

MIAMI BEACH

Finance and Economic Resiliency Committee Meeting

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Webinar ID: 89455403453

June 16, 2020 - 9:00 AM

Commissioner Ricky Arriola, Chair
Commissioner David Richardson, Vice-Chair
Commissioner Mark Samuelian, Member
Commissioner Steven Meiner, Alternate

John Woodruff, Liaison
Morgan Goldberg, Support Staff

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A meeting of the Finance and Economic Resiliency Committee was held on Tuesday, June 16, 2020 at 9:00 a.m. via Zoom. Attendance: Mayor Dan Gelber, Commissioners Ricky Arriola, Mark Samuelian, Steven Meiner, Micky Steinberg, and Michael Góngora. Members from the Administration and the public were also attendance.

Meeting began at 9:08 a.m.

BUDGET BRIEFING: NEW BUSINESS

1. FISCAL YEAR 2021 PRELIMINARY GENERAL FUND BUDGET UPDATE

Office of Management and Budget

ACTION

John Woodruff, Chief Financial Officer, presented the item. He explained this is the first of three budget briefing meetings. Today, we will go through the general fund and operating budget update and determine if we have a gap or surplus and some preliminary thoughts and strategy in how to approach balancing the budget. At the second budget workshop is when we would bring back a proposed balanced operating budget. The second item is the preliminary capital budget where we did take a shot at trying to balance the FY 2021 Capital Budget and hopefully we can get close to final and spend the remainder of our time talking about the operating budget because he thinks that is where the most challenges are for this budget cycle. He continued to explain they will then continue with the third and fourth items on the agenda.

John Woodruff began with the presentation. He explained the property values and that the preliminary property values are at 3.5%, which shows that we are behind the County. He wanted everyone to be clear that the 3.5% growth in property values is skewed due to new construction. Of the 3.5% growth, 3% is coming from new construction. He encouraged everyone to keep an eye on the existing property value trend chart which shows we are at 0.5% growth and he is concerned for the FY 2022 budget could be just as bad or worse than that. We are engaging a consultant to take our values for the last 10 years to look at what the drivers are. The following was discussed:

- Mayor Gelber spoke about the coastal communities and mentioned they seem to be going negative in property values. He asked if the expectation is for us to reach the same slope as these other communities. Many of the interior communities seem to be going in the other direction. He also asked what timeline is for the analysis because he thinks it will be very helpful. John Woodruff said he is afraid it could be the case, but he is hoping it is not. The analysis will be very important to

know what the drivers are that are causing the values to go down. He said we are planning on having the analysis ready for the next budget briefing meeting on July 17th as we do feel it is very important.

- Commissioner Góngora said he noticed Normandy Shores was the highest on the list and asked about a breakout of other areas. He also asked if there is something we can do to incentivize building single family homes because they seem to help with the property values. He said before the next budget briefing meeting he would like to sit down with John Woodruff to focus on this a little more. John Woodruff said the reason we have Normandy Shores split out is because we have a special taxing district there. He said hopefully the analysis will help to explain all of these questions.
- Commissioner Samuelian said he looks forward to the deep dive on the property values to get a handle on it. He said he is curious about the COVID-19 potential impact. He would like to know how we are thinking about that and see the impact it will have on the next year. John Woodruff said the activity this year will be reflected in the following year, FY 2022 property values. It is hard to say if it will be positive or negative.

John Woodruff explained usually at this first budget workshop we are identifying the gap in the general fund, but we are getting hit this year with COVID-19, so we are showing the impacts separately because each will have different types of solutions. One gap will be for the more permanent solution and the COVID-19 impact which is more temporary in nature. He continued with the presentation and explained the preliminary budget represents the cost of providing the same level of service as in the prior fiscal year. He touched on the assumptions of money in the presentation and explained he will get into more detail of them later on. John Woodruff explained the revenue variances that were indicated in the presentation. He then explained the expenditure variances. The preliminary gap is \$5,969,000, without the impact of COVID-19. He mentioned if the property value trend goes down let's say to 1% without the new construction, we could be facing a \$10 million gap in our budget, he wants everyone to understand we could be in a very bad fiscal position. The following was discussed.

- Commissioner Arriola said he is concerned there is not a lot of new development in the pipeline. He would like to get an analysis from staff to see what new development would be coming in the next few years. The other thing he is concerned about is our existing property values in the commercial areas as we see more vacancies. We need to start looking at subsequent years and not just 2021. Our revenues will be impacted. Jimmy L. Morales, City Manager, said we agree with that and we will definitely be doing the analysis to get a better understanding. We can do the analysis of what properties will be coming online. He also mentioned that public safety is very important in local government as it is a big chunk of the budget. We had some really good years here where we added a lot of good services like park rangers and trolleys. We have added a lot of services and we may just need to rethink how we fund those including outsourcing some things. Commissioner Arriola asked how the City Manager suggests we handle those as far as itemizing potential things we need to consider from a policy matter. Mr. Morales said we are going to come back to the July 17th meeting with a proposed balanced budget and addressing a lot of these things.
- Commissioner Arriola said these are very tough decisions that have to be made and asked at what point do his colleagues meeting physically in a group and can do it in a space that is large enough with social distancing. He would be comfortable doing it. Commissioner Góngora said he would be fine meeting in a physical space because it is hard to do these meetings remotely on Zoom.
- Commissioner Góngora brought up his item about looking at each department and their efficiency and it keeps getting deferred. He mentioned he served on the Commission in 2010-2011 he said they did a pretty good job when times were bleak. It would be helpful for him to know what are the services and staffing we have added since those bottomed out years. It would be helpful to know for all of his colleagues as well. The City Manager said we have provided that in previous years and we can update that information, we can quantify all of that additional services that have been added. John Woodruff said we have all of that information in addition we have the program budget and said we can send that out after the meeting.

John Woodruff continued with the presentation and spoke about resort tax fund and it is difficult to cut there. He showed numbers for an optimistic scenario, a likely scenario, and a conservative scenario. It is a difficult funding source to project. The budget office worked with the VCA board and GMCVB to talk about expectations. They feel the leisure market will rebound faster than expected, the rates they charge will

likely be lower at least for the next 3-6 months. We will meet with them after July 4th to get further information. It looks like on the corporate side it will take longer. It is key to try to secure Art Basel and the National Championship.

John Woodruff continued with the presentation and spoke about the budget gap including the COVID-19 and non-COVID-19 gap. One of the things he would like to put on the table for balancing the \$32 million, he feels if we cut that number in half and potentially using \$15 million from the General Fund reserves and the rest of it about \$15 or \$16 million we could come up with temporary type reductions to fit that need. As we move forward we will of course try to find other cost savings and minimize the use of the General Fund reserves. We have \$80 million in reserves and are planning to use approximately \$5 million and we are suggesting we use another \$15 million which leaves us with \$60 million. The following was discussed:

- Commissioner Steinberg mentioned that the reserves are there for a rainy day and we are dealing with a rainy day right now, however, she wants to make sure we do maintain a healthy level of reserves because we are still going through hurricane season right now and we don't know what the effects will be in the next few months. We also need to keep in mind of the upcoming budget years, and we may not be able to replenish the reserves as much in the coming years. We need to be careful at how much of the reserves we use.
- Commissioner Góngora confirmed that John Woodruff said the \$60 million will leave us with 2 months of reserves which is our minimum best practice. He asked how that compares to other communities. John Woodruff said 2 months is considered best practice, anything above 2 months is recommended for cities that have special considerations, for example, we are on an island. Over the last few years, we have been working to get to the 3 months. He thinks he has heard loud and clear to maximize cost savings and only utilize what we really need to use from reserves. Commissioner Góngora also asked if the use of reserves would affect our bond rating or refinancing in a negative way. John Woodruff said if only we went below the 2-month reserve, being above it is seen as positive. This is a rainy day and thinks it does make sense to use some. His understanding of Commission direction is stay above the 2-month reserve and if we needed to use more which would get us below the 2-month reserve we would bring it up for discussion.
- Mayor Gelber thanked the Administration for going to the 3-month reserve.
- John Woodruff mentioned the Parking bonds were reviewed when COVID-19 hit. The credit rating agencies liked that we had a budget balancing plan and that helped keep our ratings.
- Commissioner Samuelian appreciated the credit rating comments. He brought up the dependency on tourism. Some of the numbers are showing how dependent we are. John Woodruff said we are getting hit with a double whammy because of COVID-19 and lower property values. As we plan for the future if there is anything we can do to diversify our revenue base is important, but it is not easy. He would like to think about how we can convert the revenue from the Marina project as a recurring money stream instead of one pot of money for capital needs. He brought up the moving of the library with the 72nd Street civic complex and maybe not sell the land. We need to do more of out of the box thinking using the resources we have to leverage those to produce recurring revenue streams.
- Jimmy L. Morales said that as we look at our 2 volatile revenue sources which are Resort Tax and Parking, we need to be more careful in terms of not making recurring commitments with those dollars. He suggested those sources should be used mainly for one-time expenses. The trolley is a good example of a recurring expense that is difficult to sustain in an economic downturn. Commissioner Samuelian agreed with John Woodruff and Jimmy L. Morales's comments.
- Commissioner Samuelian said he is going to bring forward a discussion for the FERC and the BAC regarding tourism dependency. He also agreed with the splitting of reserves.
- Commissioner Meiner asked if we have done a real estate inventory of our city owned properties and how we are utilizing them for market rates and if they aren't being utilized to maybe sell them. He is not advocating we sell the properties to meet budget but asked if we have done that analysis. Jimmy L. Morales said we have an inventory of what is usable and while in some cases we can try to get commercial rates, in other cases we serve other goals like with non-profits for example of promoting cultural organizations like in the Collins Park garage. We can circulate a list of properties.
- Commissioner Meiner asked what kind of reimbursement we are expecting from FEMA and if it is incorporated in this budget. Jimmy L. Morales said we are budgeting assuming as if we aren't getting the reimbursement, not that we won't get it, but it could take 3 or 4 years to get the

reimbursement from FEMA. We want to present a balanced budget as of today. John Woodruff to date we have spent about \$3.4 million that is potentially reimbursable, if we get reimbursed at about 75% that would be about \$2.5 million.

- Commissioner Arriola said the City Manager made a good point about recurring expenses from our volatile revenue sources and we should put everything on the table at the next meeting for them to look at and consider. Mr. Morales agreed that everything should be on the table. There are some contracts we can renegotiate that involve Resort Tax dollars and there are some other opportunities. Commissioner Arriola said to make sure all the revenue streams are brought to the table at the next meeting for example naming rights to the Convention Center or the Alton Road project that drive revenue.

John Woodruff continued on with the presentation and reiterated that it sounds like there is general support in using about \$15 million worth of the General Fund reserves to address the COVID-19 impact. He explained that when we come back to the next meeting on July 17th the balancing will look different for the COVID-19 related impact, which is temporary and the Non-COVID-19 related impact which is permanent. He then touched on the millage rate. The preliminary FY 2021 budget assumes no change in the operating millage rate of 5.7288 and the debt service portion of the millage rate is estimated to increase to 0.3247 per the debt service schedule for the 1st tranche of the 2018 G.O. Bond Program. He explained that the next meeting on July 17th is the meeting we will bring back the proposed balanced budget and then at the July 24th meeting hopefully finalize the budget. There is a July 28th meeting that could be a 4th budget meeting if needed. There are then 2 public hearings in September and then we adopt the budget.

Discussion was held regarding having the next budget briefing meeting in person with social distancing.

Commissioner Meiner said he was comfortable with it.

Mayor Gelber mentioned that the Governor was trying to figure out if he was going to extend the order on having meetings. It was suggested to create a hybrid model, have an in-person meeting and provide a remote option. He is not opposed but would like to see what is happening at that time.

Commissioner Arriola said the hybrid model is something we should pursue in the future.

Mayor Gelber brought up the idea that was discussed before about us setting up rooms for people.

Jimmy L. Morales said that was for quasi-judicial hearings. These FERC meeting are probably the easiest to do virtually because the public can watch from home. There is not really so much public comment during these budget briefings.

Mayor Gelber suggested for the City Manager to come up with some options and talk about it at the June 24th Commission meeting.

DIRECTION: Come back to the July 17th second budget briefing meeting with the proposed balanced operating budget.

2. **FISCAL YEAR 2021 PRELIMINARY CAPITAL BUDGET**

Office of Management and Budget

ACTION

John Woodruff, Chief Financial Officer, presented the item. He explained that we have a 5-year capital improvement program, in which we are talking about funding FY 2021, which is the first year of the plan. If there is funding in a future year it is aspirational and it is something we want to be able to do, it doesn't mean it is actually funded. He explained the budget adoption timelines and said we have limited funds. Over the last 2-3 years we have been trying very hard to build resiliency through the capital program and incorporate it as how we do business. We established a BRB team, which was recommended by the ULI report in 2019. He also mentioned there was a cost savings plan presented at the April 17th FERC meeting

which included deferrals of 35 capital projects to FY 2021. Savings from the deferrals in FY 2020 will be reflected in the FY 2021 budget. Some are getting deferred another year and some are being cancelled.

John Woodruff explained as we approach capital improvement funding for projects there are 4 main buckets we are talking about, Capital Renewal and Replacement, Resort Tax Quality of Life, Capital PAYGO, and Others. He referenced the prioritization spreadsheet that is an attachment in the agenda.

John Woodruff continued to talk about the different budgets of funding. He began with Capital Renewal and Replacement and mentioned 7 projects that are recommended to be funded. In order to pay for the projects, we had to unfund 4 other projects.

John Woodruff went on talking about the Resort Tax Quality of Life. These funds are a nice premium that we get here in Miami Beach to use on tourist related projects. 60% of these funds goes towards the Trolley System, 10% goes towards each zone within the City (North, Mid, and South, and 10% goes towards the Arts. He mentioned the projects that are being unfunded in North Beach. North Beach Oceanside Park is planned to be redone using the money that we received from the developer at 82nd Street, when the bids came, they ended up coming in a lot higher than the budget was. Our staff is working hard to trim up that budget, we wanted to add some quality of life funds to supplement that. The following was discussed.

- Commissioner Arriola asked how much higher the bids came up. That project has been lingering for a long time and we need to address it.
- Commissioner Steinberg said with a lot of recommended projects, since we did receive bids that were overestimated than we intended them to be, she asked if this could be the time now with everything going on to have those discussions and renegotiate bidders because right now we can't afford to move forward. The contractors will still get work and it may not be the same profit, but it is better than no profit. Maybe this is the time that we can bring them to the table and negotiate with them, so we don't delay the process and that we are paying the current market condition. David Martinez said when the project went to bid, we were looking at a construction budget around \$7 million and the numbers came in at north of \$12 million. We met with several contractors that either bid the project or those contemplating bidding it and they said it was too risky. There were too many things going on. Since then Parks and Recreation and CIP have taken a deep dive into the project and looked at every element. We are looking at bringing things down, we are down to a number that is getting more realistic. If we are able to get this additional almost \$1.5 million to add to the \$7 million or so we had before he thinks we are at a good place. Staff met as early as yesterday with finetuning the scope. The project today is fully designed and permitted. If some scope element changes significantly it may have to go through the permitting agency to clean up, but it is ready to go.
- Commissioner Góngora said he supports getting this done, it has been promised for a long time.

John Woodruff continued on to Mid-Beach and spoke about the recommended projects.

John Woodruff spoke about the recommended projects for South Beach.

John Woodruff continued with the presentation and spoke about the PAYGO category. He said there is a typically a lot more need compared to what we can actually fund. He mentioned that Ron Starkman, Chair of the Budget Advisory Committee, will go through a presentation in the next item that will go into further detail about PAYGO. He also spoke about the recommended projects. The following was discussed:

- Commissioner Góngora said when he saw the number of unfunded projects and he asked if they were given the list of all of the unfunded projects in the printed agenda. John Woodruff clarified the attachment that is a large spreadsheet in the agenda packet does include all of the project requests by funding source and shows what we are recommending being funded and those that are being unfunded. He said he does recommend that before we finalize the budget in the 3rd budget briefing meeting that everyone browses that to see if there are any high priority projects that potentially did not get recommended for funding.
- Commissioner Steinberg pointed out the security enhancements citywide and noted that it was mentioned it included COVID-19 related items to ensure public safety, she asked if that would be eligible for the CARES Act dollars because we wouldn't be doing everything with the doors and

other precautions if it weren't for the pandemic. Jimmy L. Morales said if it is in response to COVID-19 and it wasn't already a part of our budget then it could meet the criteria for those dollars that the County is soliciting those proposals for. He mentioned Marcia Monserrat is working on gathering information. He will make sure she looks at those items as possibly being included. Adrian Morales, Property Management Director, said they are working with staff to make sure we have all of the tools we need for our facilities and anything we use as part of the COVID-19 will be submitted to Emergency Management and Marica Monserrat to be sure we get reimbursed.

John Woodruff continued with the presentation in the PAYGO category and touches on the remaining projects that are recommended.

John Woodruff went on to talking about the other funds. First, he touched on the Transportation Fund and the recommended projects. Second, he touched on the Parking Fund and the recommended projects. Third, he touched on the Stormwater Fund and the recommended projects. The following was discussed:

- Commissioner Samuelian mentioned that the Citywide Seawall Rehab is a critical priority and he knows he has been tracking inventory around that and he asked what the latest estimate on when that will be done so we can actually begin planning for some of the implementation. John Woodruff said he have run into some delay because the person spearheading the project had a bad accident, but we are trying to get back on track. Roy Coley, Public Works Director, said that individual that was leading the project has been out of work for a few months and he has said he is able to return to work and restart that project in July and we believe that it will be cost effective to wait and allow him to finish it versus having to outsource it. Commissioner Samuelian said he hopes the individual has a speedy recovery. He also asked about the project on 1st Street, South of Fifth, it was a project that unanimously approved by the Land Use and Resiliency Committee and there is strong interest in that, he didn't see it on the list. Roy Coley said we have that project programmed in our 2017 Bond proceeds; it is his belief that the money is set aside. John Woodruff said that is his understanding as well and we will double check that. He said that was a good point, but in this presentation, it is really just showing new money being adding to the capital budget and not showing dozens of projects that have already been funded that are in some level of implementation.

John Woodruff continued on to the Water and Sewer Fund and the recommended projects. In summary we are trying to add funds in the FY 2021 capital budget to address the \$122 million of critical needs projects identified in the Hazen and Sawyer Study over the next 5 years. The following was discussed:

- Commissioner Steinberg said in regard to the Jacobs Study, she has added an item to the June 24th Commission meeting to get an update on the Jacobs Study, so hopefully that will help inform what we do.
- Commissioner Góngora said he believes we need the money; it is \$30 million and it is very vague on what the money is being spent on, he would like more specifics on what the amounts are for. John Woodruff said Roy Coley has the detailed Hazen and Sawyer Study that supports these amounts. Roy Coley agreed and said it is also the same information that we shared at the Resiliency Retreat; he will circulate that information.

John Woodruff continues and touches on the other category and recommended projects.

John Woodruff touched on the G.O. Bond Timeline, all tranche 1 projects were appropriated in FY 2019, tranche 2 projects will be shown in FY 2022, tranche 3 projects will show in FY 2025, and tranche 4 project will be shown in the future. He then reiterated that the July 17th meeting is mostly about the operating budget and any potential changes to the capital budget. After that there will be the July 24th FERC budget briefing meeting to finalize the proposed budget and then have the 2 public hearings in September.

DIRECTION: Come back to the July 17th meeting with an update to the proposed capital budget that includes options to fully fund the North Beach Oceanside Park project.

REGULAR AGENDA: NEW BUSINESS

3. **DISCUSSION TO EXPLORE IMPROVING CAPITAL ASSET CONDITIONS (E.G., STREETS, SIDEWALKS, BUILDINGS) BY INCREASING ANNUAL FUNDING FOR PAY-AS-YOU-GO (PAYGO) FUND**

July 31, 2019 – C4 B

Sponsored by Commissioner Samuelian
Office of Management and Budget

ACTION

John Woodruff, Chief Financial Officer, opened the item. He explained Ron Starkman, Budget Advisory Committee Chair, present the presentation.

Commissioner Samuelian said the challenge we have seen is that there are basic capital needs that residents in the community look for like streets and sidewalks. It became apparent that we were doing a fine job at keep our operating budget, we could always do better of course, but in the capital budget there were needs. One of the reasons he advocated so strongly for the G.O. Bond since he didn't feel we had a viable Plan B. he referenced the specifics in the memorandum regarding the needs in capital replacement and renewal. He thought it was time to take a holistic view of this issue. He thinks this is useful awareness for all of them.

Ron Starkman explained for a number of years the Budget Advisory Committee has taken the position that the City was not setting aside sufficient money in PAYGO for the renewal and replacement of the City's long-term assets. Until recently we didn't have comprehensive information on the condition and useful life of the City's capital assets, which was needed to determine an annual amount that should be set aside from recurring revenue to maintain those assets. The presentation will show the results of the study. He went through the presentation and spoke about the capital assets requiring maintenance including 100 municipal facilities, 230 lane miles of roadway, and 283 linear miles of sidewalks. He explained AECOM was brought in to provide "life cycle management" information on the facilities. He touched on the community survey and mentioned that the condition of roads was #4 on the list of priorities. He spoke about the pavement condition index (PCI) and explained the roads need to be maintained otherwise the cost will continue to be higher. He spoke about the funding needs and compared the costs pre G.O. Bond and post G.O. Bond, \$21.3 million went to \$15.5 million. He also spoke about the funding gap and since FY 2007 we only funded 29% of the need. The cumulative gap totals \$154 million, the G.O. Bond included \$67 million of maintenance type projects, which dug us out of the hole in a significant way. Arguably we shouldn't be using G.O. Bond fund to maintain facilities and roads, it should be handled with a recurring source of revenue. There is still a significant gap of \$87 million. He touched on the sources of funds, which include \$769,000 from renewal and replacement and \$2.5 million from PAYGO. The gap in the coming year is \$12.2 million. He also touched on the funding options including recurring and one-time as shown in the presentation. He said a recommendation from the Budget Advisory Committee is to establish an asset preservation fund from development agreements. He gave an example of the 300 Alton Road project. He continued on to talk about the millage rates and the trend of citywide property values and he said it doesn't seem there will be additional property value revenues in the coming years.

Commissioner Arriola said this is a real issue and thanked Ron Starkman for his presentation. He said we don't have sufficient funds for renewal and replacement and the G.O. Bond gave us a rare opportunity to do some catch up work, but this is going to be an ongoing issue as we go forward. A lot of other municipalities have dedicated funding sources from the millage rate to do this type of work. He asked Ron Starkman to touch on the Budget Advisory Committee's opinion on the millage rate solution.

Ron Starkman said that would be the preferred approach. Last time this was discussed seriously was back in 2005. It would just be a fraction of really what is needed. Shortly after the City started reducing amounts from PAYGO. There is no question we are going to need to repave roads, fix sidewalks, maintain buildings and if there is no dedicated source there is a lot of pressure on the Commission to maintain and provide other services.

Commissioner Samuelian thanked Ron Starkman and the Budget Advisory Committee for the presentation and he agreed with Commissioner Arriola that this warrants real attention. When he initially put this item forward it was pre-COVID-19, which makes this more difficult. He thinks we need to be a lot more careful with any new commitments they are making and recognize that asset enhancements we are pursuing are causing incremental costs, which we have not fully funded. He said one thing that jumped out at him was dedicating new revenues when we have opportunities like with the Convention Center or the Marina project. One thing they can do from a policy standpoint they could say they want to take a certain percentage and dedicate it to this need. This is something we need to give considerable thought to.

Commissioner Arriola reiterated how important this is. We need to start reflecting on people remaining in the City and people buying homes here.

Jimmy L. Morales, City Manager, said that over the last 10 years or so, this City has invested in a lot of new infrastructure. One thing we may look at as we are looking at a capital budget and new projects that come down the pipe line, should there be some sort of ratio that every year a certain part of the capital budget should be set aside into a fund rather than spending it all and creating more infrastructure that needs maintenance. All of the new infrastructure is great, but it increases the maintenance needed each year.

Ron Starkman said he thinks the emphasis should be on setting aside money from recurring sources. When you build a project normally the capital dollars are for the construction of the project. The real problem is what we already have built. This is a recurring need, just like the reserve payment for a condominium. It is an amount you know you need to spend over a period of time. He thinks recurring sources is the best way to accomplish this.

Mayor Gelber said this is an interesting discussion. He thinks Commissioner Samuelian raised a good point, it would be nice to be having this discussion without COVID-19. We tend to be fiscally conservative when it comes to these budget exercises, we don't like to give ourselves a haircut and say let's not end up spending more than we have. Last year we had like \$15 million at the end of the year that we put into reserves which is very useful, but sometimes at the end of each year we do have extra money and this would be a good place to put the money for the capital commitments.

John Woodruff said as we add to the reserves to get to the 3 month goal, once we reach that 3 month goal we would then have much more flexibility to take some of those savings hopefully every year and potentially set some of that aside to add to this type of capital funding.

NO ACTION TAKEN

4. DISCUSS FUNDING ARTISTIC PAINTING OF THE MID BEACH WATER TANKS

March 18, 2020 – C4 N

Sponsored by Commissioner Arriola
Tourism and Culture

ACTION

John Woodruff, Chief Financial Officer, opened the item. He explained this could be a potential tweak to the capital budget.

Commissioner Arriola explained he put this item on several months back before COVID-10 and the budget crunch. He said he was walking several months back and said the water tanks are very ugly and feels bad that the residents and students from Miami Beach High School need to look at them. He thinks an artistic painting would be great for not a lot of money.

Mayor Gelber said he thinks it is a good idea. He also thanked everyone involved in the Miami Beach Senior High School graduation. He said we should talk to the PTA because they had a project inside the school that they were interested in doing. He asked what the cost of this would be.

Heather Shaw, Tourism and Culture Assistant Director, said the project in North Beach costed about \$50,000.

Commissioner Arriola said we would do a call to artists to get some ideas and then we can cost it out. Maybe we can find a corporate donor to pay for it. If there is an appetite to see the towers painted we should get the ball rolling.

Heather Shaw explained we need to go through the Art in Public Places process to do the call to artists. The whole process took about 7 months and the cost was \$50,000.

Commissioner Arriola said this may roll into next year's budget but he asked what the appetite from this colleagues were to at least get the ball rolling.

Commissioner Steinberg asked if there is a way to tap into the Miami Beach High School talent. She suggested once school begins in the fall see if any of the talent mirrors what we want to see and obviously also go to Art in Public Places.

Commissioner Góngora agreed that we should involve the school's art program. He asked if we can find \$50,000 in this year's budget and if so put it on the agenda for the June 24th Commission meeting for approval.

John Woodruff said we could go back through the capital budget that we are proposing and see if there is an opportunity to include it there and report back at the second budget briefing meeting on July 17th to let the Committee know if we were able to incorporate it. This year's budget is super tight given the COVID-19 impact. He feels fairly confident we can squeeze it in for the FY2021 capital budget.

Jimmy L. Morales, City Manager, said we can start the call to artists or work with the high school artists and most of the cost would be for the company that does the paint work. Maybe the dollar amount could be cheaper if we use a student artist.

Commissioner Meiner agreed with his colleagues on this and also mentioned Miami Beach Senior High had a request earlier in the year before COVID-19 and thought about asking where they would want the money allocated, but that is before he knew this would only be about \$50,000.

DIRECTION: Start call to artists, work with Miami Beach Senior High School students, and see if the \$50,000 can be included in the FY 2021 Capital Budget.

DEFERRED ITEMS

5. REVIEW OF ALL CITY DEPARTMENTS FOR JUSTIFICATION AND EFFICIENCY

October 16, 2019 – C4 U

Sponsored by Commissioner Góngora

Office of Management and Budget

ACTION

DIRECTION: Defer to the July 17, 2020 FERC Budget Briefing meeting.

6. DISCUSSION REGARDING EARLY CHILDHOOD FUNDING

January 15, 2020- C4 C

Sponsored by Commissioner Arriola

Organizational Development

ACTION

DIRECTION: Defer to the July 17, 2020 FERC Budget Briefing meeting.

7. **DISCUSSION REGARDING SPONSORSHIP OF THE AMERICAN BLACK FILM FESTIVAL**

September 11, 2019 – C4 E
Sponsored by Commissioner Arriola
Tourism and Culture

ACTION

DIRECTION: Defer to the July 17, 2020 FERC Budget Briefing meeting.

8. **DISCUSS INCREASING THE BUDGET OF THE CULTURAL ARTS COUNCIL**

February 12, 2020 – C4 AB
Sponsored by Mayor Gelber and Co-sponsored by Commissioner Góngora
Tourism and Culture

ACTION

DIRECTION: Defer to the July 17, 2020 FERC Budget Briefing meeting.

9. **DISCUSSION REGARDING THE JUNE 18, 2019 ANIMAL WELFARE COMMITTEE MOTIONS ON EXTENDING THE CAT FEEDER AND WATER PROGRAM AS WELL AS INCREASING THE FUNDING FOR THE TRAP, NEUTER, AND RELEASE (TNR) PROGRAMS**

September 11, 2019 – C4 C
Sponsored by Commissioner Samuelian
Public Works

ACTION

DIRECTION: Defer to the July 17, 2020 FERC Budget Briefing meeting.

10. **DISCUSSION REGARDING THE LGBTQ ADVISORY COMMITTEE MOTION REGARDING FUNDING FOR LGBTQ COMMUNITY INITIATIVES**

April 22, 2020 -C4 A
Sponsored by Commissioner Góngora
Office of Management and Budget

ACTION

DIRECTION: Defer to the July 17, 2020 FERC Budget Briefing meeting.

11. **UPDATE ON THE CITY'S BLUEWAYS MASTER PLAN**

July 17, 2019 – C4 K
Sponsored by Commissioner Arriola
Parks and Recreation

ACTION

DIRECTION: Defer to the July 28, 2020 FERC meeting.

12. **DISCUSSION REGARDING THE REVIEW OF THE JULIA TUTTLE BUS RAPID TRANSIT DEMONSTRATION PROJECT**

May 16, 2018 – C4 R
Sponsored by Commissioner Samuelian
Transportation & Mobility

ACTION

DIRECTION: Defer to the July 28, 2020 FERC meeting.

13. DISCUSSION REGARDING MIAMI BEACH COMMUNITY DEVELOPMENT CORPORATION AND ITS FINANCIAL CONDITION

April 10, 2019 – C4 D

Sponsored by Commissioner Richardson
Office of Housing and Community Services

ACTION

DIRECTION: Update to be provided at the July 28, 2020 FERC meeting.

14. REVIEW THE ECONOMIC IMPACT OF SUPER BOWL 2020 AND THE MIAMI HERALD ARTICLE REGARDING TALKS OF A FREE CONCERT

February 12, 2020 – R9 R

Sponsored by Commissioner Meiner and Co-sponsored by Commissioner Góngora
Tourism and Culture/Finance

ACTION

DIRECTION: Defer to the July 28, 2020 FERC meeting.

15. DISCUSSION REGARDING STORMWATER CONNECTION FEES FOR COMMERCIAL PROPERTIES

July 17, 2019 – C4 E

Sponsored by Commissioner Arriola and Commissioner Samuelian
Public Works

ACTION

DIRECTION: Defer to the July 28, 2020 FERC meeting.

16. DISCUSSION REGARDING THE ANIMAL WELFARE COMMITTEE'S RECOMMENDATION TO FUND A PET ADOPTION FACILITY

July 17, 2019 – C4 N

Sponsored by Commissioner Arriola and Co-Sponsored by Commissioner Samuelian
Public Works

ACTION

DIRECTION: Defer to the July 28, 2020 FERC meeting.

17. DISCUSSION REGARDING THE BIGBELLY PROGRAM

October 16, 2019 – R7 H

Public Works

ACTION

DIRECTION: Defer to the July 28, 2020 FERC meeting.

18. DISCUSSION REGARDING A FINANCIAL PLAN FOR THE WATER AND SEWER SYSTEM MASTER PLAN

January 15, 2020 – C4 A

Public Works

ACTION

DIRECTION: Update to be provided at the September 18, 2020 FERC meeting.

19. **DISCUSSION REGARDING NEGOTIATIONS PURSUANT TO ITN 2019-099-KB COLLINS PARK ARTIST WORKFORCE HOUSING PROJECT**
March 18, 2020 – C4 B
Economic Development

ACTION

DIRECTION: Defer to the September 18, 2020 FERC meeting.

20. **DISCUSSION REGARDING CITY'S HOMELESS WALK-IN CENTER**
September 11, 2019 – R9 O
Sponsored by Commissioner Samuelian
Office of Housing and Community Services

ACTION

DIRECTION: Defer to the September 18, 2020 FERC meeting.

21. **DISCUSS MODIFYING COMPONENTS OF THE COLLABORATION, FUNDING, AND MANAGEMENT AGREEMENT BETWEEN THE CITY AND THE SABRINA COHEN FOUNDATION, INC. FOR AN ADAPTIVE RECREATION CENTER**
October 16, 2019 – C4 I
Sponsored by Commissioner Arriola
Parks and Recreation

ACTION

DIRECTION: Defer to the September 18, 2020 FERC meeting.

22. **DISCUSSION REGARDING THE ANNEXATION OF NORTH BAY VILLAGE, AND TO REVIEW PROPERTY TAXES, ECONOMIC IMPACT, AND VALUE**
September 12, 2018 – R9 E
Sponsored by Commissioner Arriola
Office of the City Manager

ACTION

DIRECTION: Defer to the October 23, 2020 FERC meeting, due to COVID-19.

23. **DISCUSSION REGARDING THE ANNEXATION OF THE WESTERNMOST ISLANDS OF THE VENETIAN ISLANDS AND MAKING THEM A PART OF MIAMI BEACH, AND TO REVIEW PROPERTY TAXES, ECONOMIC IMPACT, AND VALUE**
September 12, 2018 – R9 F
Sponsored by Commissioner Góngora
Office of the City Manager

ACTION

DIRECTION: Defer to the October 23, 2020 FERC meeting, due to COVID-19.

24. **AN ORDINANCE OF THE MAYOR AND CITY COMMISSION OF THE CITY OF MIAMI BEACH, FLORIDA, AMENDING CHAPTER 6 OF THE CODE OF THE CITY OF MIAMI BEACH, FLORIDA,**

ENTITLED "ALCOHOLIC BEVERAGES," BY AMENDING ARTICLE I, ENTITLED "IN GENERAL," BY AMENDING SECTION 6-3 THEREOF, ENTITLED "HOURS OF SALE/VIOLATIONS," BY REQUIRING THOSE ALCOHOLIC BEVERAGE ESTABLISHMENTS LOCATED ON OCEAN DRIVE, BETWEEN 5TH STREET AND 15TH STREET, POSSESSING A 5 A.M. ALCOHOL LICENSE AND SELLING OR SERVING ALCOHOLIC BEVERAGE(S) LATER THAN 12 A.M., TO RETAIN THE SERVICES OF AN OFF-DUTY POLICE OFFICER, FROM 12 A.M. UNTIL THIRTY (30) MINUTES PAST THE CLOSING TIME OF THE ALCOHOLIC BEVERAGE ESTABLISHMENT, FOR ALL SATURDAYS AND SUNDAYS (AND ALL SATURDAYS, SUNDAYS AND MONDAYS FOR THOSE HOLIDAY WEEKENDS OR CITY-SPONSORED EVENTS) DURING WHICH ALCOHOLIC BEVERAGES ARE SOLD OR SERVED BEYOND 12 A.M.; ESTABLISHING EXCEPTIONS; AND PROVIDING FOR REPEALER, SEVERABILITY, CODIFICATION, AND AN EFFECTIVE DATE

December 11, 2019 – R5 J

Sponsored by Mayor Gelber

Office of the City Attorney

ACTION

DIRECTION: Update to be provided at the October 23, 2020 FERC meeting.