			FY 2018/19		FY 2019/20		FY 2020/21		
	0% COLA (10/01/18)	\$	-	\$	-	\$	•		
	1% COLA (04/01/20)	S		\$	187,800	\$			
	1% COLA (04/01/21)	\$		\$	-	\$	382,400		
	Uniform Winter Jacket	\$	20,000						
	Uniform - Raincoat	\$	13,000						
	Uniform - Marine Wear	\$	1,800	\$	1,800	\$	1,800		
	Assignment Pay	\$	177,100	S	183,500	S	189,000		
IAFF	Paramedic Pay	\$	245,400	\$	742,400	\$	1,022,400		
	Forced Overtime								
	Holidays								
	Sick/Vacation Leave Accrual								
	Sick leave sellback for Less than 15 years	S	297,100	S	297,100	S	297,100		
	On-Call	\$	6,000	\$	6,000	\$	6,000		
	SWAT- 5% Biweekly	\$	23,600	\$	24,900	\$	25,800		
	Hazardous Duty Pay (\$100 to \$150 Biweekly)	\$	260,000	\$	260,000	S	260,000		
	Combat Challenge (\$50 to \$75 Biweekly)	\$	130,000	\$	130,000	\$	130,000		
	Adding 2 Positions (Fire Inspector & Fire Inspector Supervisor) Call In		\$						
	Sick Leave Buyback	\$	40,000	\$	40,000	\$	40,000		
	IAFF Health Trust Court Time	\$	18,000	\$	18,000	\$	18,000		
	Fire Accreditation Pay	\$	12,500	s	12,500	s	12,500		
	Second Language Pay	\$	9,500	\$	9,500	\$	9,500		
	Step Plan								
		\$	1,254,000	\$	1,913,500	\$	2,394,500	\$	5,562,00

Note: The figures contained herein result from an order of magnitude analysis, and are therefore estimates