



**City of Miami Beach**, 1700 Convention Center Drive, Miami Beach, Florida 33139, [www.miamibeachfl.gov](http://www.miamibeachfl.gov)

## REDEVELOPMENT AGENCY MEMORANDUM

TO: Chairperson and Members of the Miami Beach Redevelopment Agency

FROM: Jimmy L. Morales, Executive Director

DATE: September 29, 2020

SUBJECT: **A RESOLUTION OF THE CHAIRPERSON AND MEMBERS OF THE MIAMI BEACH REDEVELOPMENT AGENCY, ADOPTING AND APPROPRIATING THE MIAMI BEACH REDEVELOPMENT AGENCY CAPITAL BUDGET FOR FISCAL YEAR 2021 AND ADOPTING THE CAPITAL IMPROVEMENT PLAN FOR FISCAL YEARS 2021-2025.**

### **ADMINISTRATION RECOMMENDATION**

The Administration recommends that the Chairperson and members of the Miami Beach Redevelopment Agency adopt the attached Resolution which establishes final capital budget for the Miami Beach Redevelopment Agency (RDA) for Fiscal Year FY 2021 and the Capital Improvement Plan for Fiscal Years 2021-2025.

### **BACKGROUND**

Planning for capital improvements is an ongoing process; as needs change within the City, capital programs and priorities must be adjusted. The Capital Improvement Plan ("CIP") serves as the primary planning tool for systematically identifying, prioritizing and assigning funds to critical City capital development, improvements and associated needs.

The RDA capital improvement plan process begins in the spring when all departments are asked to prepare capital improvement updates and requests on the department's ongoing and proposed capital projects. Individual departments prepare submittals identifying potential funding sources and requesting commitment of funds for their respective projects. The proposed document is reviewed by the City Manager, and upon approval, is submitted to the Finance and Citywide Projects Committee and the City Commission/Redevelopment Agency Board for final approval and adoption.

The CIP was created as a plan for projects that require significant capital investment and is intended to serve as an official statement of public policy regarding long-range physical development in the City of Miami Beach. The CIP specifies and describes the City's capital project plan and establishes priorities for the upcoming five-year period.

Individual projects within neighborhood areas have been combined to create "packages" of projects that address the neighborhood needs for infrastructure upgrades, traffic flow, enhancements, etc. This comprehensive approach minimizes disruptions and generates cost savings.

The Administration is presenting the proposed FY 2021 Capital Budget and the CIP for FY 2021-2025 following a comprehensive review of the CIP to ensure that the Plan accurately reflects all project budgets, funding sources and commitments, for adoption by the Chairperson and members of the Miami Beach Redevelopment Agency.

## **ANALYSIS**

The FY 2021-2025 CIP for the City of Miami Beach is a five-year plan for public improvements and capital expenditures by the City. This document is an official statement of public policy regarding long-range physical development in the City of Miami Beach.

The CIP has been updated to include additional funding sources that have become available, changes in project timing, and other adjustments to ongoing projects as they have become better defined. Certain adjustments have been made to reflect projects that have been reconfigured, re-titled, combined with or separated from other projects and/or project groupings. These adjustments have no fiscal or cash impact and are as a result of a comprehensive review of the program to ensure that our plan accurately reflects all project budgets, funding sources and commitments.

Capital funding priorities were discussed at the Finance and Economic Resiliency Committee (FERC) Budget Briefings held on June 16, 2020, July 17, 2020, and July 24, 2020. The City Manager (Executive Director of the RDA), Assistant City Managers, the CIP Office Director, other Department Directors, and other City staff were available to discuss specific projects and respond to the Committee's questions.

During the FERC Budget Briefings, staff presented the preliminary list of unfunded projects, which were being requested, including projects that the Administration proposed for funding subject to the availability of funds. A summary of projects recommended for funding in the FY 2021 Capital Budget, based on direction given by the FERC, is presented below (sorted by funding source):

### **RDA Garage (Fund 463)**

- 16th Street Garage Fire Sprinkler - \$1,144,000
- 16th Street Canvas Awning Renewal - \$56,560
- Anchor Garage-Fire Alarm Replacement - \$101,000

## **CONCLUSION**

The Administration recommends adoption of the attached Resolution, which establishes the Capital Budget for the RDA for FY 2021 and the Capital Improvement Plan for FY 2021-2025.

Attachment A – FY 2021-2025 RDA Capital Improvement Plan

JLM/JW/TOS



**FY 2021 - 2025 CAPITAL IMPROVEMENT PLAN BY FUNDING SUMMARY  
CITY OF MIAMI BEACH**

| PROJECT  | PROJECT NAME                           | Previous Years     | FY 2021 | FY 2022 | FY 2023 | FY 2024 | FY 2025 | Future | Total              |
|--|--|--------------------|---------|---------|---------|---------|---------|--------|--------------------|
| <b>164 RDA CITY CENTER RENEWAL &amp; REPLACEMENT</b> |  |                    |         |         |         |         |         |        |                    |
| 29300  | LINCOLN RD LENOX-COLLINS W/SIDE STR    | 20,000,000         | -       | -       | -       | -       | -       | -      | 20,000,000         |
| 64819  | COLONY THEATER - FIRE ALARM SYSTEM     | 78,000             | -       | -       | -       | -       | -       | -      | 78,000             |
| 66120  | LINCOLN RD STONE RESTORATION           | 214,619            | -       | -       | -       | -       | -       | -      | 214,619            |
| <b>Fund Total:</b>                                   |  | <b>20,292,619</b>  | -       | -       | -       | -       | -       | -      | <b>20,292,619</b>  |
| <b>165 NON - TIF RDA FUND</b>                        |  |                    |         |         |         |         |         |        |                    |
| 20197  | CITY CENTER RESILIENCY ENHANCEMENTS    | 1,000,000          | -       | -       | -       | -       | -       | -      | 1,000,000          |
| 20200  | TRANSPORTATION CAPITAL INITIATIVE      | 8,000,000          | -       | -       | -       | -       | -       | -      | 8,000,000          |
| 66120  | LINCOLN RD STONE RESTORATION           | 153,381            | -       | -       | -       | -       | -       | -      | 153,381            |
| <b>Fund Total:</b>                                   |  | <b>9,153,381</b>   | -       | -       | -       | -       | -       | -      | <b>9,153,381</b>   |
| <b>309 RDA SERIES 2015A</b>                          |  |                    |         |         |         |         |         |        |                    |
| 24550  | BASS MUSEUM SPACE EXPANSION            | 3,750,000          | -       | -       | -       | -       | -       | -      | 3,750,000          |
| 28160  | CONVENTION CENTER RENOVATION           | 268,602,420        | -       | -       | -       | -       | -       | -      | 268,602,420        |
| 28170  | CONVENTION CENTER PARK                 | 7,750,000          | -       | -       | -       | -       | -       | -      | 7,750,000          |
| 28180  | CONVENTION CENTER - CARL FISHER        | 3,647,580          | -       | -       | -       | -       | -       | -      | 3,647,580          |
| 29310  | CONVENTION CENTER LINCOLN RD CONNECTOR | 10,000,000         | -       | -       | -       | -       | -       | -      | 10,000,000         |
| 29320  | 17TH STREET NORTH IMPROVEMENTS         | 2,000,000          | -       | -       | -       | -       | -       | -      | 2,000,000          |
| <b>Fund Total:</b>                                   |  | <b>295,750,000</b> | -       | -       | -       | -       | -       | -      | <b>295,750,000</b> |
| <b>365 CITY CENTER RDA CAP FUND</b>                  |  |                    |         |         |         |         |         |        |                    |
| 23270  | CITY CENTER COMMERCIAL DISTRICT BPB    | 13,539,610         | -       | -       | -       | -       | -       | -      | 13,539,610         |
| 23300  | FLAMINGO NEIGHBORHOOD-SOUTH            | 18,932             | -       | -       | -       | -       | -       | -      | 18,932             |
| 23360  | WEST AVE/BAY RD NEIGHBORHOOD           | 750,000            | -       | -       | -       | -       | -       | -      | 750,000            |
| 24550  | BASS MUSEUM SPACE EXPANSION            | 3,750,000          | -       | -       | -       | -       | -       | -      | 3,750,000          |
| 25650  | CITYWIDE CURB RAMP INSTALLATION        | 1,500              | -       | -       | -       | -       | -       | -      | 1,500              |
| 25980  | BASS MUSEUM GENERATOR                  | 117,816            | -       | -       | -       | -       | -       | -      | 117,816            |
| 26010  | BASS MUSEUM HYDRAULIC ELEVATOR         | 66,127             | -       | -       | -       | -       | -       | -      | 66,127             |
| 27070  | BEACHWALK LIGHTING RETRO               | 665,625            | -       | -       | -       | -       | -       | -      | 665,625            |
| 27600  | SEAWALL-BOTANICAL GARDEN               | 1,208,662          | -       | -       | -       | -       | -       | -      | 1,208,662          |
| 27650  | ALUMINUM STREETLIGHTING POLE REPLAC    | 168,060            | -       | -       | -       | -       | -       | -      | 168,060            |
| 27780  | MIAMI CITY BALLET WINDOWS              | 126,799            | -       | -       | -       | -       | -       | -      | 126,799            |
| 28010  | COLLINS PARK PARKING GARAGE            | 25,521,271         | -       | -       | -       | -       | -       | -      | 25,521,271         |
| 28160  | CONVENTION CENTER RENOVATION           | 6,914,221          | -       | -       | -       | -       | -       | -      | 6,914,221          |
| 28180  | CONVENTION CENTER - CARL FISHER        | 265,320            | -       | -       | -       | -       | -       | -      | 265,320            |
| 29300  | LINCOLN RD LENOX-COLLINS W/SIDE STR    | 20,000,000         | -       | -       | -       | -       | -       | -      | 20,000,000         |
| 29500  | COLLINS CANAL ENHANCEMENT PROJECT      | 2,999,999          | -       | -       | -       | -       | -       | -      | 2,999,999          |



**FY 2021 - 2025 CAPITAL IMPROVEMENT PLAN BY FUNDING SUMMARY  
CITY OF MIAMI BEACH**

| PROJECT                          | PROJECT NAME                        | Previous Years    | FY 2021          | FY 2022        | FY 2023       | FY 2024        | FY 2025  | Future   | Total             |
|----------------------------------|-------------------------------------|-------------------|------------------|----------------|---------------|----------------|----------|----------|-------------------|
| 29530                            | COLLINS PARK ANCILLARY IMPROVEMENTS | 4,000,000         | -                | -              | -             | -              | -        | -        | 4,000,000         |
| 29880                            | LINCOLN RD MALL ADA PEDESTRIAN      | 87,500            | -                | -              | -             | -              | -        | -        | 87,500            |
| 65118                            | BASS MUSEUM - FIRE PUMP REPLACEMENT | 72,000            | -                | -              | -             | -              | -        | -        | 72,000            |
| <b>Fund Total:</b>               |                                     | <b>80,273,442</b> | <b>-</b>         | <b>-</b>       | <b>-</b>      | <b>-</b>       | <b>-</b> | <b>-</b> | <b>80,273,442</b> |
| <b>463 RDA- GARAGE FUND</b>      |                                     |                   |                  |                |               |                |          |          |                   |
| 20022                            | 16TH ST.GARAGE-JOINT REPLACEMENT    | -                 | -                | 200,000        | -             | -              | -        | -        | 200,000           |
| 20200                            | TRANSPORTATION CAPITAL INITIATIVE   | 7,000,000         | -                | -              | -             | -              | -        | -        | 7,000,000         |
| 21124                            | 16TH ST GARAGE-EXTERIOR RENEWAL     | -                 | -                | -              | -             | 400,000        | -        | -        | 400,000           |
| 28010                            | COLLINS PARK PARKING GARAGE         | 2,069,000         | -                | -              | -             | -              | -        | -        | 2,069,000         |
| 60023                            | 16TH ST GARAGE-WATER DISTRIBUTION   | -                 | -                | -              | 75,000        | -              | -        | -        | 75,000            |
| 60190                            | ANCHOR GARAGE ELEVATOR REPLACEMENT  | 357,995           | -                | -              | -             | -              | -        | -        | 357,995           |
| 60324                            | 16TH STREET GARAGE-GENERATOR        | -                 | -                | -              | -             | 250,000        | -        | -        | 250,000           |
| 61718                            | 16TH STREET GARAGE FIRE SPRINKLER   | 300,000           | 1,144,000        | -              | -             | -              | -        | -        | 1,444,000         |
| 61818                            | 16TH STREET GARAGE STAIRWAYS        | 101,200           | -                | -              | -             | -              | -        | -        | 101,200           |
| 61918                            | 16TH STREET GARAGE ROOF AND DECK    | 1,808,000         | -                | -              | -             | -              | -        | -        | 1,808,000         |
| 62422                            | 16TH STREET GARAGE HVAC RENEWAL     | -                 | -                | 33,850         | -             | -              | -        | -        | 33,850            |
| 62721                            | 16TH STREET GARAGE-OFFICE/RESTROOM  | -                 | -                | 30,000         | -             | -              | -        | -        | 30,000            |
| 62821                            | 16TH STREET GARAGE-ROOF TOP RENEWAL | -                 | -                | 33,350         | -             | -              | -        | -        | 33,350            |
| 65019                            | 16TH STREET GARAGE (ANCHOR) - PAINT | 100,000           | -                | -              | -             | -              | -        | -        | 100,000           |
| 65521                            | 16TH STREET CANVAS AWNING RENEWAL   | -                 | 56,560           | -              | -             | -              | -        | -        | 56,560            |
| 66918                            | ANCHOR GAR.-FIRE ALARM REPLACEMENT  | 120,000           | 101,000          | -              | -             | -              | -        | -        | 221,000           |
| 67018                            | ANCHOR GARAGE-STAIRWELL DOORS       | 27,000            | -                | -              | -             | -              | -        | -        | 27,000            |
| 67118                            | ANCHOR - INTERIOR FLOOR DRAINAGE    | 30,000            | -                | -              | -             | -              | -        | -        | 30,000            |
| <b>Fund Total:</b>               |                                     | <b>11,913,195</b> | <b>1,301,560</b> | <b>297,200</b> | <b>75,000</b> | <b>650,000</b> | <b>-</b> | <b>-</b> | <b>14,236,955</b> |
| <b>465 RDA-ANCHOR SHOPS FUND</b> |                                     |                   |                  |                |               |                |          |          |                   |
| 20200                            | TRANSPORTATION CAPITAL INITIATIVE   | 6,000,000         | -                | -              | -             | -              | -        | -        | 6,000,000         |
| <b>Fund Total:</b>               |                                     | <b>6,000,000</b>  | <b>-</b>         | <b>-</b>       | <b>-</b>      | <b>-</b>       | <b>-</b> | <b>-</b> | <b>6,000,000</b>  |
| <b>467 PENN GARAGE FUND</b>      |                                     |                   |                  |                |               |                |          |          |                   |
| 20025                            | PENN GARAGE-ELEVATOR RENEWAL        | -                 | -                | 218,000        | -             | -              | 500,000  | -        | 718,000           |
| 26100                            | GARAGE SECURITY CAMERA SYSTEM       | 20,000            | -                | -              | -             | -              | -        | -        | 20,000            |
| 60025                            | PENN GARAGE-ROOFTOP-STAIRS ELEVATOR | -                 | -                | -              | -             | -              | 40,000   | -        | 40,000            |
| 60424                            | PENN GARAGE-GENERATOR RENEWAL       | -                 | -                | -              | -             | 200,000        | -        | -        | 200,000           |
| 60524                            | PENN GARAGE-DOMESTIC WATER DISTRICT | -                 | -                | -              | -             | 75,000         | -        | -        | 75,000            |
| 60823                            | PENN GARAGE-FIRE SPRINKLER RENEWAL  | -                 | -                | -              | 300,000       | -              | -        | -        | 300,000           |
| 60923                            | PENN GARAGE-FIRE PUMP REPLACEMENT   | -                 | -                | -              | 100,000       | -              | -        | -        | 100,000           |



**FY 2021 - 2025 CAPITAL IMPROVEMENT PLAN BY FUNDING SUMMARY  
CITY OF MIAMI BEACH**

**ATTACHMENT A**

| PROJECT             | PROJECT NAME                        | Previous Years     | FY 2021          | FY 2022        | FY 2023        | FY 2024        | FY 2025        | Future   | Total              |
|---------------------|-------------------------------------|--------------------|------------------|----------------|----------------|----------------|----------------|----------|--------------------|
| 61023               | PENN GARAGE-FIRE ALARM SYSTEM       | -                  | -                | -              | 35,000         | -              | -              | -        | 35,000             |
| 63021               | PENN GARAGE-HVAC RENEWAL            | -                  | -                | 85,000         | -              | -              | 35,000         | -        | 120,000            |
| 63121               | PENN GARAGE-TRAFFIC COATING-RETAIL  | -                  | -                | 99,990         | -              | -              | -              | -        | 99,990             |
| 64319               | PENN GARAGE - NEW LIGHTING DISPLAY  | 135,000            | -                | -              | -              | -              | -              | -        | 135,000            |
| 67218               | PENN GRGE-SEALING OF SUPERSTRUCTURE | 25,000             | -                | -              | -              | -              | -              | -        | 25,000             |
| 67318               | PENN GARAGE-INT.SURFACE RESTORATION | 95,000             | -                | -              | -              | -              | -              | -        | 95,000             |
| <b>Fund Total:</b>  |                                     | <b>275,000</b>     | <b>-</b>         | <b>402,990</b> | <b>435,000</b> | <b>275,000</b> | <b>575,000</b> | <b>-</b> | <b>1,962,990</b>   |
| <b>Grand Total:</b> |                                     | <b>423,657,637</b> | <b>1,301,560</b> | <b>700,190</b> | <b>510,000</b> | <b>925,000</b> | <b>575,000</b> | <b>-</b> | <b>427,669,387</b> |