F&B Summary 2018 Time: December

		N	lonth to Date		Year to Date					
	Actual	Budget	Prior Year	Var + (-)	%	Actual	Budget	Prior Year	Var + (-)	%
Avg. Total Cover					-2.5 %					-1.7 %
Cost of Sales - Food					-8.0 %					-11.5 %
Cost of Sales - Beverage					-13.4 %					-15.3 %
Cost of Sales - Other					0.0 %					0.0 %
Cost of Sales					-9.5 %					-12.5 %
Cost of Food %					-3.5 %					-1.2 %
Cost of Beverage %					-7.5 %					-5.0 %
Cost of Other %					0.0 %					0.0 %
Total Payroll, Taxes & Benefit					9.0 %					-6.3 %
Other Operating Expenses					2.8 %					- <b>5.9</b> %
Total Expenses					1.7 %					-3.9 % - <b>8.0</b> %
Profit					-26.8 %					-25.9 %
Margin					20.0 /0					23.5 /6
<u>Scarpetta</u>										
Food Revenue					-18.0 %					-20.9 %
Beverage Revenue					-16.6 %					-14.2 %
Other F&B Revenue					668.3 %					143.9 %
Total Revenue					-16.3 %					-17.9 %
Covers	8,151	8,534	7,410	-383	-4.5 %	71,546	78,471	65,460	-6,925	-8.8 %
Avg. Food Cover	,	,	,		-14.1 %				•	-13.3 %
Avg. Beverage Cover					-12.6 %					-5.9 %
Avg. Total Cover					-12.3 %					-10.0 %
Cost of Sales - Food					-30.2 %					-23.7 %
Cost of Sales - Pood  Cost of Sales - Beverage					-30.2 %					-23.7 %
Cost of Sales - Other					0.0 %					0.0 %
Cost of Sales					-26.3 %					-21.7 %
Cost of Food %					-14.9 %					-3.5 %
Cost of Beverage %					0.0 %					-3.6 %
Cost of Other %					0.0 %					0.0 %
Total Payroll, Taxes & Benefit					-4.2 %					-18.1 %
Other Operating Expenses					-7.7 %					-3.8 %
Total Expenses					-13.2 %					-16.0 %
Profit					-24.4 %					-28.3 %
Margin										
Vida										
<u>Vida</u> Food Revenue					-5.5 %					-13.1 %
Food Revenue - Allowance					18.5 %					-38.8 %
Food Revenue - Breakfast					17.5 %					-7.0 %
Food Revenue - Lunch					-37.4 %					-14.7 %
Food Revenue - Dinner					-4.7 %					-22.5 %
Food Revenue - Late Night					0.0 %					0.0 %
Beverage Revenue					18.4 %					-8.0 %
Beverage Revenue - Cash					0.0 %					0.0 %
Beverage Revenue - Allowan					0.0 %					0.0 %
Beverage Revenue - Beer					3.7 %					-9.8 %
Beverage Revenue - Wine					6.6 %					-11.7 %
Beverage Revenue - Liquor					39.5 %					-2.9 %
Other F&B Revenue										
Total Revenue					-2.6 %					-12.5 %
Covers	23,989	26,153	21,707	(2,164)	-8.3 %	230,086	273,027	235,013	(42,941)	-15.7 %

F&B Summary 2018

Time: December

		D.	onth to Date			Year to Date							
	Actual	Budget	Prior Year	Var + (-)	%	Actual	Budget	Prior Year	Var + (-)	%			
Covers - Breakfast	13,234	13,289	12,007	(55)	-0.4 %	125,885	146,095	129,688	(20,210)	-13.8 %			
Covers - Lunch	4,839	6,923	4,307	(2,084)	-30.1 %	55,070	67,252	55,469	(12,182)	-18.1 %			
Covers - Dinner	5,916	5,941	5,393	(25)	-0.4 %	49,131	59,680	49,856	(10,549)	-17.7 %			
Avg Food Check	-,	-7	-,	\—- <i>\</i>	3.0 %	,	,	,	(==,= :=,	3.2 %			
Avg Breakfast Cover					17.9 %					8.0 %			
Avg Lunch Cover					-10.4 %					4.2 %			
Avg Dinner Cover					-4.3 %					-5.9 %			
Avg Beverage Check					29.0 %					9.2 %			
Avg. Total Cover					6.2 %					3.8 %			
Cost of Sales - Food					5.8 %					-10.1 %			
Cost of Sales - Beverage					20.8 %					-14.2 %			
Cost of Sales - Other					0.0 %					0.0 %			
Cost of Sales					6.7 %					-10.4 %			
Cost of Food %					12.0 %					3.4 %			
Cost of Beverage %					2.0 %					-6.7 %			
Cost of Other %					0.0 %					0.0 %			
Total Payroll, Taxes & Benefit					-2.9 %					-2.6 %			
Other Operating Expenses					2.5 %					-3.0 %			
Total Expenses					0.4 %					-4.7 %			
Profit					-20.3 %					-82.8 %			
Margin													
<u>La Cote</u>													
Food Revenue					54.6 %					1.7 %			
Food Revenue - Lunch													
Food Revenue - Lunch					11.5 % 0.0 %					-6.1 % 0.0 %			
Beverage Revenue					69.4 %					15.3 %			
Other F&B Revenue					0.0 %					0.0 %			
Total Revenue					77.4 %					9.1 %			
	42.222	42.255	42 200	4 000		427.250	445 420	422.000	7.000				
Covers  Covers - Lunch	12,323	13,355	13,380	- <b>1,032</b>	<b>-7.7 %</b> -9.0 %	137,250	145,138	<b>132,666</b>	- <b>7,888</b>	<b>-5.4 %</b> -9.3 %			
Covers - Lunch	12,155 133	13,355 0	13,085 273	-1,200 133	0.0 %	131,649 5,325	145,138 0	126,250 6,234	-13,489 5,325	0.0 %			
Avg Food Check	133	0	273	133	67.5 %	3,323	· ·	0,234	3,323	7.6 %			
Avg Lunch Cover					22.2 %					3.3 %			
Avg Dinner Cover					NaN					NaN			
Avg Beverage Check					83.6 %					22.0 %			
Avg. Total Cover					92.2 %					15.3 %			
Cost of Sales - Food					53.3 %					0.7 %			
Cost of Sales - Beverage					55.4 %					5.9 %			
Cost of Sales - Other					0.0 %					0.0 %			
Cost of Sales					53.8 %					2.4 %			
Cost of Food %					-0.9 %					-1.0 %			
Cost of Beverage %					-8.3 %					-8.2 %			
Cost of Other %					0.0 %					0.0 %			
Total Payroll, Taxes & Benefit					19.3 %					-1.6 %			
Other Operating Expenses					40.1 %					3.5 %			
Total Expenses					34.2 %					0.7 %			
Profit					233.1 %					31.9 %			
Margin													
Reach Food													
Beach Food Food Revenue					485.3 %					-0.8 %			
1 350 Neveride					703.3 /0					0.0 70			

F&B Summary 2018 Time: December

Retual   Budget   Prior Year   Var + (-)   %   Actual   Budget   Prior Year   Var + (-)   %
Other F&B Revenue         0.0 %         0.0 %           Total Revenue         181.0 %         -10.3 %           Cost of Sales - Food         0.0 %         0.0 %           Cost of Sales - Beverage         0.0 %         0.0 %           Cost of Sales - Other         0.0 %         0.0 %           Cost of Sales - Other         0.0 %         0.0 %           Cost of Sales - Other         0.0 %         0.0 %           Cost of Sales - Other         0.0 %         0.0 %           Cost of Sales - Other         0.0 %         0.0 %           Cost of Sales - Other         0.0 %         0.0 %           Cost of Sales - Other         0.0 %         0.0 %           Cost of Sales - Other         0.0 %         0.0 %           Cost of Sales - Other         0.0 %         0.0 %           Cost of Sales - Other         4.0 %         0.0 %           Cost of Sales - Other         4.0 %         4.0 %           Profit         20.5 %         2.0 %           Margin         0.0 %         0.0 %           Solo         0.0 %         0.0 %           Cheer Sales - Other
Total Revenue         181.0 %         -10.3 %           Cost of Sales - Food         0.0 %         0.0 %           Cost of Sales - Beverage         0.0 %         0.0 %           Cost of Sales - Other         0.0 %         0.0 %           Cost of Sales         0.0 %         0.0 %           Cost of Food %         0.0 %         0.0 %           Cost of Beverage %         0.0 %         0.0 %           Other Operating Expenses         -40.5 %         -48.5 %           Profit         200.5 %         -7.0 %           Margin         -7.0 %         -7.0 %           Solo         -7.0 %         -7.0 %           Food Revenue         0.0 %         0.0 %           Other F&B Revenue         0.0 %         0.0 %           Total Revenue         0.0 %         0.0 %           Checks         0.0 %         0.0 %           Avg. Food Cover         0.0 %         0.0 %           Avg. Total Cover         0.0 %         0.0 %
Cost of Sales - Food         0.0 %         0.0 %           Cost of Sales - Beverage         0.0 %         0.0 %           Cost of Sales - Other         0.0 %         0.0 %           Cost of Sales         0.0 %         0.0 %           Cost of Food %         0.0 %         0.0 %           Cost of Beverage %         0.0 %         0.0 %           Other Operating Expenses         -40.5 %         -48.5 %           Total Expenses         -40.5 %         -48.5 %           Profit         200.5 %         -7.0 %           Margin         -7.0 %         -7.0 %           Solo         -7.0 %         -7.0 %           Food Revenue         0.0 %         0.0 %           Other F&B Revenue         0.0 %         0.0 %           Total Revenue         0.0 %         0.0 %           Checks         0.0 %         0.0 %           Avg. Food Cover         0.0 %         0.0 %           Avg. Total Cover         0.0 %         0.0 %
Cost of Sales - Beverage       0.0 %       0.0 %         Cost of Sales       0.0 %       0.0 %         Cost of Food %       0.0 %       0.0 %         Cost of Beverage %       0.0 %       0.0 %         Other Operating Expenses       40.5 %       -48.5 %         Total Expenses       40.5 %       -48.5 %         Profit       200.5 %       -7.0 %         Margin       0.0 %       0.0 %         Solo       0.0 %       0.0 %         Other F&B Revenue       0.0 %       0.0 %         Total Revenue       0.0 %       0.0 %         Total Revenue       0.0 %       0.0 %         Checks       0.0 %       0.0 %         Avg. Food Cover       0.0 %       0.0 %         Avg. Total Cover       0.0 %       0.0 %
Cost of Sales - Other       0.0 %       0.0 %         Cost of Food %       0.0 %       0.0 %         Cost of Beverage %       0.0 %       0.0 %         Other Operating Expenses       40.5 %       -48.5 %         Total Expenses       40.5 %       -48.5 %         Profit       200.5 %       -7.0 %         Margin       0.0 %       0.0 %         Solo       0.0 %       0.0 %         Food Revenue       0.0 %       0.0 %         Total Revenue       0.0 %       0.0 %         Total Revenue       0.0 %       0.0 %         Checks       0.0 %       0.0 %         Avg. Food Cover       0.0 %       0.0 %         Avg. Total Cover       0.0 %       0.0 %
Cost of Sales         0.0 %         0.0 %           Cost of Food %         0.0 %         0.0 %           Cost of Beverage %         0.0 %         0.0 %           Other Operating Expenses         40.5 %         48.5 %           Total Expenses         40.5 %         48.5 %           Profit         200.5 %         -7.0 %           Margin         -7.0 %         -7.0 %           Solo         -7.0 %         -7.0 %           Solo Revenue         0.0 %         0.0 %           Other F&B Revenue         0.0 %         0.0 %           Total Revenue         0.0 %         0.0 %           Checks         0.0 %         0.0 %           Avg. Food Cover         0.0 %         0.0 %           Avg. Total Cover         0.0 %         0.0 %
Cost of Food %         0.0 %         0.0 %           Cost of Beverage %         0.0 %         0.0 %           Other Operating Expenses         -40.5 %         -48.5 %           Total Expenses         -40.5 %         -48.5 %           Profit         200.5 %         -7.0 %           Margin         0.0 %         0.0 %           Solo         0.0 %         0.0 %           Check Paß Revenue         0.0 %         0.0 %           Total Revenue         0.0 %         0.0 %           Checks         0.0 %         0.0 %           Avg. Food Cover         0.0 %         0.0 %           Avg. Total Cover         0.0 %         0.0 %
Cost of Beverage %       0.0 %       0.0 %         Other Operating Expenses       -40.5 %       -48.5 %         Total Expenses       -40.5 %       -48.5 %         Profit       200.5 %       -7.0 %         Margin       Solo       -7.0 %         Food Revenue       0.0 %       0.0 %         Other F&B Revenue       0.0 %       0.0 %         Total Revenue       0.0 %       0.0 %         Checks       0.0 %       0.0 %         Avg. Food Cover       0.0 %       0.0 %         Avg. Total Cover       0.0 %       0.0 %
Other Operating Expenses       -40.5 %       -48.5 %         Total Expenses       -40.5 %       -48.5 %         Profit       200.5 %       -7.0 %         Margin       Solo       -7.0 %         Food Revenue       0.0 %       0.0 %         Other F&B Revenue       0.0 %       0.0 %         Total Revenue       0.0 %       0.0 %         Checks       0.0 %       0.0 %         Avg. Food Cover       0.0 %       0.0 %         Avg. Total Cover       0.0 %       0.0 %
Total Expenses         -40.5 %         -48.5 %           Profit         200.5 %         -7.0 %           Margin         0.0 %         -7.0 %           Solo         0.0 %         0.0 %           Other F&B Revenue         0.0 %         0.0 %           Total Revenue         0.0 %         0.0 %           Checks         0.0 %         0.0 %           Avg. Food Cover         0.0 %         0.0 %           Avg. Total Cover         0.0 %         0.0 %
Profit Margin         200.5 %         -7.0 %           Solo         Solo         -7.0 %           Food Revenue         0.0 %         0.0 %           Other F&B Revenue         0.0 %         0.0 %           Total Revenue         0.0 %         0.0 %           Checks         0.0 %         0.0 %           Avg. Food Cover         0.0 %         0.0 %           Avg. Total Cover         0.0 %         0.0 %
Solo           Food Revenue         0.0 %         0.0 %           Other F&B Revenue         0.0 %         0.0 %           Total Revenue         0.0 %         0.0 %           Checks         0.0 %         0.0 %           Avg. Food Cover         0.0 %         0.0 %           Avg. Total Cover         0.0 %         0.0 %
Solo           Food Revenue         0.0 %         0.0 %           Other F&B Revenue         0.0 %         0.0 %           Total Revenue         0.0 %         0.0 %           Checks         0.0 %         0.0 %           Avg. Food Cover         0.0 %         0.0 %           Avg. Total Cover         0.0 %         0.0 %
Food Revenue         0.0 %         0.0 %           Other F&B Revenue         0.0 %         0.0 %           Total Revenue         0.0 %         0.0 %           Checks         0.0 %         0.0 %           Avg. Food Cover         0.0 %         0.0 %           Avg. Total Cover         0.0 %         0.0 %
Food Revenue         0.0 %         0.0 %           Other F&B Revenue         0.0 %         0.0 %           Total Revenue         0.0 %         0.0 %           Checks         0.0 %         0.0 %           Avg. Food Cover         0.0 %         0.0 %           Avg. Total Cover         0.0 %         0.0 %
Other F&B Revenue       0.0 %       0.0 %         Total Revenue       0.0 %       0.0 %         Checks       0.0 %       0.0 %         Avg. Food Cover       0.0 %       0.0 %         Avg. Total Cover       0.0 %       0.0 %
Total Revenue         0.0 %         0.0 %           Checks         0.0 %         0.0 %           Avg. Food Cover         0.0 %         0.0 %           Avg. Total Cover         0.0 %         0.0 %
Checks         0.0 %         0.0 %           Avg. Food Cover         0.0 %         0.0 %           Avg. Total Cover         0.0 %         0.0 %
Avg. Food Cover       0.0 %       0.0 %         Avg. Total Cover       0.0 %       0.0 %
Avg. Total Cover 0.0 %
Cost of Sales - Food       0.0 %       0.0 %         Cost of Sales       0.0 %       0.0 %
Cost of Food % 0.0 % 0.0 %
Total Payroll, Taxes & Benefit 0.0 % 0.0 %
Other Operating Expenses 0.0 % 0.0 %
Total Expenses 0.0 % 0.0 %
Profit 0.0 % 0.0 %
Margin
<u>Fresh</u>
Food Revenue 16.4 % -7.1 %
Total Revenue 17.6 % -7.1 %
Checks 8,370 6,572 8,225 1,798 27.4 % 86,253 87,960 85,196 -1,707 -1.9 %
Avg. Food Cover       -8.6 %       -5.2 %         Avg. Total Cover       -7.7 %       -5.3 %
Cost of Sales - Food 10.8 % -2.0 %
Cost of Sales 10.5 % -2.1 %
Cost of Food % -4.8 % 5.4 %
Total Payroll, Taxes & Benefit 8.7 %
Other Operating Expenses 46.6 % 0.0 %
Total Expenses 20.4 % -3.0 %
Profit 10.4 % -16.5 %
Margin
<u>Dine In</u>
Food Revenue -0.6 % -9.7 %
Beverage Revenue       -2.3 %       6.6 %         Other F&B Revenue       13.9 %       -4.6 %
Total Revenue 15.9 % -4.0 % -7.2 %

F&B Summary 2018 Time: December

		N	Month to Date			Year to Date							
	Actual	Budget	Prior Year	Var + (-)	%	Actual	Budget	Prior Year	Var + (-)	%			
Covers  Avg. Food Cover  Avg. Beverage Cover  Avg. Total Cover	15,524	18,928	14,510	(\$3,404)	-18.0 % 21.2 % 19.1 % 22.6 %	148,608	176,454	151,244	(\$27,846)	-15.8 % 7.2 % 26.6 % 10.2 %			
Cost of Sales - Food Cost of Sales - Beverage Cost of Sales - Other Cost of Sales					5.1 % -13.6 % 0.0 % 3.0 %					-6.6 % 1.3 % 0.0 % -6.5 %			
Cost of Food % Cost of Beverage % Cost of Other %					5.7 % -11.5 % 0.0 %					3.5 % -5.0 % 0.0 %			
Total Payroll, Taxes & Benefit Other Operating Expenses Total Expenses Profit Margin					9.7 % 31.8 % 11.6 % -84.4 %					0.4 % 8.4 % 0.1 % -102.6			
Private Bar Food Revenue Beverage Revenue Other F&B Revenue Total Revenue					4.3 % 4.2 % -70.2 % 0.6 %					3.1 % 9.2 % -63.9 % <b>0.3 %</b>			
Cost of Sales - Food Cost of Sales - Beverage Cost of Sales - Other Cost of Sales					5.3 % 7.1 % -77.2 % <b>2.1 %</b>					-0.1 % 7.4 % -28.1 % 0.6 %			
Cost of Food % Cost of Beverage % Cost of Other %					1.0 % 2.8 % -23.6 %					-3.2 % -1.6 % 99.0 %			
Total Payroll, Taxes & Benefit Other Operating Expenses Total Expenses Profit Margin					8.8 % 7.5 % 5.5 % -3.1 %					0.8 % -5.4 % -0.2 % 0.8 %			
Glow Bar  Beverage Revenue  Other F&B Revenue  Total Revenue					-27.4 % 160.6 % -25.9 %					-5.3 % 10.1 % - <b>5.2</b> %			
Checks Avg. Beverage Cover Avg. Total Cover	6,853	10,000	6,977	(\$3,147)	-31.5 % 5.9 % 8.1 %	114,650	124,955	111,508	(\$10,305)	-8.2 % 3.2 % 3.3 %			
Cost of Sales - Beverage Cost of Sales - Other Cost of Sales					-18.4 % 0.0 % -23.4 %					2.2 % 0.0 % <b>6.2 %</b>			
Cost of Beverage % Cost of Other %					12.5 % 0.0 %					7.9 % 0.0 %			
Total Payroll, Taxes & Benefit Other Operating Expenses Total Expenses					63.9 % 17.7 % 13.0 %					13.6 % 1.2 % 7.9 %			

F&B Summary 2018 Time: December

			Month to Date			Year to Date						
	Actual	Budget	Prior Year	Var + (-)	%	Actual	Budget	Prior Year	Var + (-)	%		
<b>Profit</b> Margin					-41.6 %					-10.1 %		
Bleau Bar												
Beverage Revenue					12.1 %					1.6 %		
Other F&B Revenue					0.0 %					80.6 %		
Total Revenue					13.5 %					2.2 %		
Checks	18,553	18,785	15,579	(\$232)	-1.2 %	188,917	201,271	171,599	(\$12,354)	-6.1 %		
Avg. Beverage Cover Avg. Total Cover					13.5 % 14.9 %					8.2 % 8.9 %		
Cost of Sales - Beverage Cost of Sales - Other					6.5 % 0.0 %					-3.5 % 0.0 %		
Cost of Sales					6.5 %					-3.5 %		
Cost of Beverage %					-5.0 %					-5.0 %		
Cost of Other %					0.0 %					0.0 %		
Total Payroll, Taxes & Benefit					25.5 %					1.1 %		
Other Operating Expenses					24.4 %					6.1 %		
Total Expenses					15.6 %					-0.1 %		
Profit					12.4 %					3.4 %		
Margin												
Chez Bon Bon												
Food Revenue					8.7 %					-0.9 %		
Other F&B Revenue					291.5 %					16.3 %		
Total Revenue					9.7 %					-0.9 %		
Checks	28,367	25,161	24,979	\$3,206	12.7 %	277,249	275,546	265,288	\$1,703	0.6 %		
Avg. Food Cover					-3.6 %					-1.5 %		
Avg. Total Cover					-2.7 %					-1.5 %		
Cost of Sales - Food					1.3 %					-3.9 %		
Cost of Sales - Other					-100.0					-29.6 %		
Cost of Sales					1.0 %					-3.8 %		
Cost of Food % Cost of Other %					-6.8 % -100.0					-3.0 % -39.5 %		
Total Payroll, Taxes & Benefit Other Operating Expenses					<b>23.1 %</b> 62.0 %					<b>-19.9 %</b> 19.9 %		
Total Expenses					28.6 %					19.9 %		
Profit					-16.3 %					-4.6 %		
Margin												
Michael Mine Birre 9 B.					_							
Michael Mina Pizza & Bu Food Revenue					47.5 %					1.1 %		
Beverage Revenue					47.8 %					26.8 %		
Other F&B Revenue					4363.5					22.7 %		
Total Revenue					50.3 %					13.5 %		
Checks	11,068	8,198	9,088	\$2,870	35.0 %	120,234	113,972	106,024	\$6,262	5.5 %		
Avg. Food Cover					9.2 %					-4.2 %		
Avg. Beverage Cover					9.5 %					20.2 %		
Avg. Total Cover					11.3 %					7.6 %		
Cost of Sales - Food					61.1 %					1.9 %		

F&B Summary 2018 Time: December

		N	Nonth to Date		ļ.	Year to Date						
	Actual	Budget	Prior Year	Var + (-)	%	Actual	Budget	Prior Year	Var + (-)	%		
Cost of Sales - Beverage					44.5 %				*****	19.5 %		
Cost of Sales - Other					0.0 %					0.0 %		
Cost of Sales					64.4 %					9.3 %		
Cost of Food 0/					0.2.0/					0.00/		
Cost of Food % Cost of Beverage %					9.2 % -2.2 %					0.8 % -5.8 %		
Cost of Deverage %  Cost of Other %					0.0 %					0.0 %		
Cost of Other 70					0.0 70					0.0 70		
Total Payroll, Taxes & Benefit					46.7 %					3.1 %		
Other Operating Expenses					51.9 %					26.3 %		
Total Expenses					52.4 %					11.8 %		
Profit					18.5 %					19.9 %		
Margin												
Tuesdallannas												
Tresor Lounge					0.004					0.004		
Cost of Sales - Food					0.0 %					0.0 %		
Cost of Sales - Beverage Cost of Sales - Other					0.0 %					0.0 % 0.0 %		
Cost of Sales					0.0 %					0.0 % 0.0 %		
					0.0 70					0.0 78		
Total Payroll, Taxes & Benefit					-57.7 %					10.4 %		
Other Operating Expenses					-2.3 %					5.2 %		
Total Expenses					-2814.6					-285.3		
Profit					-2814.6					-285.3		
Corrente Lounge												
Sorrento Lounge					0.00					0.00/		
Cost of Sales - Food Cost of Sales - Beverage					0.0 % 0.0 %					0.0 % 0.0 %		
Cost of Sales - Other					0.0 %					0.0 %		
Cost of Sales					0.0 %					0.0 %		
Total Payroll, Taxes & Benefit					9.8 % 11.0 %					<b>10.4 %</b> 6.1 %		
Other Operating Expenses  Total Expenses					929.4 %					-107.2		
Profit					929.4 %					-107.2		
TTOTAL					323.4 70					207.2		
<u>Liv</u>												
					11 5 0/					F 2 0/		
Beverage Revenue					11.5 %					-5.3 %		
Other F&B Revenue					-1.5 %					16.3 %		
Total Revenue					9.7 %					-2.1 %		
Checks	17,577	22,468	17,606	(\$4,891)	-21.8 %	210,585	201,738	159,598	\$8,847	4.4 %		
Avg. Beverage Cover					42.5 %					-9.3 %		
Avg. Total Cover					40.2 %					-6.2 %		
Cost of Sales - Beverage					15.6 %					5.9 %		
Cost of Sales					15.6 %					6.0 %		
Cost of Beverage %					3.7 %					11.9 %		
Cost of Other %					0.0 %					0.0 %		
Total Payroll, Taxes & Benefit					41.1 %					6.1 %		
Other Operating Expenses					41.1 % 45.3 %					9.8 %		
Total Expenses					40.8 %					8.8 %		
Profit					-34.5 %					-19.5 %		
Margin												

F&B Summary 2018 Time: December

			Month to Date			Year to Date							
	Actual	Budget	Prior Year	Var + (-)	%	Actual	Budget	Prior Year	Var + (-)	%			
<u>Banquets</u>													
Food Revenue					70.6 %					-7.2 %			
Food Revenue - Allowance					198.8 %					-16.6 %			
Local Food Revenue					200.4 %					84.4 %			
Food Rev - Coffee Local Bnq					307.0 %					-23.6 %			
Food Rev - Reception Local B					492.9 %					-2.2 %			
Food Rev - Cont Breakfast Loc					0.0 %					0.0 %			
Food Rev - Breakfast Local Bn					210.5 %					129.0 %			
Food Rev - Lunch Local Bng					779.0 %					229.0 %			
Food Rev - Dinner Local Bng					110.5 %					145.9 %			
Group Food Revenue					60.3 %					-9.8 %			
Food Rev - Coffee Group Bnq					95.7 %					-0.3 %			
Food Rev - Reception Group					125.3 %					-20.9 %			
Food Rev - Cont Breakfast Gr					-100.0					-100.0			
Food Rev - Breakfast Group B					67.6 %					-3.7 %			
Food Rev - Lunch Group Bng					39.7 %					-8.1 %			
Food Rev - Dinner Group Bng					10.1 %					-14.0 %			
Beverage Revenue					55.1 %					-26.5 %			
Local Beverage Revenue					125.1 %					48.0 %			
Beverage Rev - Beer Local					0.0 %					267.9 %			
Beverage Rev - Wine Local					-23.3 %					28.5 %			
Beverage Rev - Liquor Local					262.8 %					50.4 %			
Group Beverage Revenue					44.1 %					-29.5 %			
Beverage Revenue - Allowanc					0.0 %					0.0 %			
Beverage Rev - Beer Group					27.6 %					-19.4 %			
Beverage Rev - Wine Group					884.9 %					-33.1 %			
Beverage Rev - Liquor Group					-2.3 %					-29.5 %			
Other Revenue					48.5 %					-10.0 %			
Public Room Rental					0.0 %					0.0 %			
Service Charge Revenue					535.3 %					79.1 %			
Public Room Rental - Group					35.7 %					-30.6 %			
Service Charge Rev - Group					81.3 %					-12.1 %			
Service Charge Revenue					0.0 %					0.0 %			
Other Revenue - F&B					-8.3 %					-11.7 %			
Other Rev - F&B Group					0.0 %					0.0 %			
Total Revenue					64.6 %					-10.5 %			
1) Group					57.0 %					-13.2 %			
2) Local					99.4 %					25.5 %			
3) Allowance					198.8 %					-16.6 %			
Covers	13,269	9,685	7,069	3,584	37.0 %	291,910	309,347	225,300	-17,437	-5.6 %			
Local Covers	748	598	1,395	150	25.1 %	8,324	5,180	7,219	3,144	60.7 %			
Covers - Cont. Breakfast	0	0	0	0	0.0 %	0	0	0	0	0.0 %			
Covers - Breakfast	259	14	42	245	1750.0	1,211	498	635	713	143.2 %			
Covers - Lunch	285	51	319	234	458.8 %	2,589	1,361	1,444	1,228	90.2 %			
Covers - Dinner	204	533	1,034	-329	-61.7 %	4,524	3,321	5,140	1,203	36.2 %			
Group Covers	12,521	9,087	5,674	3,434	37.8 %	283,586	304,167	218,081	-20,581	-6.8 %			
Covers - Cont. Breakfast	0	0	0	0	0.0 %	0	0	0	0	0.0 %			
Covers - Breakfast	4,753	3,086	2,946	1,667	54.0 %	120,259	130,117	81,895	-9,858	-7.6 %			
Covers - Lunch	5,209	3,159	2,029	2,050	64.9 %	114,601	119,515	84,999	-4,914	-4.1 %			
Covers - Dinner	2,559	2,842	699	-283	-9.9 %	48,726	54,535	51,187	-5,809	-10.7 %			
Avg Food Check	-,	_,			24.5 %	, 3	,			-1.6 %			
Avg. Local Cont. Bkfst Cover					0.0 %					0.0 %			
Avg. Local Breakfast Cover					-83.2 %					-5.8 %			
Avg. Local Lunch Cover					57.3 %					72.9 %			
•					_								

F&B Summary 2018 Time: December

			Month to Date					Year to Date		
	Actual	Budget	Prior Year	Var + (-)	%	Actual	Budget	Prior Year	Var + (-)	%
Avg. Local Dinner Cover					449.9 %				<u> </u>	80.5 %
Avg. Group Cont. Bkfst Cover					0.0 %					0.0 %
Avg. Group Breakfast Cover					8.9 %					4.2 %
Avg. Group Lunch Cover					-15.3 %					-4.1 %
Avg. Group Dinner Cover					22.2 %					-3.7 %
Avg Beverage Check					13.2 %					-22.1 %
Avg. Total Check					20.2 %					-5.2 %
Cost of Sales - Food					29.4 %					-7.4 %
Cost of Sales - Beverage					32.8 %					-20.1 %
Cost of Sales - Other					-41.7 %					6.3 %
Cost of Sales					12.7 %					-7.3 %
Cost of Food %					-24.1 %					-0.3 %
Cost of Beverage %					-14.4 %					8.7 %
Cost of Other %					-60.7 %					18.0 %
Total Payroll, Taxes & Benefit					57.4 %					0.4 %
Other Operating Expenses					28.8 %					-8.2 %
Total Expenses					39.5 %					-3.7 %
Profit					145.7 %					-16.4 %
Margin										

# MBCC VALET PARKING PLAN MIAMIBEACH MIAMIBEACH

#### MBCC VALET PARKING PLAN

- · Expedited Vehicle Arrival and Departure.
- · Accessible Valet Storage and Traffic Patterns.
- Streamline Convention Center Drive and Washington Avenue.
- Valet Parking "White Glove" Experience.

#### Strategies:

- Event Based Identify Creative Solutions based on event intensity and transportation and parking needs
- Use of Expanded Vehicle Storage Capacity and Passenger Loading Areas
- Control of Traffic Circulation
- Weekly Meetings with MBCC Events staff to refine valet plan for current conditions

### **VALET VENUES – COMPARABLES**

#### Venues:

Loews

Fontainebleau

· Mandarin Oriental Miami

JW Marriott Marquis · Trump National Doral Events: Gala

Corporate events Weddings Art Basel (2016) MBSH Prom

Mode of Arrival (Galas): Valet Parking: 40%

Shared-ride: 40% Self-park: 20% 100% Total:

## GRAND BALLROOM - PEAK

Attendees: 3,600 Vehicles (2 per vehicle): 1,800

#### Arrival Modes:

 Valet Vehicles: 720 Self-park Vehicles: + 360 Total parking spaces: 1,080

 Shared Ride/Black Car: + 720

**Total Vehicles:** 1,800

### GRAND BALLROOM PEAK EVENT

#### Valet Vehicle Storage:

 MBCC Garage (4<sup>th</sup> & 5<sup>th</sup> Levels): stacked.

440 spaces = 551vehicles

P-29 (CCD at 17th Street): stacked.

160 spaces = 200 vehicles

Convention Center Drive: vehicles stacked.

24 spaces = 60

Total:

624 spaces = 811 vehicles

#### stacked. Self-Parking

Entrance on Washington Avenue (East - Helix)

MBCC Garage 5th Level:

360 Spaces Reserved.

· Shared-Ride Space- Convention Center Drive and Washington Avenue

### **GRAND BALLROOM - PEAK** EVENT

Based on research, Galas typically offer Pre-Event Reception

Valet Arrivals (1 Hour Pre- Event):

• 1st 20 Mins: 144 Vehicles (20%) 2<sup>nd</sup> 20 Mins: 144 Vehicles (20%)

3rd 20 Mins: 216 Vehicles (30%)

· 20 Mins late: 216 Vehicles (30%)

#### Sarah Fiol

From: Dan Stevens <a href="mailto:dstevens@fbdev.com">dstevens@fbdev.com</a>
Sent: Tuesday, October 15, 2019 2:53 PM

To: Kevin Bryant; Juan Espinosa

Cc: Alejandro Matos Fermin; Timothy J. Plummer

**Subject:** RE: Parking Survey - 2016 **Attachments:** Trip Gen Analysis.pdf

Juan,

Per 2016 survey, 36% employees used public transporation or carpooled. Can you please send updated trip gen analysis based on the information provided for review. For grand ballroom use 16,247 and jr use 9,038 s.f.

Thanks,

From: Dan Stevens

Sent: Tuesday, October 15, 2019 2:46 PM
To: Kevin Bryant <kbryant@fontainebleau.com>
Cc: Silvia Pereda <SPereda@fontainebleau.com>

Subject: RE: Parking Survey - 2016

Understood.

Based on call you indicated full time employees of approximately 2,400. Per below that would work out to approx. 528 using public transporation (22%) and 336 carpooling (14%) = 36% or 864.

From: Kevin Bryant < kbryant@fontainebleau.com >

Sent: Tuesday, October 15, 2019 11:44 AM
To: Dan Stevens < dstevens@fbdev.com >
Cc: Silvia Pereda < SPereda@fontainebleau.com >

CC. Silvia Pereda \Spereda@Tontameblead.com

Subject: FW: Parking Survey - 2016

Dan,

See below. This is from an employee survey that was done a few years ago. Silvia has the backup data if needed. I would suggest we triple the numbers below to scale up to our full employee count. This would include all our third party vendors for departments that our outsourced (Beach operations, valet, overnight housekeeping).

Call me if you would like to discuss.

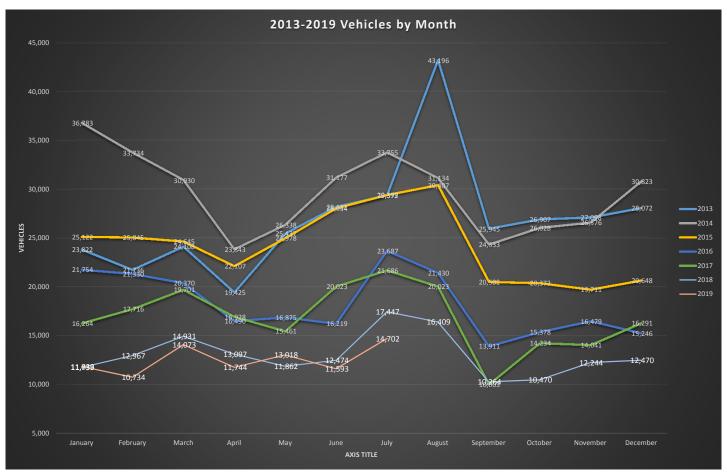
Kevin

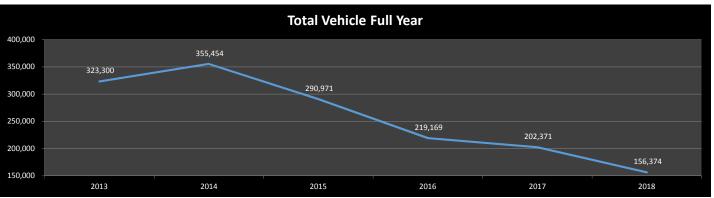
KEVIN BRYANT | VICE PRESIDENT, SALES

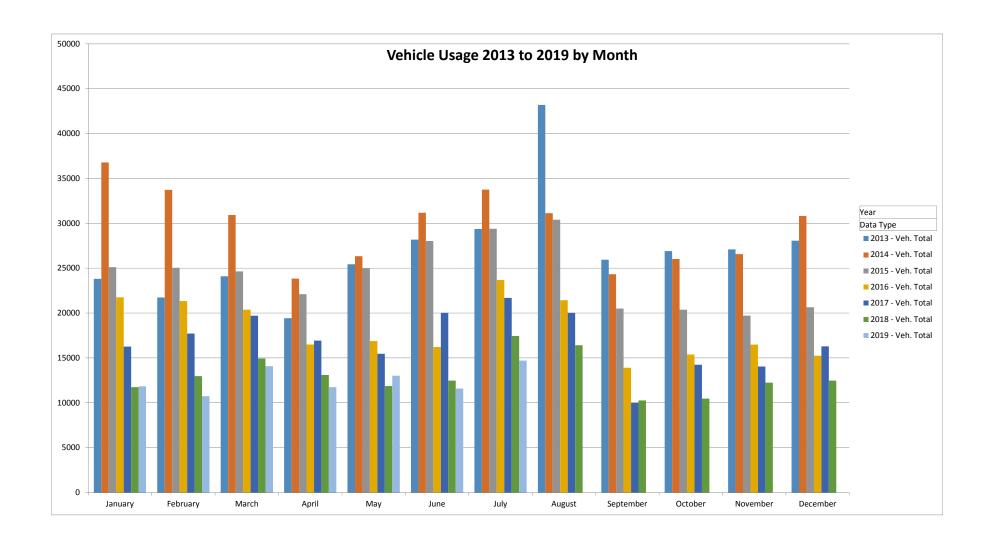
Fontainebleau Miami Beach | 4441 Collins Avenue | Miami Beach FL 33140 O 305 535 3222 | F 305 675 8218 | <a href="mailto:kbryant@fontainebleau.com">kbryant@fontainebleau.com</a> | #fontainebleau | #bleaulive

## Valet Operation

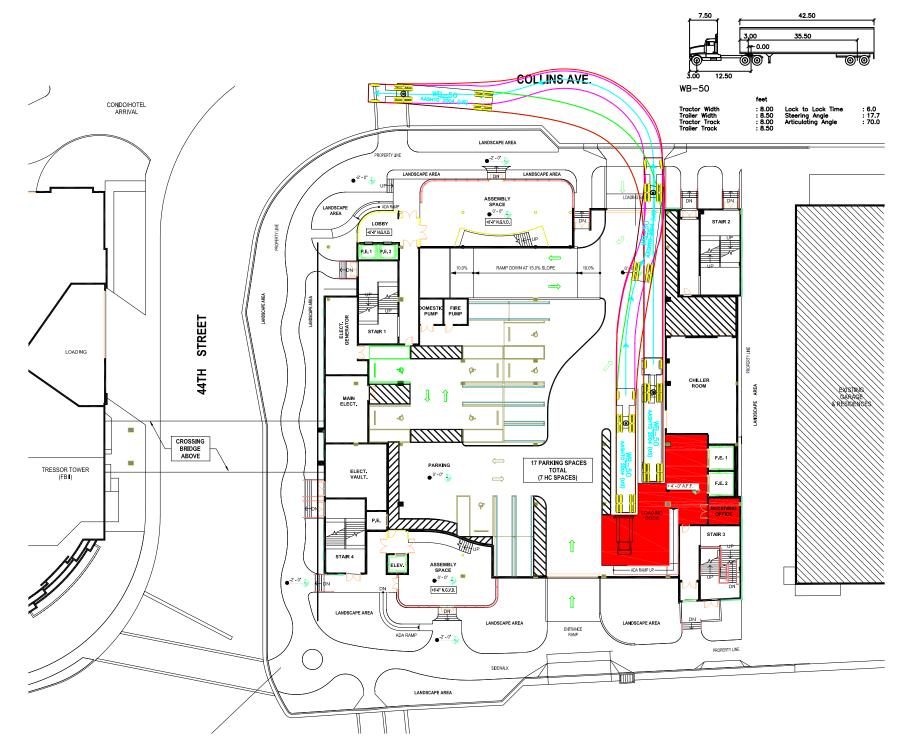
2013 Daily Events Overnight Veh. Total Revenue RPAS	January 10,130 4,286 9,406 23,822	February 8,855 3,985 8,896 21,736	March 9,113 5,126 9,869 24,108	April 6,203 4,482 8,740 19,425	9,611 4,851 10,975 25,437	June 10,610 4,797 12,775 28,182	July 8,849 5,088 15,435 29,372	August 19,721 4,872 18,603 43,196	September 8,853 3,728 13,364 25,945	October 9,512 4,514 12,881 26,907	November 8,568 6,780 11,750 27,098	9,340 7,123 11,609 28,072	2013 Total 119,365 59,632 144,303 <b>323,300</b>
2014	January	February	March	April	May	June	July	August	September	October	November	December	Total
Daily	10,978	13,780	12,650	8,921	9,164	12,699	12,368	12,191	11,883	11,474	11,227	11,078	138,413
Events	6,600	4,774	4,855	4,297	3,782	2,658	2,009	1,555	1,325	1,681	1,651	1,186	36,373
Overnight	19,205	15,180	13,425	10,625	13,392	15,820	19,378	17,388	11,125	12,873	13,698	18,559	180,668
Veh. Total	36,783	33,734	30,930	23,843	26,338	31,177	33,755	31,134	24,333	26,028	26,576	30,823	355,454
Revenue RPAS													
2015		F-1	N. 4 l-	A!!	N4=	l	t. d	A	Cantanahan	0-4-4	Navanahan	D	Tatal
Daily	January 10,517	February 10,402	March 10,993	April 9,457	May 9,961	June 11,967	July 12,091	August 11,064	September 8,437	October 9,132	November 7,750	December 7,124	118,895
Events	2,373	1,985	1,242	1,102	820	737	374	32	123	706	514	242	10,250
Overnight	12,232	12,658	12,410	11,548	14,197	15,330	16,934	19,311	11,942	10,535	11,447	13,282	161,826
Veh. Total	25,122	25,045	24,645	22,107	24,978	28,034	29,399	30,407	20,502	20,373	19,711	20,648	290,971
Revenue RPAS	-,	-,-	,	, -	,	,,,,,	,,,,,,		,,,,,,	-,-	-,	.,.	
2016	January	February	March	April	May	June	July	August	September	October	November	December	Total
Daily	9,561	8,634	7,938	7,018	7,983	6,228	8,460	8,078	6,658	6,136	6,263	6,506	89,463
Events	577	922	288	188	283	389	57	218	263	281	865	232	4,563
Overnight	11,616	11,774	12,144	9,284	8,609	9,602	15,170	13,134	6,990	8,961	9,351	8,508	125,143
Veh. Total	21,754	21,330	20,370	16,490	16,875	16,219	23,687	21,430	13,911	15,378	16,479	15,246	219,169
Revenue													
RPAS													
2017	January	February	March	April	May	June	July	August	September	October	November		Total
Daily	7,346	6,740	6,775	6,388	6,160	5,171	5,853	5,566	3,225	5,502	5,630	6,332	70,688
Events	273	553	368	311	159	569	205	174	127	487	447	263	3,936
Overnight	8,645	10,423	12,558	10,229	9,142	14,283	15,628	14,283	6,651	8,245	7,964	9,696	127,747
Veh. Total	16,264	17,716	19,701	16,928	15,461	20,023	21,686	20,023	10,003	14,234	14,041	16,291	202,371
Revenue RPAS													
2018	January	February	March	April	May	June	July	August	September	October	November	December	Total
Daily	5,760	5,833	6,047	5,323	4,324	4,805	5,097	5,658	4,237	4,378	4,719	5,282	61,463
Events	799	912	1,000	847	994	871	912	978	794	831	914	924	10,776
Overnight	5,180	6,222	7,884	6,927	6,544	6,798	11,438	9,773	5,233	5,261	6,611	6,264	84,135
Veh. Total	11,739	12,967	14,931	13,097	11,862	12,474	17,447	16,409	10,264	10,470	12,244	12,470	156,374
Revenue RPAS													
2019	January	February	March	April	May	June	July	August	September	October	November	December	Total
Daily	4,810	4,316	5,651	4,425	5,326	3,893	5,126	5,445	3,784	3,914	4,971	4,785	56,446
Events	1,029	887	1,059	884	982	1,006	939	945	706	808	841	721	10,807
Overnight	5,994	5,531	7,363	6,435	6,710	6,694	8,637	8,146	4,018	5,210	6,470	5,825	77,033
Veh. Total	11,833	10,734	14,073	11,744	13,018	11,593	14,702	14,536	8,508	9,932	12,282	11,331	144,286
Revenue RPAS													

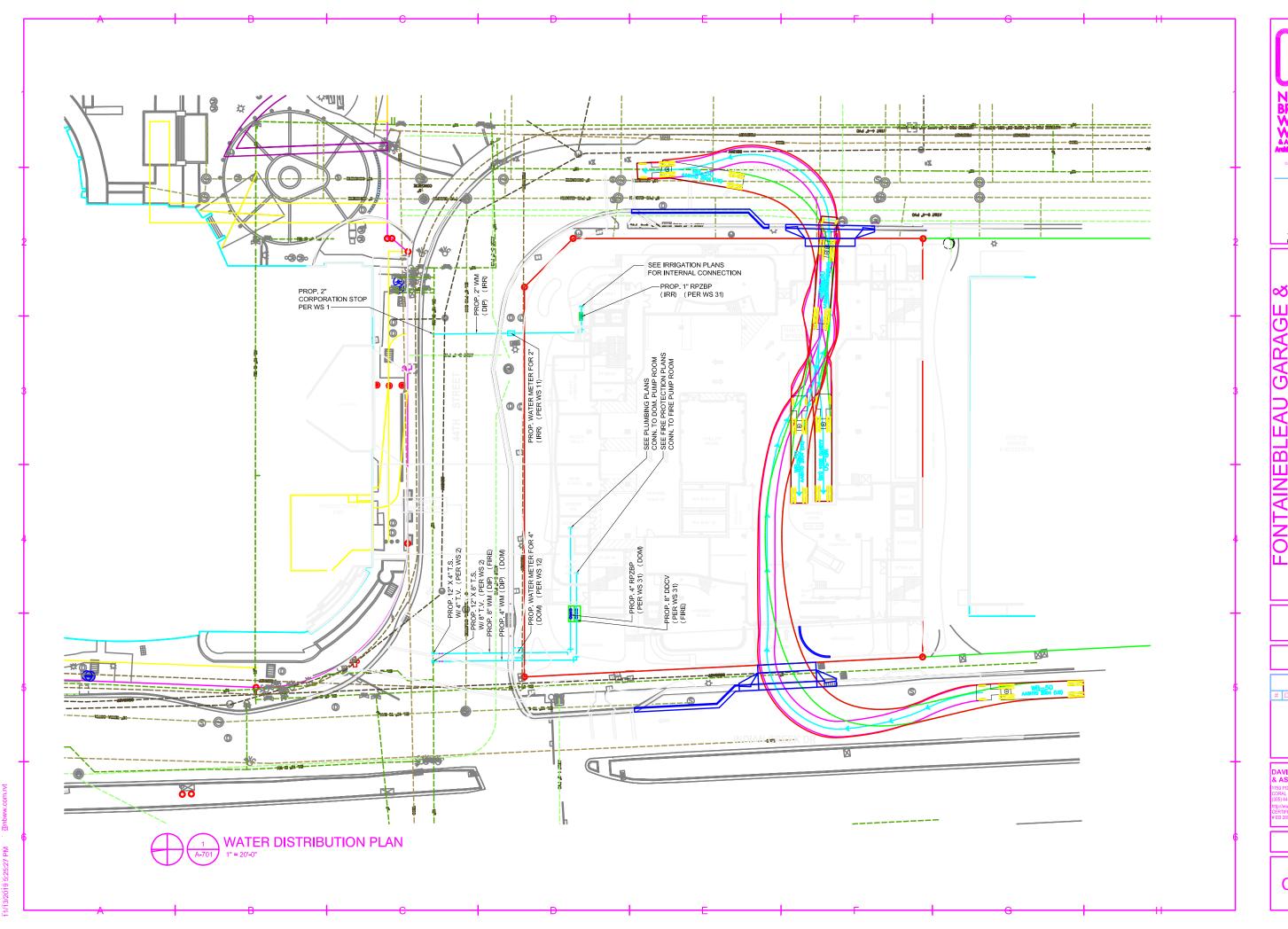






# **ATTACHMENT E**AutoTURN Analysis







Todd Seymour P.E. No. 52098

P.E. No. 5209

FONTAINEBLEAU GARAGE & BALLROOM EXPANSION 4441 COLLINS AVE. MIAMI BEACH, FLORIDA

Revisions

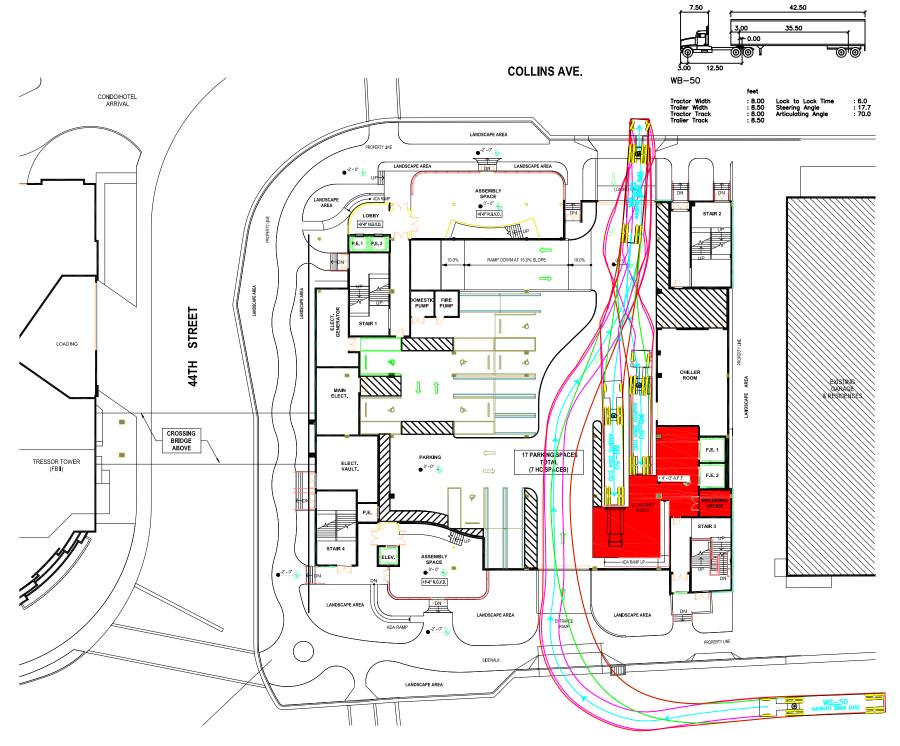
Description I

VID PLUMMER ASSOCIATES PONCE DE LEON

ASSOCIATES
50 PONCE DE LEON
DRAL GABLES, FL 33134
05) 447-0900
p://www.dplummer.com
ERTIFICATE

19012

C-701



# ATTACHMENT F Transit

 $https://www.miamidade.gov/transit/mobile/metrobus\_schedule.asp?routeID=103\&routeName=103+Route+C\&serviceID=WEEKDAY\&serviceName=W\dots$ 

### 103 Route C - Weekday (Northbound) COLLINS AV 43 ST 6:37 AM Dest: C- Mt Sinai 7:08 AM Dest: C- Mt Sinai 7:39 AM Dest: C- Mt Sinai 8:10 AM Dest: C- Mt Sinai 8:40 AM Dest: C- Mt Sinai 9:11 AM Dest: C- Mt Sinai 9:43 AM Dest: C- Mt Sinai 10:13 AM Dest: C- Mt Sinai 10:43 AM Dest: C- Mt Sinai 11:13 AM Dest: C- Mt Sinai **11:43 AM** (16 min) Dest: C- Mt Sinai 12:13 PM Dest: C- Mt Sinai 12:43 PM Dest: C- Mt Sinai 1:13 PM Dest: C- Mt Sinai 1:43 PM Dest: C- Mt Sinai 2:13 PM Dest: C- Mt Sinai 2:43 PM Dest: C- Mt Sinai 3:13 PM Dest: C- Mt Sinai 3:43 PM Dest: C- Mt Sinai 4:13 PM Dest: C- Mt Sinai

Dest: C- Mt Sinai

Dest: C- Mt Sinai

4:43 PM

5:13 PM

5:43 PM

Dest: C- Mt Sinai

6:13 PM

Dest: C- Mt Sinai

6:43 PM

Dest: C- Mt Sinai

7:10 PM

Dest: C- Mt Sinai

7:38 PM

Dest: C- Mt Sinai

8:08 PM

Dest: C- Mt Sinai

8:53 PM

Dest: C- Mt Sinai

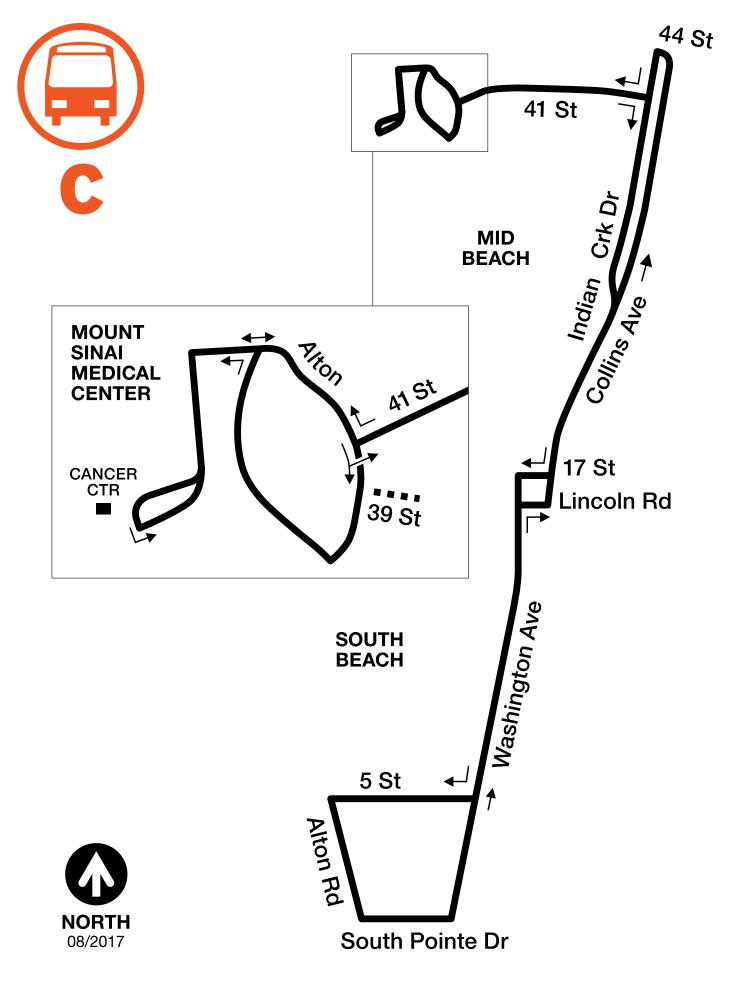
9:38 PM

Dest: C- Mt Sinai

10:24 PM

Dest: C- Mt Sinai









Dest: J - Beach / 41 St

#### 5:53 AM

Dest: J - Beach / 41 St

#### 6:33 AM

Dest: J - Beach / 41 St

#### 6:55 AM

Dest: J - Beach / 41 St

#### 7:14 AM

Dest: J - Beach / 41 St

#### 7:35 AM

Dest: J - Beach / 41 St

#### 7:55 AM

Dest: J - Beach / 41 St

#### 8:15 AM

Dest: J - Beach / 41 St

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#### **12:37 PM** (27 min)

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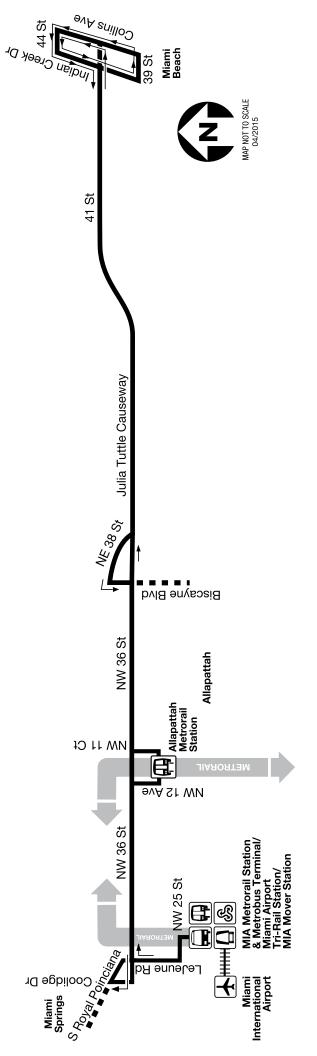
12:24 AM

Dest: J - Beach / 41 St

12:48 AM

Dest: J - Beach / 41 St





#### 112 Route L - Weekday (Eastbound) COLLINS AV 4500 BLK 5:36 AM Dest: L - Lincoln Road 5:57 AM Dest: L - Lincoln Road 6:22 AM Dest: L - Lincoln Road 6:32 AM Dest: L - Lincoln Road 6:46 AM Dest: L - Lincoln Road 6:56 AM Dest: L - Lincoln Road 7:10 AM Dest: L - Lincoln Road 7:22 AM Dest: L - Lincoln Road 7:34 AM Dest: L - Lincoln Road 7:46 AM Dest: L - Lincoln Road 7:58 AM Dest: L - Lincoln Road 8:10 AM Dest: L - Lincoln Road 8:22 AM Dest: L - Lincoln Road 8:34 AM Dest: L - Lincoln Road 8:46 AM Dest: L - Lincoln Road 8:58 AM Dest: L - Lincoln Road 9:10 AM Dest: L - Lincoln Road 9:22 AM Dest: L - Lincoln Road 9:34 AM Dest: L - Lincoln Road 9:46 AM Dest: L - Lincoln Road 10:00 AM

## 10:15 AM

Dest: L - Lincoln Road

Dest: L - Lincoln Road

#### 10:30 AM

Dest: L - Lincoln Road

10:45 AM

Dest: L - Lincoln Road

11:00 AM

Dest: L - Lincoln Road

11:15 AM

Dest: L - Lincoln Road

11:30 AM

Dest: L - Lincoln Road

**11:45 AM** (14 min)

Dest: L - Lincoln Road

12:00 PM

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#### 9:42 PM

Dest: L - Lincoln Road

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#### 10:42 PM

Dest: L - Lincoln Road

#### 11:22 PM

Dest: L - Lincoln Road

#### 12:02 AM

Dest: L - Lincoln Road

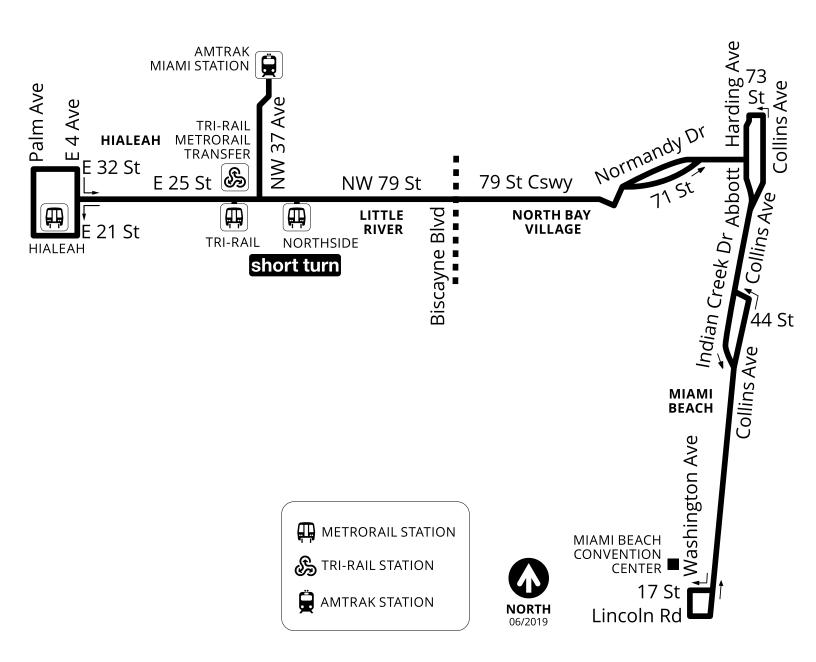
#### 1:14 AM

Dest: L - Lincoln Road

#### 2:14 AM

Dest: L - Lincoln Road













#### 113 Route M

- Weekday (Eastbound) COLLINS AV 43 ST

6:34 AM Dest: M - Mt Sinai Hospital

#### 7:19 AM

Dest: M - Mt Sinai Hospital

#### 7:58 AM

Dest: M - Mt Sinai Hospital

#### 8:50 AM

Dest: M - Mt Sinai Hospital

#### 9:36 AM

Dest: M - Mt Sinai Hospital

#### 10:22 AM

Dest: M - Mt Sinai Hospital

#### 11:02 AM

Dest: M - Mt Sinai Hospital

#### 12:02 PM (27 min)

Dest: M - Mt Sinai Hospital

#### 1:02 PM

Dest: M - Mt Sinai Hospital

#### 2:02 PM

Dest: M - Mt Sinai Hospital

#### 3:02 PM

Dest: M - Mt Sinai Hospital

#### 4:02 PM

Dest: M - Mt Sinai Hospital

#### 4:48 PM

Dest: M - Mt Sinai Hospital

#### 5:38 PM

Dest: M - Mt Sinai Hospital

#### 6:23 PM

Dest: M - Mt Sinai Hospital

#### 7:08 PM

Dest: M - Mt Sinai Hospital

#### 7:48 PM

Dest: M - Mt Sinai Hospital

#### 8:36 PM

Dest: M - Mt Sinai Hospital

#### 9:36 PM

Dest: M - Mt Sinai Hospital

#### 10:32 PM

Dest: M - Mt Sinai Hospital

**DEPARTMENT OF TRANSPORTATION AND PUBLIC WORKS** 

MIAMIDADE

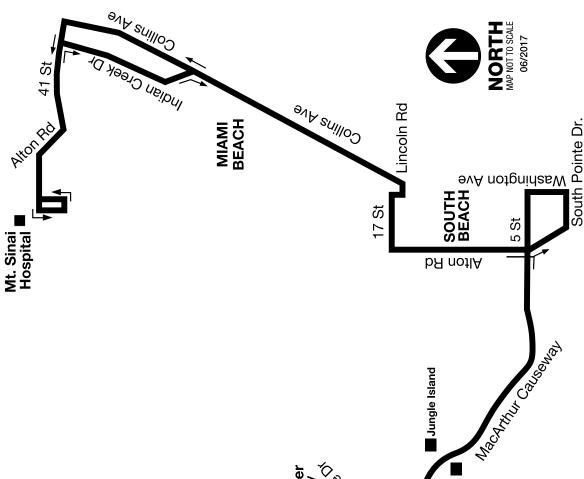
COUNTY

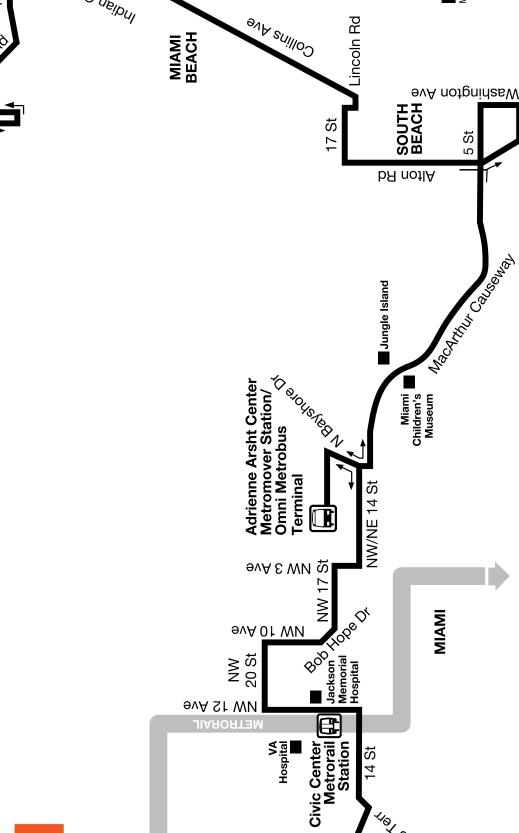












401 5/

NW River Dr

9vA T1 WN

9vA 61

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9vA IS



#### 19 Route S - Weekday (Northbound) COLLINS AV # 4441(FONTÁINEBLEAU) 5:34 AM Dest: S - Aventura Mall 5:58 AM Dest: S - Aventura Mall 6:13 AM Dest: S - Aventura Mall 6:27 AM Dest: S - Aventura Mall 6:42 AM Dest: S - Aventura Mall 6:58 AM Dest: S - Aventura Mall 7:13 AM Dest: S - Aventura Mall 7:31 AM Dest: S - Aventura Mall 7:46 AM Dest: S - Aventura Mall 8:03 AM Dest: S - Aventura Mall 8:19 AM Dest: S - Aventura Mall 8:35 AM Dest: S - Aventura Mall 8:51 AM Dest: S - Aventura Mall 9:08 AM Dest: S - Aventura Mall 9:25 AM Dest: S - Aventura Mall 9:41 AM Dest: S - Aventura Mall 9:58 AM Dest: S - Aventura Mall 10:13 AM Dest: S - Aventura Mall 10:28 AM Dest: S - Aventura Mall 10:43 AM Dest: S - Aventura Mall 10:58 AM

## 11:13 AM

Dest: S - Aventura Mall

Dest: S - Aventura Mall

11:28 AM

#### 11:43 AM (5 min)

Dest: S - Aventura Mall

#### 11:58 AM

Dest: S - Aventura Mall

#### 12:13 PM

Dest: S - Aventura Mall

#### 12:28 PM

Dest: S - Aventura Mall

#### 12:43 PM

Dest: S - Aventura Mall

#### 12:58 PM

Dest: S - Aventura Mall

#### 1:13 PM

Dest: S - Aventura Mall

#### 1:28 PM

Dest: S - Aventura Mall

#### 1:43 PM

Dest: S - Aventura Mall

#### 1:58 PM

Dest: S - Aventura Mall

#### 2:15 PM

Dest: S - Aventura Mall

#### 2:31 PM

Dest: S - Aventura Mall

#### 2:47 PM

Dest: S - Aventura Mall

#### 3:02 PM

Dest: S - Aventura Mall

#### 3:17 PM

Dest: S - Aventura Mall

#### 3:32 PM

Dest: S - Aventura Mall

#### 3:47 PM

Dest: S - Aventura Mall

#### 4:02 PM

Dest: S - Aventura Mall

#### 4:16 PM

Dest: S - Aventura Mall

#### 4:31 PM

Dest: S - Aventura Mall

#### 4:43 PM

Dest: S - Aventura Mall

#### 4:55 PM

Dest: S - Aventura Mall

#### 5:07 PM

Dest: S - Aventura Mall

#### 5:19 PM

Dest: S - Aventura Mall

#### 5:31 PM

5:43 PM

Dest: S - Aventura Mall

5:55 PM

Dest: S - Aventura Mall

6:07 PM

Dest: S - Aventura Mall

6:19 PM

Dest: S - Aventura Mall

6:31 PM

Dest: S - Aventura Mall

6:43 PM

Dest: S - Aventura Mall

6:55 PM

Dest: S - Aventura Mall

7:06 PM

Dest: S - Aventura Mall

7:17 PM

Dest: S - Aventura Mall

7:28 PM

Dest: S - Aventura Mall

7:37 PM

Dest: S - Aventura Mall

7:50 PM

Dest: S - Aventura Mall

8:06 PM

Dest: S - Aventura Mall

8:20 PM

Dest: S - Aventura Mall

8:38 PM

Dest: S - Aventura Mall

9:00 PM

Dest: S - Aventura Mall

9:25 PM

Dest: S - Aventura Mall

9:50 PM

Dest: S - Aventura Mall

10:15 PM

Dest: S - Aventura Mall

10:37 PM

Dest: S - Aventura Mall

11:01 PM

Dest: S - Aventura Mall

11:26 PM

Dest: S - Aventura Mall

11:56 PM

Dest: S - Aventura Mall

12:22 AM

Dest: S - Aventura Mall

12:50 AM

#### 1:20 AM

Dest: S - Aventura Mall

#### 1:50 AM

Dest: S - Aventura Mall

#### 2:50 AM

Dest: S - Aventura Mall

#### 3:50 AM

Dest: S - Aventura Mall

#### 4:50 AM



