

MIAMI BEACH

City of Miami Beach, 1700 Convention Center Drive, Miami Beach, Florida 33139, www.miamibeachfl.gov

COMMITTEE MEMORANDUM

TO: Sustainability and Resiliency Committee

FROM: Jimmy L. Morales, City Manager

DATE: June 26, 2019

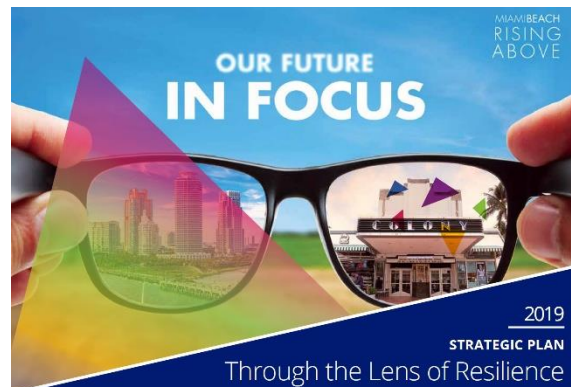
SUBJECT: **REVIEW OF RESILIENCE STRATEGY WORKPLAN - PLANNED AND IN PROGRESS RESILIENCY PROJECTS**



I am pleased to announce that *Resilient305*, our comprehensive regional resilience strategy was launched on May 30th, 2019 (attachment 1). Miami Beach has been on the journey of building a resilience strategy for nearly three years. Since being selected by the 100 Resilient Cities initiative of the Rockefeller Foundation in 2016, Miami Beach's chief resilience officer (CRO) and extended city staff have been working closely with Miami-Dade County and Miami CROs as the *Greater Miami and the Beaches* team. The strategy contains 59 actions to lift our entire region and including all cities.

In parallel with this strategy effort, the city has been updating our *Strategic Plan Through the Lens of Resilience* (attachment 2). This strategic plan is complete and incorporates the City Commission goals, the recent community survey, and *Resilient305* actions important for Miami Beach's resilience (Attachment 2). Rather than having separate strategic and resilience plans, this one comprehensive strategy will focus on the city's needs in both near-term and long-term time horizons. The city can build resilience more effectively by having an integrated approach to aligning strategic priorities, resources, and services.

Action has been underway throughout both planning processes. For the city's strategic plan, executive staff are implementing action plans developed to address the City Commission goals conference priorities. Ongoing implementation of the full strategic plan will include routine progress checks through executive staff and the development of performance data dashboards. *Resilient305* actions will be woven into our implementation, with the first *Resilient305* implementation team (PIVOT) meeting to prioritize actions being scheduled for June 25th.



By having these documents, we are best positioned for success, through directing our own funding and services, and better leveraging external funding sources. I am proud of these documents that contain our top priorities as an organization. The full *Resilient305* strategy can be viewed at www.resilient305.com. My next steps are to bring both strategies to the full City Commission on July 17th, 2019.