

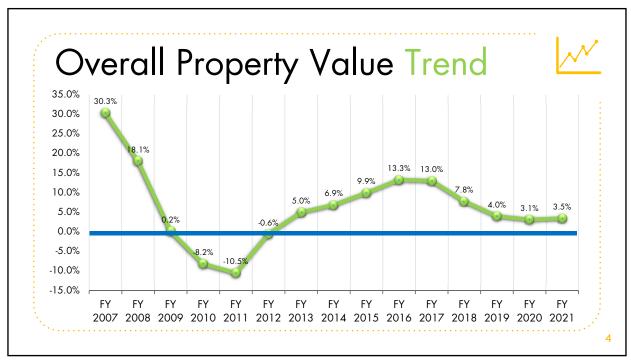




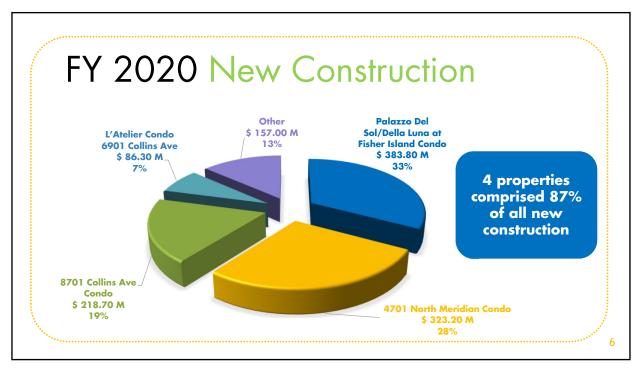
The Property Appraiser provides the Preliminar 2021 property values on June 1st and Certified values on July 1st

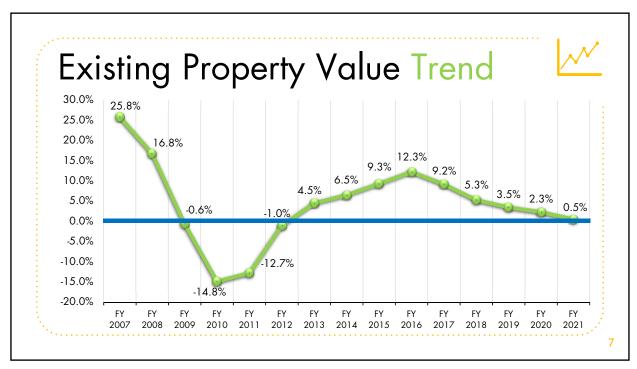
Miami Beach's Preliminary Property Values: **3.5% increase**

Normandy	Miami-Dade	Miami-Dade
Shores	County	School Board
5.5%	4.6%	3.3%











The Preliminary budget represents the cost of providing the same level of service as in the prior fiscal year



 Provides the baseline of funding for the upcoming budget process to which enhancements and reductions are applied



FY 2021 Preliminary

General Fund Budget

- 1. Assumes \$1.2M reduction in transfer in from Parking Fund
- 2. Assumes \$4.4M use of RDA funds
- 3. Includes a \$3.3M reduction in Pension Bond Debt expenditure
- 4. Assumes \$3.7M reduction (10%) in transfer in from Resort Tax Fund
- 5. Includes the transfer of Building & OIG to stand-alone funds
- 6. Does not include any enhancements or reductions

Recommended Use of RDA Funds

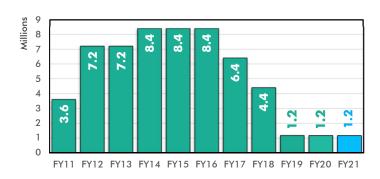


- Parking/RDA annual transfer of \$4.4 million
- Offset by \$4.5 million of recurring Pension Bond Debt Service savings
 - \$3.3 million in FY 2021
 - \$1.2 million in FY 2022
- Free up RDA funds for one-time purposes through FY 2023
 - Offset a portion of the FY 2021 budget gap due to COVID
 - Assist with Fleet replacement costs
 - Address capital needs

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Parking Transfer to General Fund



Recommendation

- Eliminate transfer to the General Fund completely
- Reduce use of RDA Amendment proceeds over time in the General Fund

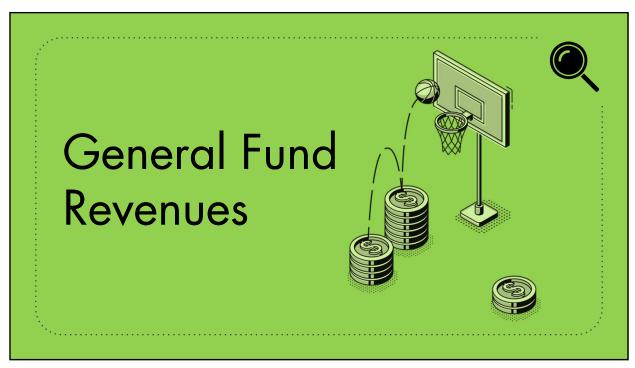
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Original Planned Use of RDA Funds



Expenditure	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Replace Parking Fund Transfer to General Fund	\$ 4,414,000	\$ 3,400,000	\$ 2,400,000	\$ 1,400,000	\$0
Replace General Fund Fleet with Cash	1,067,000	2,276,000	3,491,000	4,713,000	\$0
Total	\$5,481,000	\$ 5,676,000	\$ 5,891,000	\$ 6,113,000	\$0

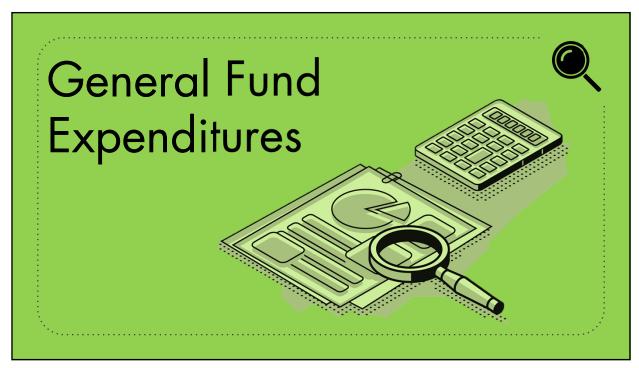
Funding from RDA to General Fund ends in FY 2024 per 4th Amendment to agreement with County



FY 2021 Revenue Variances



<u>Revenue</u> Budget Variances	\$
Property Tax Revenues	5,926,000
One-Time Use of Fund Balance in FY 2020	(2,378,000)
Transfer in from Resort Tax (based on 10% decrease)	(3,676,000)
Transfer in from Parking	(1,166,000)
Administrative Fees	444,000
Other Miscellaneous	371,000
Sub-Total	(\$479,000)
Transfer of Building to Stand-Alone Fund	(12,673,000)
Insourcing of Flamingo Park Tennis Center	1,104,000
Sub-Total	(\$12,048,000)
COVID-19 Related Revenues	(7,850,000)
Total	(\$19,898,000)



FY 2021 Expenditure Variances



Expenditure Budget Variances	\$
10% Increase in City's Health Insurance Contribution (Actives & Retirees)	3,320,000
Pension (Police & Fire 58% MBERP 42%)	1,604,000
5% Step Increase for Police & Fire	1,581,000
Annualized Impacts of Collective Bargaining Agreements	1,527,000
Internal Service Charges	1,073,000
1% COLA for All Groups (except 2% for CWA)	899,000
2% Merit for All Groups Except Police & Fire	718,000
Other Miscellaneous	601,000
Sub-Total	\$11,323,000

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FY 2021 Expenditure Variances



Expenditure Budget Variances	\$
Sub-Total	\$11,323,000
Transfer of Building to Stand-Alone Fund	(14,997,000)
One-Time Expenditures in FY 2020	(2,847,000)
Insourcing of Flamingo Park Tennis Center	1,146,000
Transfer of OIG to Stand-Alone Fund	(704,000)
Total	(\$6,079,000)

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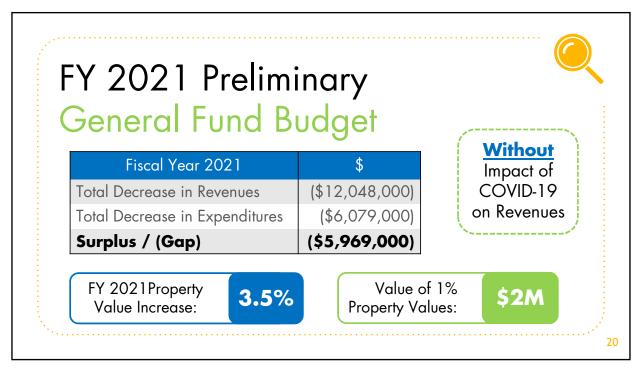


Without Impact of COVID-19 on Revenues

Fiscal Year 2021	\$
Total Decrease in Revenues	(\$12,048,000)
Total Decrease in Expenditures	(\$6,079,000)
Surplus / (Gap)	(\$5,969,000)

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FY 2021 Preliminary



General Fund Budget

Fiscal Year 2021	\$
Total Decrease in Revenues	(\$12,048,000)
Total Decrease in Expenditures	(\$6,079,000)
Surplus / (Gap)	(\$5,969,000)
Decrease in COVID-19 Revenues	(7,850,000)
Revised Surplus / (Gap)	(\$13,819,000)

Includes
Impact of
COVID-19
on Revenues

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Resort Tax Revenue Impact

Scenario	\$	
Optimistic	(\$18 million)	
Likely	(\$22 million	
Conservative	(\$25 million)	

Preliminary revenue loss estimate compared to FY 2019





FY 2021 Budget Gap

	NON-COVID-19	COVID-19
General Fund	(\$6 million)	(\$13.8 million)
Resort Tax*	0	(\$18.3 million)
Total	(\$6 million)	(\$32.1 million)

^{*} Resort Tax gap reflects a 10% reduction in transfer to the General Fund of \$3.7 million

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Approaches to Balance



- COVID-19 Related Impact Temporary
- Non-COVID-19 Related Impact Permanent
- Proposed Balanced Budget will be presented at the July 17th Finance & Economic Resiliency Committee Budget Briefing

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Preliminary Millage Rate



	FY 2020	FY 2021	Inc/(Dec)
General	5.6298	5.6298	0.0000
CRR	0.2350	0.2350	0.0000
PAYGO	0.0755	0.0755	0.0000
Total Operating	5.7288	5.7288	0.0000
Debt Service*	0.2933	0.3247	0.0314
Total Combined	6.0221	6.0535	0.0314

*Will be updated with July 1 Property Values

- Preliminary FY 2021 budget assumes no change in the operating millage rate of 5.7288
- Debt service portion of the millage rate estimated to increase to 0.3247 per debt service schedule for 1st tranche and future tranches of G.O. Bond Program
- Will adopt maximum millage rate on July 29th

