout Miami Beach but offer no service at all.

The Tourist Hospitality Center is a tourist satisfier program that addresses on average 8,500 walk-in visitors annually, and 25,000 visitors to its website “miamibeach.org”, in addition to fielding numerous phone calls from visitors. At the Center, visitors experience personalized attention by multilingual Concierge staff who links them to *hotels* via referrals and to everything there is to do and see in Greater Miami: attractions, tours, restaurants, clubs, entertainment, shopping, special events, arts/culture, Art Deco District, leisure/recreational activities, public transportation, bus routes, etc. The Center operates all year-round, from Mondays through Fridays, from 9 a.m. to 5:30 p.m. with the support of the City of Miami Beach (\$18,000) and other matching sources [including the Chamber’s own reserves] for a total program budget of \$78,000.

The Center is well organized with Concierge staff who professionally advises and plans itineraries appropriate for all visitors, makes referrals and reservations as needed, linking tourists to everything there is to do and see in Greater Miami, including hotels, restaurants, clubs, shopping, arts, cultural and special events.

The Center’s functionality is maximized with its website [www.miamibeach.org] with extensive tourism content: “Visitor Center” with 18 categories of useful tourism information such as “Things to Do”, “Where to Stay”, “Shopping”, “Restaurants”, “City Events”, “Visitor Discounts” and “What’s New in Miami Beach” among many others. Functionality includes rapid content search capabilities and multi-lingual viewing, offering translation into other languages.

Exhibit E - Community Grants

The website offers visitors easy access and flow to tourism information and special discounts: hotels rates, car rentals, spas, restaurants and attractions.

It encourages visitors to make direct reservations and/or take advantage of special offers and discounts. It is fully compatible with all commonly used Internet browsers designed to function effectively with common versions of software and hardware, including an application for mobile devices. The website is resourceful with an interactive “Ask Our Concierge” button where visitors are urged to ask their specific questions and receive info within 48 hours.

Marketing: We have continued to offer hotel discounts online through Google pay-per-clicks campaign in Latin America and Spain to attract more visitors to our city during the slow summer months. The campaign is developed through the support of the Miami Beach VCA in English, Spanish and Portuguese, utilizing discount offers in hotels, spas and car rentals, linking also promotions like Miami Spice Month, Miami Spa Month and other temptations promos.

The hotel discounts for visitors attract site “viewers” to convert those viewers into “bookers” of hotel reservations and others. The campaign successfully achieves between 350 and 450 paid search traffic monthly. We are doing this campaign in Latin America to attract visitors during the summer off-season to our city, a time when visitors in that continent enjoy coming to Miami for shopping and leisure – when they are on summer vacation (and out of school vacation period) – targeting the largest segment of visitors to Greater Miami.

As far as marketing, in addition to the current pay-per-click campaign, the Tourist Hospitality Center is promoted for optimum outreach to visitors through listings in Welcome/Bienvenidos Magazine, Le Soleil de la Floride, and listing in GMCVB publications and Visit Florida under “Visitor Information Center”.

Outcomes: We don’t have contracts with hotels. However, through the Concierge referrals at the Visitor Center, we help to book room nights. It’s an ongoing service all year round w/ an average of 400 referrals annually. Visitors seek our assistance for hotel rates, availability and referral via walk-in, phone or e-mail:

- The Tourist Hospitality Center makes on average 400 hotel referrals annually, not an actual reservation because we do not handle credit card info of clients or issue room vouchers.
- We estimate on average that 400 referrals x 3 nights average stay = 1,200 room nights
- We don’t wish to misrepresent any monetary value that the Center may help generate on hotel nights. We make referrals not reservations, but just like an online advertising service promotes rates and offers and clients make bookings, our direct recommendation with name, address, telephone, website and preliminary rate review of a hotel – there is conversion.

In conclusion, the Tourist Hospitality Center enhances the image of Miami Beach as an exciting and sophisticated tourist destination with outstanding tourist attractions and visitor services.

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It complements with good customer service the publicity and marketing campaigns to attract visitors to our destination.

The Miami Beach Latin Chamber has carved a niche in the Latin American and Caribbean market, a market that has the largest number of visitors to Miami Dade County confirmed by GMCVB statistics - but the Center caters to all visitors.

At local level, on Lincoln Road alone, 3.5 million visitors frequent the area – our Center definitely taps into those visitors and creates a positive image for Miami Beach, without displacing or duplicating the work of other Visitor Centers – we all complement and work together to create a positive service image for Miami Beach.

Statement of Need: There are currently four (4) official Visitors Centers in Miami Beach with years of track record: Miami Beach Chamber, Miami Beach Latin Chamber, the LGBT Chamber and MDPL. All groups boost service to visitors in large numbers at key location points: Convention Center (under construction), Lincoln Road, Washington Avenue and Ocean Drive.

All visitor services complement customer service to visitors. One Visitor Center is not enough to address over 5.2 million visitors to Miami Beach alone - that is tourism impact! The Centers do not compete with each other or create confusion for visitors. On the contrary, it brands an image of service available at key points at one of the strongest epicenters of tourism in Dade County: Miami Beach. All Centers have the same objective, helping our more than 5 million visitors who come every year to enjoy our City.

Just like a private business sector model, there are enough visitors to be served by established additional service providers in Miami Beach – engaged in different commercial and cultural corridors. We are stating these facts to dispel the assumption that there is an agglomeration of Visitor Centers in Miami Beach. We are engaged centers with years of track record that complement each other – not dueling centers, providing service to a large number of visitors that surpasses its numbers to any other Dade County city. Miami Beach is without a doubt the city/district in Miami Dade County that generates the highest number of resort tax dollars. Therefore, the ratio of visitor center services to the ratio of visitors it receives and resort tax dollars generated by those visitors in a regional area is reasonably balanced. These services are offered by reputable organizations with strong track record.

In conclusion, the Tourist Hospitality Center by the Miami Beach Latin Chamber of Commerce provides a highly useful service for visitors and City of Miami Beach funds invested in the program far exceeds the benefits received. We are proud of serving visitors, making their stay more pleasant and promoting the “repeat client experience” to our destination.

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Overview of the Tourist Hospitality Center

Operated by Miami Beach Latin Chamber of Commerce since 1995 @ Lincoln Road

The Tourist Hospitality Center at Lincoln Road has provided visitors first-hand, personalized information on everything there is to do and see in Miami Beach. It has welcomed visitors from all over the world every day in a pleasant, garden courtyard setting. Our Concierge staff is equipped to answer questions and information in various languages to walk-in visitors, telephone callers and e-mails, supplemented with a large variety of attraction's brochures and courtesy maps. The Center also helps to resolve visitors' concerns and incidents with towing and parking tickets, discrepancies with hotel reservations/vouchers and other service issues.

Tourism customer service starts with quality information. Our Center has been an extension to the many marketing efforts to attract visitors to our destination. It all starts when visitors come in and ask "what do you suggest we should see or do for fun around here?" When visitors come to our city, replies to this question can make or break their impression of our community. If we want visitors to come back again - and say nice things about our town to others who might come - we always provide good answers at the ready.

That means offering things to see and do that are either unique (one of a kind) or extraordinary (other cities have them, but we highlight ours as unique!). Our style of tourism service and development aims to give visitors an authentic, high-quality experience that they will remember for a long time. Anybody that thinks back when they've gone on a trip and had a great experience and found it memorable - their feeling about that place stays with them a long time.

We have a good inventory of attractions and interesting things to discover and see that enhance tourist's satisfaction of their stay. Places of natural and historical significance go high on our list as well as outdoor activities, also culinary, leisure, cultural, entertainment, sports and shopping suggestions are also important. Attractions also include intangibles, such as friendly service and making visitors curious to discover our history and culture.

And when providing information on things to do and see, it's also important to look beyond our City's sign. Visitors don't consider city boundaries when they explore, and other nearby attractions and services also help to build great visitors' experiences. Things in our area that appeal to visitors include:

- Beautiful beach scenery, gardens, parks, boardwalk hiking
- Café life, shopping and great restaurants
- Fun things to do outdoors and sightseeing
- Places to get to know local history and culture
- Chances to see and interact with local art and artists and local city life culture
- Festivals and events that celebrate local history, culture, foods, music, celebrities
- Attractions, such as monuments, museums, galleries, historic districts, parks
- Local businesses and retail stores where visitors can shop or be pampered

Even transportation modes can attract visitors. Fun means of transport for tours such as bicycle, Segway tours and amphibious bus tours are a few examples of what we can offer.

We really put ourselves in our visitors' shoes and ask: why they want to come to our city and what they want to discover in our City? What would be appealing or interesting enough to get them to travel our way? And what would make them stay awhile longer? We survey and talk to visitors to keep present always what they look for and expect to discover and enjoy. We take ownership in that regard.

Exhibit E - Community Grants

As we promote our City's attractions, we always consider things from the visitor's viewpoint. That way, we will have some good answers when visitors ask, "What do you do around here for fun?" On instances our Visitor Center is like a business class lounge, a place to sit by a lovely courtyard, make plans where to start their vacation journey as they glance at all the maps and pamphlets we give them. They don't feel they need to return to their hotel and retreat to plan what to do.

We provide them garden benches in a relaxed environment where they can make a friendly stop, charge their phone and recharge their shopping and sightseeing batteries. From our Center we encourage visitors to recharge so they can continue walking the city, visiting attractions and shopping.

The Center addresses an average of 8,500 domestic and international visitors [walk-ins and callers] on everything there is to see and enjoy in Miami Beach, recommendations on leisure activities to restaurants and culinary attractions to culture, shopping, tickets for sports events and assistance for those who need last minute hotel accommodations on the go. Telephone callers also request information ranging from directions, suggestions on things to do and visit; quick consultations on sightseeing and attractions, recommendations to hotels based on their budgets, restaurants, shopping, bus routes and information about cultural entertainment and sports events.

A key task we maintain in-house with staff is to research and provide relevant content of tourism information on "miamibeach.org" to keep visitors and travelers connected with the latest information about Miami Beach's leisure/vacation assets, reaching 2,445 visits/hits with 4,625-page views as per our Google Analytics record of last year's campaign.

For the past 4 years, we coordinate Google ad words campaign in Latin America during the slow summer months, promoting hotel discounts to boost direct traffic to reservations portals. The campaign is done in Spanish and Portuguese with an investment of \$3,000. The ad words and phrases are appealing to the budget minded traveler from Latin America, showcasing approximately 60 Beach hotels with "hot deals" and room rate discounts under a directory that features direct reservations' links from our landing pages in Spanish and Portuguese for the summer/fall season. The target date for this campaign is mid-July and August which is premium time to offer the online discounts.

Specific methods used to promote this project regionally, nationally and/or internationally.

The Tourist Hospitality Center deploys a combination of paid ads, listing in local, regional and international publications through partnerships and in featured tourism websites such as Visit Florida's, Greater Miami Convention and Visitors Bureau and the center's own website miamibeach.org. Below is a list of ads and listings and other to promote the project regionally, nationally and/or internationally:

I. Internet/Website: program is promoted via several websites as a "Visitor Center" in

www.miamibeach.org

a) Visitor Center [12 categories of info]

b) Ask Our Concierge

c) Visitors Discounts

d) What's New in Miami Beach

*Information is tracked via Google Analytics reports

Listing in tourism partner's websites and regional paid ads

www.visitflorida.com 10 million hits/page views annually average

www.gmcvb.com 5 million hits/ page views/community links annually average

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II. Impressions: Tourist Hospitality ads /listed in the year: 2,170,000

Bienvenidos/Bemvindos Magazine: 300,000 impressions annually (Spanish/Portuguese)

Welcome Magazine: 900,000 impressions annually

Le Soleil de la Floride & Guide Touristique [French publications]: 575,000

GMCVB Vacation Planner: 40,000

GMCVB Visitors Guide: 65,000

GMCVB Travel Planner: 10,000

GMCVB Pocket Guide: 140,000

GMCVB Family Fun Guide: 140,000

How our marketing and promotion initiatives are improving Miami Beach's image as a superb tourist destination.

The Tourist Hospitality Center website generates throughout the year an average of 25,000 page views and downloads by web visitors from all over the world, recorded in our Google Analytics reports from our website "miamibeach.org".

Our concerted effort to be linked and engaged with other Visitor Centers in our City helps the branding of our destination unified as a whole, attracting and keeping visitors as our best customers happy by promoting value, friendly service, prestige and lifestyle. Our presentation skills to visitors communicate clear and accurate information, it increases trust and helps to identify or remember the good, pleasant and friendly service offered. This helps differentiate or elevate our City with competing markets.

We are definitely positive influencers to our destination through good service, professional staff engagement and a great location at Lincoln Road. Meanwhile, the Tourist Hospitality Center is garnering outreach activity generating an average of 6,250 quarterly page views from all over the world.

Exhibit E - Community Grants

NBDC GRANT 2018

July 15th, 2017

PLEASE REVIEW OUR SUMAARY OF WHAT WE DO TO MALKE A DIFFERENCE IN NORTH BEACH

DESCRIPTION OF GRANT MONIES for 2018 WILL BE USED FOR:

OFFICE STORAGE , SUPPLIES, STAFF, UTILITIES, INSURANCE

INCREASE VISABILITY OF POLICE , BY HOSTING MONTHLY OUTREACH MEETINGS (3RD WEDNESDAY OF MONTH)
MAINTAIN CRIME RATES BELOW NATIONAL AVERAGE - ORGANZIING CRIME WALKS ALL OVER NORTH BEACH

ENSURE CODE COMPLIANCE WITHIN REASONABLE TIMEFRAME
ENSURE APPEARANCE AND SAFETY OF BUILDING STRUCTURES AND SITES BY WORKING WITH LOCAL CODE OFFICERS

PROTECT HISTORIC BUILDING STOCK AND BRING AWARENESS - WE SPONSOR MONTHLY MIMO WALKING TOURS AND DONATE ALL FUNDS PAID FOR TOUR BACK TO MDPL.
TOUR IS HOSTED ONGOING 1ST SAT OF EACH MONTH AT 9:30 AT 73RD AND COLLINS

ENHANCE LEARNING OPORTUNITIES FOR YOUTHS -WE WORK CLOSELY WITH TEENS AT TEEN JOB CORPS AND ARE ACTIVE IN WORKING IN ALL PARKS ACTIVITES

PARKING WE HAVE APPOINTED DEBORAH RUGGIERO TO SERVE NOBE ON TRANSPORTATION COMMITTEE

MAXIMIZE NOBE AS A DESTINATION BRAND

IMPROVE BUILDING DEVELOPEMT-WE OUTREACH TO ALL NEW DEVELOPERS WITH HOPES TO EASE THE PROCESS AND WORK WITH THE MASTER PLANNER

INCREASE COMMUNITY SATISFACTION WITH GOVERNMENT-WE WORK WITH LOCAL BUSINESSES TO HELP THEM THROUGH THE PROCESS OF APPLICATIONS ETC.
WE CONSULT WITH SMALL BUSINESS OWNERS TO UNDERSTAND FUNDS AVAILABLE TO HELP THEM EG. THE CDBG IN THE PAST AND PRESENT

SHORT TERM RENTALS--ONLY SUPPORTING THEM IF CODIFIED WITH ON SITE MANAGEMENT... LIFE SAFETY IS OUR PRIORITY ON THIS

SINCERELY

AS PRESIDENT
NORTH BEACH DEVELOPMENT CORPORATION OF MIAMI BEACH

Exhibit E - Community Grants



South Florida Hispanic
Chamber of Commerce

Board of Directors

Chairman

Felipe Basulto

Past Chairman

Santiago Quintana, Jr.

Chairman-Elect

Ralph Gonzalez-Jacobo

Vice Chairman

Roland Sanchez Medina, Esq.

Secretary / Treasurer

Lázaro E. Martinez

President/CEO

Liliam M. López

Board of Directors

Luis E. Boue, CPA

Luis A. Casas

René Cibrán

Ramon Coto

Michelle Febres

Nery González

Maria Luisa Gonzalez Silva

Ricardo Morales

Armando Trabanco

Jose Pérez de Corcho

Orlando Romero

Duany Ruiz

Armando Trabanco

Diamond Circle

AT&T

Chase

Perry Ellis International

Radio Caracol

Spanish Broadcasting System

TD Bank

United HealthCare

UHealth

YP

Corporate Partners

Altria Client Services, Inc

Biltmore Hotel

Cantera & Associates, Inc

Florida Int'l University

Florida Power & Light

Ft. Lauderdale Hospital

LOI Marketing

Mercantil Commerce Bank

MDW Insurance

Macy's Florida

MWH

Miami Dade County Youth Fair

Nova Southeastern University

Resort World Miami

Tenet Healthcare

Waste Management

Board of Trustees

AFLAC

Bank of America

Baptist Health South Florida

BB&T

CarePlus Health Plans, Inc

CitiBank

CMTI Solutions of Fort

Lauderdale Downtown

Coral Gables Hospital Tenet

South Florida

Ford

Leon Medical Centers

Lowe's Home Improvement

New York Life Insurance

Pacific National Bank

Publix Supermarkets, Inc

Southwest Airlines

SunTrust

Tenet Healthcare

Wells Fargo

Legal Counsel

Roland Sanchez Medina, Esq.

"Sharing a Passion for Small Businesses"

July 12, 2017

The Honorable Mayor and Commissioners of the CMB

Attention Cintya G. Ramos, *Director*

BUDGET & PERFORMANCE IMPROVEMENT

1700 Convention Center Drive

Miami Beach, FL 33139

Re: CBO Grant - SFLHCC

Dear Mayor and Commissioners:

This letter serves as an official communication to the City of Miami Beach regarding how the South Florida Hispanic Chamber of Commerce uses the dollars allocated annually in support of one of the organization's missions.

The South Florida Hispanic Chamber of Commerce's Education Enhancement Program was established in the year 1994 for the purpose of enhancing the quality of education of financially disadvantaged local students by providing several types of scholarships. These scholarships vary in that 50% goes to paid internships which provide students with an opportunity to learn and obtain business skills while getting paid for what they do. Twenty five percent goes towards the Leadership Program, a very successful educational program that provides leadership and career workshops in different states of the US where selected students get to travel with all expenses paid to meet with an SFLHCC partner. Such partners have been Microsoft, Boeing, Facebook, Comcast, NY Life, NBC, among others. This unique opportunity is not offered by any other organization in the region. The remaining 25% goes to scholarship funds sent directly to the institution of the selected student's choice. These students are monitored quarterly to make sure that they are meeting the program's criteria. All programs combined have awarded over \$600,000 in scholarships in the past 22 years, 85% of which have been to Miami Beach Sr. High School students. As a result, the SFLHCC was inducted as a "Champion" of Miami Dade County Public School's Business and Hospitality Program University in recognition of its leadership in providing continuous support towards local education.

Besides the support of the City of Miami Beach, the organizations counts on the support of TD Bank, Southwest Airlines and Ford.

Thank you so much for your cooperation to this matter. We appreciate the CMB's support of this program.

Sincerely,

Liliam M. Lopez

President/CEO

333 Arthur Godfrey Road, Suite 300 Miami Beach, FL 33140 www.sflhcc.com

Exhibit E - Community Grants



BOYS & GIRLS CLUBS OF MIAMI-DADE

EXECUTIVE COMMITTEE

Peter Belmont - Chair
Larry Rentz - Vice Chair
Robert M. Kramer - Secretary
Victor Mendelson - Treasurer
*James T. Bernhardt
Erasmio A. Guilarte
*Olga Guilarte
Shawn Khosravi
Jorge Luis Lopez
*Raul G. Marmol
Yuni Navarro
David Plummer
Wendy Poe Whitmire
Eric Poms
C. Fred Rebozo
Richard Sepler
*Barry Stein
Eris Thomas
Joe Traba
Ben Walker
Mark Walker

*Chair Emeritus

PRESIDENT

Alex Rodriguez-Roig

VICE PRESIDENT OF OPERATIONS

Raquel Fernandez

VICE PRESIDENT OF DEVELOPMENT

Arthur Hernandez

DIRECTOR OF GRANTS

DEVELOPMENT

Gayane Stepanian

DIRECTOR OF PROGRAM

SERVICES

Franchon Green

DIRECTOR OF SPECIAL EVENTS

AND DEVELOPMENT

Kati Foley

COMPTROLLER

Thomas M. Winston, Jr.

DIRECTORS

Richard Baker
Alan S. Berg
Matt Bernhardt
Thomas J. Bezold
Gary Curry
Liana De Mena
Joe L. Fernandez
Rebecca Flores-Pena
Susan Geiger
Michael Genden
Edward J. Gilhuly
Jessica Goldberg
Jackie Gonzalez
Adolfo Guerrero
Clint Gulley
Jeanie Hernandez
William Ho
Ruth Jimenez
Steve Lear
Norma Lindsey
Rudy Leonart
Gustavo Lopez
Marile Lopez
Howard Master
Alfredo Mesa
Gail Mixer
Robert L. Parks
Elsa Pelaez-Lopez
Gabriela Rachadell de Delgado
Alex "A-Rod" Rodriguez
Jeff Samas

EMERITUS

Charles Gray
Bertha Hamilton
Edward R. Harrison
Frank Poe
Charles "Bebe" Rebozo
William O. Yates

July 17, 2017

City of Miami Beach
Office of Housing and Community Services
1700 Convention Center Drive
Miami Beach, FL 33139

Re: Boys and Girls Clubs of Miami-Dade, Inc. (City of Miami Beach Club)

To Whom It May Concern:

The Boys and Girls Clubs of Miami-Dade's Miami Beach Club offers an educational after-school and summer program for children and youth who reside within the City of Miami Beach. Funding from the City of Miami Beach will help us serve approximately 150 participants for our after-school program and over 300 children and youth during the summer. This is a total of approximately 450 children and youth ages 5-18.

Our youth will benefit through our two main programs, Project Learn (for younger children) and Great Futures for Teens (for our teenagers). Project Learn caters to children from kindergarten through sixth grade. The activities include: Science, Technology, Engineering, and Math (STEM), literacy, homework assistance, the Music Art Challenge, physical fitness, family engagement, enrichment activities, health education, mentoring, and arts/crafts. Over the last few years we have enhanced the program by bringing on State of Florida Board Certified Teachers to tutor struggling students. Moreover, we have also added Exceptional Student Education (ESE) Specialists to work specifically with children who have a disability. Approximately 10% of the children in our programs have a disability. This includes our Great Futures for Teens program.

Our Great Futures for Teens program promotes academic achievement, financial education, entrepreneurship, job training and community diversity through enriching cultural experiences. The program offers an enriching curriculum that encompasses financial literacy and employment possibilities for the youth. We provide financial education and promote economic empowerment and entrepreneurship to help break the cycle of generational economic despair. Our teens also visit local universities and learn about the application and financial aid process. Additionally, many of our teens gained community service hours while serving as Counselors in Training by mentoring younger youth. Our teens also participate in Science, Technology, Engineering, and Math (STEM) activities as well as artistic, athletic, educational, and recreational programs. Our goal is to keep children and youth in school and on track for graduation while providing them opportunities to learn and grow in different directions. The program operates from 2pm - 7pm (until 8pm for teens) Monday through Friday during the school year and from 8am -6pm on teacher planning days, school breaks, and summer period.

It is our hope to receive support from the City of Miami Beach in 2017-2018 as we strive to enhance and expand opportunities to underserved youth in our community. We thank you in advance for your thoughtful consideration of our request. As always, we are readily available to answer any questions you may have regarding our program.

Sincerely,

Rick Hernandez, M.S.
Director of Grants Development

GREAT FUTURES START HERE.

P.O. Box 330219 • Miami, Florida 33233-0219 • Phone (305) 446-9910 • Fax (305) 446-2393
www.bgcmia.org • EIN 59-0879227



Exhibit E - Community Grants

Boys and Girls Club of Miami Dade

South Beach Unit

The South Beach Unit offers a combination of amenities and timely programs that serve our community in the South Beach area. The site offers the following amenities: A game room, computer lab, club space for teenagers, and transportation. The Afterschool Educational Program provides homework assistance, computer skills, art, social skills, and tutoring among others. Additional programming when children are out of school takes place during teacher workdays, spring and winter breaks, and summer camp. In addition baseball, softball, and basketball are also offered at this site. Additional facts:

- The total number of children served in 2016 was 427. Of those, 221 were male and 207 were female.
- There were 354 that identify as Hispanic.
- Of the registered children, the age group with the largest number was 13 through 18 year-olds at 112. Then, there were 50 ten year-olds. This group was followed closely by 47 eight year-olds and 47 six year-olds. There were also 46 eleven year-olds, 43 nine year-olds, 41 seven year olds, and 41 twelve year olds.
- Most of the children (325) come from single parent households.
- An even more significant number, over 88% or 375 qualify for free or reduced priced lunch at school.
- Attendance is very consistent. About 245 children attended 104 or more days during the year. Another 105 attended between 52 and 103 days.
- Over 90 children have had a tenure in the club of more than two years. Approximately half (208) have attended between one and two years. This is mainly due to the offering of the new club that has allowed us to serve more children.
- The club site was open over 250 days during the school year and an additional 40 days during the summer.
- The Academic Success Programs included 25 STEM related activities, 50 financial literacy, over 150 children for Power Hour (homework help and tutoring), 150 for Project Learn, 40 for Summer Brain Gain, and over 300 for locally developed programs fostering academic success.
- Good Character and Citizenship Programs included 20 Keystone Club activities, 75 for Million Members Million Hours of Service (MMMHS), and another 250 for locally developed programs fostering good character and citizenship.
- The Food Program provided approximately 1,000 meals during the school year as well as 18,000 snacks. During the summer 8,000 meals were provided as well as 8,000 snacks, all at no cost.

Exhibit E - Community Grants



Exhibit E - Community Grants



To Whom It May Concern:

The Orange Bowl Committee annually uses the \$16,875 funds from the City of Miami Beach to assist in underwriting the expenses surrounding the Capital One Orange Bowl and its ancillary events. Events such as our Team & Family Beach Outing, Student Athlete Dinner Outing, Coaches Outing and others held on Miami Beach provide our out of town guests with an opportunity to experience some of Miami Beach's most iconic locations.

With teams come fans; the City of Miami Beach benefits greatly from the tourism associated with the Capital One Orange Bowl and its events. A large volume of game-related fans and tourists that visit the area spend much of their time on Miami Beach in hotels and enjoying the amenities and attractions that Miami Beach has to offer. This influx of tourists equates to increased exposure and revenues for Miami Beach and its hotels, restaurants, cultural attractions, leisure activities and entertainment venues.

In sum, the City of Miami Beach's annual \$16,875 grant assist the Capital One Orange Bowl with the opportunity to provide a first class experience to our participating University teams, presidents, coaches, alumni and boosters.

Thank you for all your support throughout the years.

A handwritten signature in black ink, appearing to read "Jarrett Nasca".

Jarrett Nasca
Chief Operating Officer
Orange Bowl Committee

Exhibit E - Community Grants



July 13, 2017

City of Miami Beach
Finance & Citywide Projects Committee (FCWPC)
1700 Convention Center Dr.
Miami Beach FL, 33139

RE: Project Grant- Miami Beach Gay Pride

Miami Beach Gay Pride receives financial support from the City of Miami Beach to assist the efforts of the cities requirements surrounding security and safety including traffic barricades, fire and police services and ADA matting requirements.

Miami Beach Gay Pride is a free event that brings together thousands of attendees of the lesbian, gay, bisexual, and transgender community, their friends, allies, and supporters in celebration of the unique spirit and culture of the LGBT community.

We appreciate the support of City of Miami Beach and look forward to its support for the 10th Annual Miami Beach Gay Pride which will be held April 6-8, 2018.

Sincerely,

Dave Cook, Executive Director

Miami Beach Gay Pride -1130 Washington Ave, 1st Floor North, Miami Beach FL, 33139

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Exhibit F

MIAMI BEACH GARDEN CONSERVANCY, INC.

Financial Statements
For the Year Ended September 30, 2022

Robbins and Moroney, P.A.
Certified Public Accountants

Exhibit F

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Robbins and Moroney, P.A.
Certified Public Accountants

Exhibit F

Robbins and Moroney, P.A.
Certified Public Accountants

Accounting and Auditing
Taxation and Consulting

222 Southeast Tenth Street
Fort Lauderdale, Florida 33316

Telephone: (954) 467-3100
Facsimile: (954) 467-2080

INDEPENDENT AUDITOR'S REPORT

Board of Directors
Miami Beach Garden Conservancy, Inc.

Opinion

We have audited the accompanying financial statements of Miami Beach Garden Conservancy, Inc. (a non-profit corporation), which comprise the statement of financial position as of September 30, 2022, and the related statements of activities, cash flows and functional expenses for the year then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Miami Beach Garden Conservancy, Inc. as of September 30, 2022, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Miami Beach Garden Conservancy, Inc. and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Miami Beach Garden Conservancy, Inc.'s ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists.

Exhibit F

INDEPENDENT AUDITOR'S REPORT (continued)

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Miami Beach Garden Conservancy, Inc.'s internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Miami Beach Garden Conservancy, Inc.'s ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

ROBBINS and MORONEY, P.A.
Certified Public Accountants

Robbins and Moroney, P.A.

Fort Lauderdale, Florida
April 19, 2023

Exhibit F

MIAMI BEACH GARDEN CONSERVANCY, INC.

Statement of Financial Position
September 30, 2022

Assets

Current Assets

Cash and Cash Equivalents	\$	693,062
Grants Receivable		161,088
Accounts Receivable		29,786
Inventory		15,640

Total Current Assets 899,576

Non-Current Assets

Property and Equipment		105,451
------------------------	--	---------

Total Assets \$ 1,005,027

Liabilities and Net Assets

Current Liabilities

Accounts Payable and Accrued Expenses	\$	39,852
Deferred Revenue		211,833
Security Deposits		72,675

Total Current Liabilities 324,360

Net Assets

Without Donor Restrictions		613,167
With Donor Restrictions		67,500

Total Net Assets 680,667

Total Liabilities and Net Assets \$ 1,005,027

The accompanying notes are an integral part of these financial statements.

Exhibit F

MIAMI BEACH GARDEN CONSERVANCY, INC.

Statement of Activities
For the Year Ended September 30, 2022

Net Assets Without Donor Restrictions

Public Support and Revenues

Grants	\$ 178,566
Contributions	210,724
Event Revenue	1,040,907
Program Revenue	55,492
Retail Sales	142,927
Less: Cost of Sales	(55,391)
Net Assets Released from Restrictions	<u>55,462</u>

Total Public Support and Revenue 1,628,687

Expenses

Program Services	1,201,422
General and Administrative	384,136
Fundraising	<u>68,911</u>

Total Expenses 1,654,469

Change in Net Assets Without Donor Restrictions (25,782)

Net Assets With Donor Restrictions

Grants	90,000
Net Assets Released from Restrictions	<u>(55,462)</u>

Change in Net Assets With Donor Restrictions 34,538

Change in Net Assets 8,756

Net Assets, Beginning of Year 671,911

Net Assets, End of Year \$ 680,667

The accompanying notes are an integral part of these financial statements.

Exhibit F

MIAMI BEACH GARDEN CONSERVANCY, INC.

Statement of Cash Flows
For the Year Ended September 30, 2022

Cash Flows from Operating Activities	
Change in Net Assets	\$ 8,756
Adjustments to Reconcile Change in Net Assets to Net Cash from Operating Activities	
Forgiveness of Debt	(87,991)
Depreciation	18,175
Change in Assets and Liabilities	
Increase in Grants Receivables	(117,139)
Increase in Accounts Receivables	(29,786)
Decrease in Inventory	328
Increase in Accounts Payable and Accrued Expenses	12,157
Decrease in Deferred Revenue	(251,498)
Increase in Security Deposits	59,075
Net Cash Flows from Operating Activities	<u>(387,923)</u>
Cash Flows from Investing Activities	
Purchase of Property and Equipment	<u>(12,435)</u>
Net Cash Flows from Investing Activities	<u>(12,435)</u>
Cash Flows from Financing Activities	
Payments on Note Payable	<u>(149,900)</u>
Net Cash Flows from Financing Activities	<u>(149,900)</u>
Net Change in Cash and Cash Equivalents	(550,258)
Cash and Cash Equivalents, Beginning of Year	<u>1,243,320</u>
Cash and Cash Equivalents, End of Year	<u><u>\$ 693,062</u></u>
Supplementary Disclosure of Cash Flow Information:	
Interest Paid for the Year	<u><u>\$ 4,320</u></u>

The accompanying notes are an integral part of these financial statements.

Exhibit F

MIAMI BEACH GARDEN CONSERVANCY, INC.

Statement of Functional Expenses
For the Year Ended September 30, 2022

	<u>Program Services</u>	<u>General and Administrative</u>	<u>Fundraising</u>	<u>Total</u>
Payroll and Benefits	\$ 509,690	\$ 146,848	\$ 56,315	\$ 712,853
Event Food, Beverage and Services	346,118			346,118
Horticulture Supplies and Services	160,178			160,178
Repairs and Maintenance	64,776	16,194		80,970
Professional Fees		63,810	3,350	67,160
Consultants	6,455	58,097		64,552
Advertising and Marketing	23,608	29,510	5,902	59,020
Office	16,062	21,527	2,847	40,436
Bank and Credit Card Fees		32,436		32,436
Educational Programs	28,762			28,762
Security	18,860	5,423		24,283
Depreciation	18,175			18,175
Insurance	4,237	2,825		7,062
Communications	4,501	1,297	497	6,295
Interest		4,320		4,320
Miscellaneous		1,849		1,849
	<u>\$ 1,201,422</u>	<u>\$ 384,136</u>	<u>\$ 68,911</u>	<u>\$ 1,654,469</u>

The accompanying notes are an integral part of these financial statements.

Exhibit F

MIAMI BEACH GARDEN CONSERVANCY, INC.
Notes to Financial Statements
September 30, 2022

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Organization: The mission of the Miami Beach Garden Conservancy, Inc. (the "Organization") is to promote environmental enjoyment, stewardship and sustainability through education, the arts, and interaction with the natural world. Our garden is a unique, subtropical oasis of beauty and tranquility within an urban setting – a community resource that refreshes, inspires and engages our visitors.

Basis of Accounting: The accompanying financial statements of the Organization have been prepared on the accrual basis of accounting and accordingly reflect all significant receivables, payables, and other liabilities.

Date of Management's Review: In preparing the financial statements, the Organization has evaluated events and transactions for potential recognition or disclosure through April 19, 2023, the date that the financial statements were issued.

Net Assets: Net assets, public support and revenues are classified based on the existence or absence of donor or grantor-imposed restrictions. Accordingly, net assets and changes therein are classified and reported as follows:

Net Assets Without Donor Restrictions – Net assets available for use in general operations and not subject to donor (or certain grantor) restrictions.

Net Assets With Donor Restrictions – Net assets subject to donor-imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. Support that is restricted by the donor is reported as an increase in net assets without donor restrictions if the restriction expires in the reporting period in which the support is recognized. All other donor restricted support is reported as an increase in net assets with donor restrictions. When a restriction expires (that is, when a stipulated time restriction ends or the purpose for a restriction is accomplished), net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statement of activities as net assets released from restrictions.

Cash and Cash Equivalents: For purposes of the statement of cash flows, the Organization considers all demand deposits and investments with an original maturity of three months or less to be cash equivalents.

Grants and Accounts Receivables: Grants and accounts receivables are stated at the amount management expects to collect from outstanding balances. Management provides for probable uncollectible amounts through a provision for bad debt expense and an adjustment to a valuation allowance based on its assessment of the current status of individual accounts. Balances that are still outstanding after management has used reasonable collection efforts are written off through a charge to the valuation allowance and a credit to the receivable. At September 30, 2022, there was no valuation allowance as all amounts were considered collectible.

Inventory: Inventory consists of merchandise for sale stated at the lower of cost or net realizable value, using the first in, first out method.

Property and Equipment: Property and equipment are recorded at cost. Depreciation is provided on a straight-line basis over the estimated useful life of seven to fifteen years for capital improvements and five to seven years for furniture and equipment and machinery and equipment. Maintenance and repairs are charged to expense as incurred.

Exhibit F

MIAMI BEACH GARDEN CONSERVANCY, INC.
Notes to Financial Statements
September 30, 2022

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Fair Value of Financial Instruments: Management of the Organization believes the carrying value of financial instruments, which are comprised of cash and cash equivalents, grants and accounts receivables, accounts payable, accrued expenses, deferred revenue, and security deposits approximate fair value due to their short-term nature.

Income Taxes: The Organization is a tax-exempt corporation under Section 501(c)(3) of the Internal Revenue Code. Accordingly, no provision for income taxes has been made in the accompanying financial statements.

The Organization has not incurred any interest or penalties on its income tax returns.

The Organization's tax returns are subject to possible examination by the taxing authorities. For Federal income tax purposes, the tax returns remain open for possible examination for a period of three years after the respective filing deadlines of those returns.

Grants and Contributions: The Organization reports grants and contributions restricted by donors as increases in net assets without donor restrictions if the restrictions expire (that is, when a stipulated time restriction ends or purpose restriction is accomplished) in the reporting period. All other donor-restricted grants and contributions are reported as increases in net assets with donor restrictions, depending on the nature of the restrictions. When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statement of activities as net assets released from restrictions.

Contract Revenue: Program revenue is recognized in the period the related services are provided. Retail sales from the Organization's gift store is recognized at the time of purchase or when the product is otherwise transferred to the buyer. The Organization offers the use of the garden to the public for a rental fee. Event revenue is recognized at the time of the event. Amounts collected in advance of the program or event are recorded as deferred revenue.

Functional Allocation of Expenses: The costs of providing the various programs and activities have been summarized on a functional basis in the statement of activities and detailed in the statement of functional expenses. Certain costs have been allocated among the programs and supporting services benefited.

Use of Estimates: The preparation of financial statements in conformity with generally accepted accounting principles in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

2. LIQUIDITY AND RESERVES

The Organization has a policy to manage its liquidity and reserves following three guiding principles: operating within a prudent range of financial stability, maintaining adequate liquidity to fund near-term operations, and maintaining sufficient reserves to provide reasonable assurance that long-term obligations will be discharged. The following table reflects the Organization's financial assets as of September 30, 2022, reduced by any amounts not available for general expenditures within one year.

Exhibit F

MIAMI BEACH GARDEN CONSERVANCY, INC.
Notes to Financial Statements
September 30, 2022

2. LIQUIDITY AND RESERVES (continued)

Cash and Cash Equivalents	\$ 693,062
Grants and Accounts Receivables	190,874
Financial Assets at September 30, 2022	<u>883,936</u>
Less Amounts Not Available to be Used Within One Year:	
Net Assets With Donor Restrictions	67,500
Less Net Assets With Time Restrictions to be Met in Less Than One Year	<u>(67,500)</u>
Financial Assets Available to Meet Cash Needs for General Expenditures Within One Year	<u>\$ 883,936</u>

3. PROPERTY AND EQUIPMENT

At September 30, 2022, property and equipment consisted of:

Capital Improvements	\$ 192,964
Furniture and Fixtures	5,002
Machinery and Equipment	<u>13,246</u>
	211,212
Accumulated Depreciation	<u>(105,761)</u>
	<u>\$ 105,451</u>

4. CONTRACT BALANCES

The timing of revenue recognition, billings, and cash collections result in billed accounts receivable (contract assets) and deferred revenue (contract liabilities) on the statement of financial position. Billings or receipts occurring in advance of the Organization providing the services and recognition of revenue results in contract liabilities. These amounts are recognized as revenue when the performance obligation as set forth in the contract is satisfied.

The beginning and ending contract balances at September 30 were as follows:

	<u>2022</u>	<u>2021</u>
Receivables	\$ <u>29,786</u>	\$ <u> </u>
Deferred Revenue	\$ <u>211,833</u>	\$ <u>463,331</u>

Revenue recognized for the year ended September 30, 2022 that was included in contract liability balance at the beginning of the year was \$395,702.

5. RESTRICTIONS ON ASSETS

Net assets with donor restrictions are available for the following purposes or periods:

For Future Period	<u>\$ 67,500</u>
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Net assets were released from donor restrictions by incurring expenses satisfying their restricted purpose or by occurrence of other events specified by the donors as follows:

Passage of Time	<u>\$ 55,462</u>
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Exhibit F

MIAMI BEACH GARDEN CONSERVANCY, INC.
Notes to Financial Statements
September 30, 2022

6. MANAGEMENT AGREEMENT

The Organization entered into a management agreement (the "Agreement") with the City of Miami Beach (the "City") that expires in June 2026. The Agreement requires the Organization to maintain the City of Miami Beach Botanical Garden (the "Garden") and to advance the City's goals and priorities as set forth in the Agreement. Revenues generated by the Organization (event rentals, gift shop sales, classes, tours) are retained by the Organization and used to offset its operating expenses. In addition, the Organization retains revenues from other fundraising activities (contributions, grants, and special events). Certain costs and expenses are the responsibility of the City (capital improvements or infrastructure costs, major repairs). As partial consideration for the City allowing the Organization's use of the Garden, the Organization pays a usage fee of \$1 per year.

7. CONCENTRATIONS OF CREDIT RISK

Financial instruments which potentially subject the Organization to concentrations of credit risk consist principally of cash equivalents and unsecured receivables. The Organization's ability to collect these receivables is dependent upon economic conditions and the financial condition of its customers. The Organization has not experienced significant losses related to receivables. Management believes no additional credit risk beyond amounts provided for collection losses is inherent in the Organization's grants and accounts receivable.

At September 30, 2022, the Organization had approximately \$693,000 in cash, of which approximately \$442,000 was in excess of federally insured limits

8. PAYROLL PROTECTION PROGRAM LOAN PAYABLE

During the year ended September 30, 2021, the Organization received a loan from a bank in the amount of \$87,991 pursuant to the Paycheck Protection Program (the "PPP") under the Coronavirus Aid, Relief and Economic Security Act ("CARES Act"), which was enacted March 27, 2020. The loan was forgiven during the year ended September 30, 2022 and is included in contributions in the statement of activities.

9. SMALL BUSINESS LOAN

Prior to the year ended September 30, 2022, the Organization obtained a Small Business Loan under the Economic Injury Disaster Loan Program. The loan was paid-off in its entirety during the year ended September 30, 2022.

Exhibit G

FY 2023 Cultural Arts Council (CAC) Grants

Miami Beach Cultural Anchors	Amount
Friends of the Bass Museum	\$27,866
Holocaust Memorial Committee	\$22,313
Jewish Museum of Florida-FIU	\$21,803
Living Arts Trust (O Cinema)	\$21,446
Miami Beach Garden Conservancy, Inc.	\$22,109
Miami Beach Urban Studios-FIU	\$20,808
Miami City Ballet	\$22,746
Miami Design Preservation League	\$21,533
Miami New Drama	\$22,823
New World Symphony	\$27,833
South Florida Arts Center, Inc. (Oolite Arts)	\$26,269
The Rhythm Foundation	\$22,772
University of Wynwood, Inc. (o miami)	\$18,169
Wolfsonian-FIU	\$26,418
SUBTOTAL	\$324,908

Miami Beach Cultural Presenters	Amount
DANCE	
Ballet Flamenco La Rosa, Inc.	\$14,053
Peter London Global Dance Company, Inc.	\$13,997
The Dance NOW! Ensemble, Inc.	\$15,111
Cuban Classical Ballet of Miami Corp.	\$13,827
Miami Hispanic Ballet Corp.	\$13,732
SUBTOTAL	\$70,720
FILM	
Miami Gay and Lesbian Film Festival, Inc.	\$14,696
Center for the Advancement of Jewish Education (Jewish Film Festival)	\$14,526
Miami Short Film Festival	\$7,102
Italian Film Festival	\$14,299
Infinito Art & Cultural Foundation Inc.(Brazilian Film Festival)	\$14,129
SUBTOTAL	\$64,752
MULTI-DISCIPLINARY	
Miami Light Project	\$6,894
Edge Zones	\$14,091
FUNDARTE	\$14,129
Illuminarts *	\$10,200
Hued Songs *	\$13,676
National Foundation for Advancement in the Arts, Inc. (YoungArts)	\$14,771
Yiddishkayt Initiative, Inc.	\$13,864
SUBTOTAL	\$87,625

Miami Beach Cultural Presenters Cont'd	Amount
MUSIC	
Nu Deco Ensemble	\$14,998
Buskerfest	\$14,677
Young Musicians Unite	\$15,432
South Beach Chamber Ensemble , Inc.	\$10,340
Seraphic Fire, Inc.	\$14,866
Miami Children's Chorus, Inc.	\$11,050
Miami Music Project, Inc.	\$15,017
Community Arts and Culture, Inc.	\$14,582
Global Arts Project	\$14,242
Power Access, Inc.	\$15,036
Greater Miami Youth Symphony of Dade County FL	\$10,880
Miami Chamber Music Society	\$14,204
Patrons of Exceptional Artists	\$14,053
South Florida Symphony Orchestra	\$14,582
The Children's Voice Chorus	\$6,819
Orchestra Miami, Inc.	\$14,563
SUBTOTAL	\$215,341
OPERA	
Florida Opera Prima	\$14,469
Florida Grand Opera	\$14,903
SUBTOTAL	\$29,372
THEATER	
Fantasy Theater Factory, Inc.	\$14,663
SUBTOTAL	\$14,663
VISUAL ARTS	
Bas Fisher Invitational	\$14,261
SUBTOTAL	\$14,261
SUBTOTAL (Cultural Presenters)	\$496,734
TOTAL (Cultural Anchors and Cultural Presenters)	\$821,642

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Exhibit H

List of Organizations Receiving Sponsorship Funds

Items	Funding	FY 2021	FY 2022	FY 2023	FY 2024*
Amount Allocated Through Budget	Resort Tax	\$ -	\$ 400,000	\$ 400,000	\$ 400,000
City Sponsorships for Special Events Awarded through Sponsorship Application Program					
Miami Swim Week	Resort Tax	-	7,000	-	28,000
American Black Film Festival	Resort Tax	-	-	171,000	103,000
South Beach Jazz Festival	Resort Tax	-	25,000	30,000	-
FIU Surf and Turf Volleyball Tournament	Resort Tax	-	-	-	8,000
King of the Court Volleyball Tournament	Resort Tax	-	-	-	258,000
Total Sponsorships	\$	-	\$ 32,000	\$ 201,000	\$ 397,000
Balance Remaining to be Allocated	\$	-	\$ 368,000	\$ 199,000	\$ 3,000

* FY 2024 sponsorships have gone through the application process and are pending Commission approval

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Exhibit I

Community Benefit Fund Balance		
FY 2022 Beginning Balance	\$	903,101
FY 2022 Net Change		(90,741)
FY 2022 Closing Balance	\$	812,360
FY 2023 Net Change through 5/17/2023		(87,976)
FY 2023 Balance through 5/17/2023	\$	724,384

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Exhibit J

List of Grants Related to Existing Parks Projects

Application #	Munis Name	Grantor Type	Agency	Grant Program	Project	Department	Amount Requested	Match Amount	Status
S1655	RESILIENT FL: BAYSHORE PARK LAKE	State	FDEP	Resilient FL	Bayshore Park Retention Lake	CIP	\$ 3,029,472	\$ 3,029,472	Awarded but not accepted
O1673	USCM COMMON THREADS PROGRAM	Other	USCM	Childhood Obesity Prevention/Environmental Health and Sustainability Awards	Common Threads Cooking for Life Program	Parks	175,000	17,700	
L1647	FJGC NORMANDY ISLES GOLF CLINIC	Local	Florida Junior Golf Council (FJGC)	Florida Golf License Plate	Normandy Isles Golf Clinic	Parks	9,500	-	Awarded
L1651	FYSA SOCCER CLUB	Local	FYSA Foundation	FYSA Foundation Grant Program	Soccer Club	Parks & Rec	2,250	-	Awarded partial: \$736.20
L1648	CT YOUTH DEVELOPMENT AFTER SCHOOL PROGRAMS	Local	The Children's Trust	Youth Development Grant	After School Programs	Parks & Rec	1,128,276	011-0960-000343	Awarded
L1652	USTA WHEELCHAIR TENNIS	Local	US Tennis Association (USTA)	Wheelchair Program	Adaptive Tennis	Parks	10,000	-	
L1653	USTA TENNIS PROGRAMMING	Local	US Tennis Association (USTA)	Program Support Grant	Flamingo Park Tennis Center Programming	Parks	6,000	-	

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Exhibit K

Water & Sewer Projected Rate Increases

Below is an illustration of a cost comparison for a single-family residential home with a 3/4" water meter.

Sample Residential Water Bill with a 3/4" meter consuming 7,000 gallons per month

	FY23	FY24	FY25	Year 1 - FY24		Year 2 - FY25	
				\$ Change	% Change	\$ Change	% Change
Base Facility Charge	\$9.06	\$9.56	\$10.08	\$0.50	5.52%	\$0.52	5.44%
Consumption Charge	7.28	7.70	8.12	0.42	5.77%	0.42	5.45%
WASD Pass-Through	15.12	15.85	16.62	0.73	4.85%	0.77	4.85%
Monthly Charge for Water Consumption	\$31.46	\$33.11	\$34.82	\$1.65	5.3%	\$1.71	5.2%

Sample Residential Sanitary Sewer Bill with a 3/4" meter at 7,000 gallons per month

	FY23	FY24	FY25	Year 1 - FY24		Year 2 - FY25	
				\$ Change	% Change	\$ Change	% Change
Base Facility Charge	\$9.50	\$9.72	\$9.95	\$0.22	2.32%	\$0.23	2.37%
Consumption Charge	33.53	34.30	35.14	0.77	2.30%	0.84	2.45%
WASD Pass-Through	45.64	48.30	51.12	2.66	5.83%	2.82	5.83%
Monthly Usage Charge For Sanitary Sewer	\$88.67	\$92.32	\$96.21	\$3.65	4.12%	\$3.89	4.21%

Total est. bill	\$120.13	\$125.43	\$131.03	\$5.30	4.42%	\$5.59	4.46%
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